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INTRODUCTION

This report outlines the 2018 results from our third annual Doctors of BC Health Authority Engagement Survey.

The purpose of the survey is to seek out members' feedback on their level of engagement and interaction with their respective health authority. The survey was conducted by Health Standards Organization (HSO). The results are important as they will help us collaborate with members in shaping programs and policies to improve physician engagement at both a local and regional level.

The same nine questions have been asked on an annual basis since 2016. The results provide provincial, regional, and facility level breakdowns of each survey question by the following groups:

- family physicians and specialists;
- community and facility;
- rural and urban;
- and two new areas, Division of Family Practice and Health Authority Medical Leadership positions.

We sincerely thank our members for the time they took to complete the survey. This report is one of many tools that physicians, health authorities and government can use to help support collaboration and engagement.



METHODOLOGY

The survey was conducted by Health Standards Organization (HSO) from May 24 to June 24, 2018. It was sent to 11,153 members, of which 2,657 responded, resulting in a response rate of 24%. The overall data is valid 99 times out of 100 within a margin of error of +/- 1.6%. The survey used 9 questions with a 5-point Likert scale from HSO's Physician Work Life Pulse Tool. The analysis is presented in an agree, neutral, disagree format.

All percentages have been rounded to the nearest whole number. Sample sizes for the demographic breakdowns are included. The First Nations Health Authority participated in the survey; however, there were only 4 respondents. Due to the small number of respondents relative to sample size, the results within their health authority category have been suppressed.

LIMITATIONS

- It was identified that there were missing scale options for the question "Please tell us the Division of Family Practice you belong to". In order to resolve the issue, HSO added in an option for respondents to select 'Other' and specify their division.
- 2. Some users were experiencing technical difficulties selecting the "Other, please specify" option for the question "Please tell us the hospital/facility that you work in or are primarily associated with". HSO's technical team was made aware of the issue and performed maintenance to correct it.
- 3. The technical issue resulted in 617 records of missing facility information. Despite best efforts, HSO was unable to recover this data. For the facility level analysis, the missing 617 records were excluded and the final n size was 2,040 respondents. The provincial and regional results have the n size 2,657.



KEY FINDINGS

Response Rates & Demographics

- This year's response rate was 24% (2,657 responses).
- The distribution of respondents from each of the health authorities was similar to previous surveys, although Vancouver Coastal had significantly fewer participants between the last two years (164 less).
- Overall, the survey respondents are reflective of Doctors of BC membership.
- This year's additional demographic questions indicated 16% of our respondents identified themselves as having a formal medical leadership position within their the health authority.
- Younger age groups and those who hold leadership positions had higher positive scores across all questions, except the question regarding access to equipment & resources.



KEY FINDINGS (con't)

Provincial Averages

- Overall, ratings were consistent compared to 2017 results.
- Areas of significant improvement included an overall 10% increase in respondents feeling satisfied with their organization as a place to practice medicine. This is noteworthy as overall feels on engagement seem to be on a positive trend upwards.
- Further, there were **3-4% increases** for ratings regards the communication from **senior leaders** and their transparency in decision-making.
- Ratings decreased by 3% in the areas of having meaningful input into changes affecting their practice environment and feeling that their organization values physicians' contributions.
 - There was a significant decrease for family physicians (by 8%) in having meaningful input into their practice environment.
- In terms of **national benchmarks**, BC still has a lot of work to do as we range from being **10-30% lower** than our counterparts across Canada. It is important to note that HSO's national benchmark data is not very robust.



KEY FINDINGS (con't)

Regional Averages

- From a regional perspective, the most significant increase in overall average scores in comparison to 2017 was seen by Fraser (36% up from 31%) and Interior (33% up from 27%).
 - Respondents indicating they hold a medical leadership position had higher positive scores across all questions in these regions.
- 14% increase in average ratings for PHSA community-based.
- 6% increase for specialists in Fraser.
- 9% increase for specialists in Interior.
- 13% decrease for rural in Coastal.
- GPs had 4% higher positive ratings than specialists in Island.
- No difference between family physicians and specialists for **Northern** (41% & 40%); however, this is a change from last year where family physicians had higher rates (48%) compared to specialists (40%).

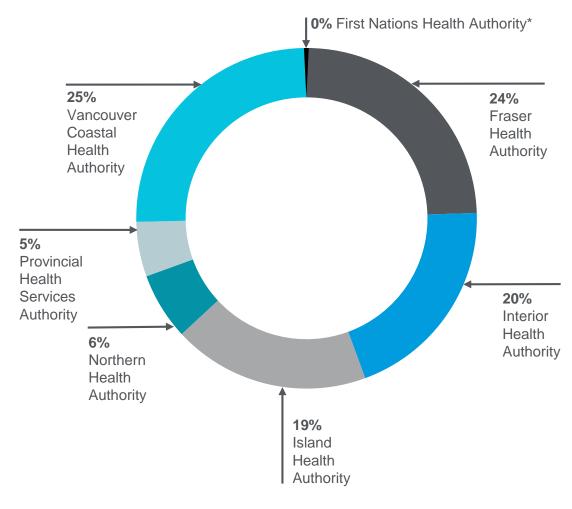


RESPONSE RATES

HEALTH AUTHORITY SAMPLE SIZES	2018	2017	2016
First Nations	3	4	6
Fraser Health Authority	650	729	555
Interior Health Authority	528	573	388
Island Health	496	524	486
Northern Health Authority	169	164	121
Provincial Health Service Authority	138	168	159
Vancouver Coastal Health Authority	672	836	693

NUMBER OF SURVEYS SENT	2018	2017	2016
Total number of surveys sent	11,153	11,342	12,580
Responses	2,657	2,998	2,485
Response rate (%)	24%	26%	20%

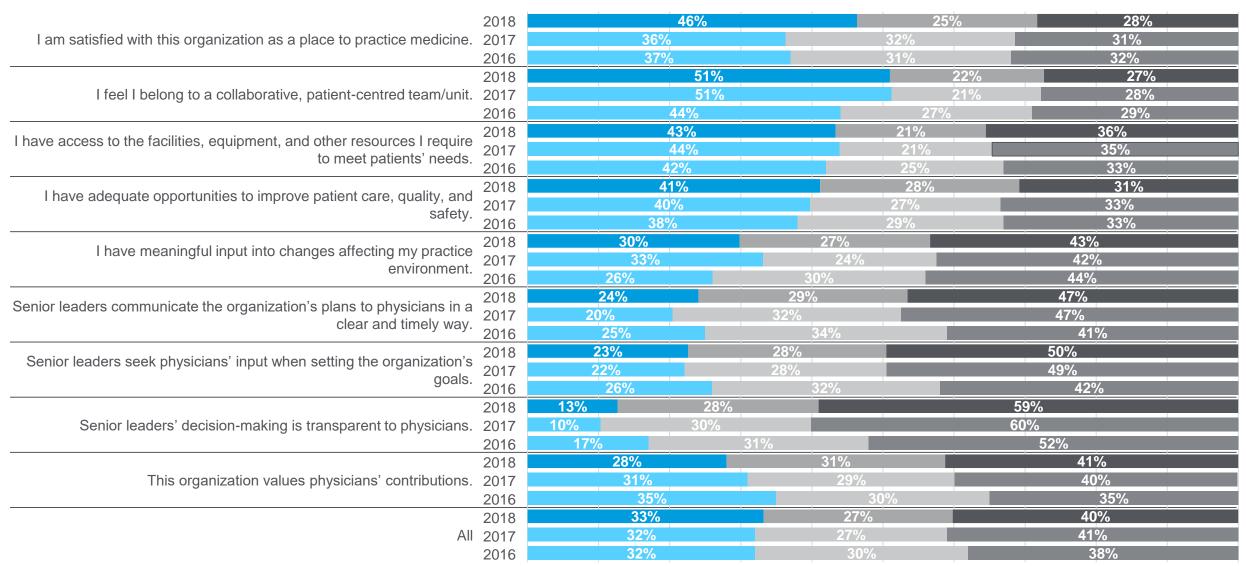
2018 REGIONAL RESPONSE RATE



 $^{^{\}ast}0\%$ due to small number of responses relative to sample size.

SECTION 1 – PROVINCIAL AVERAGES

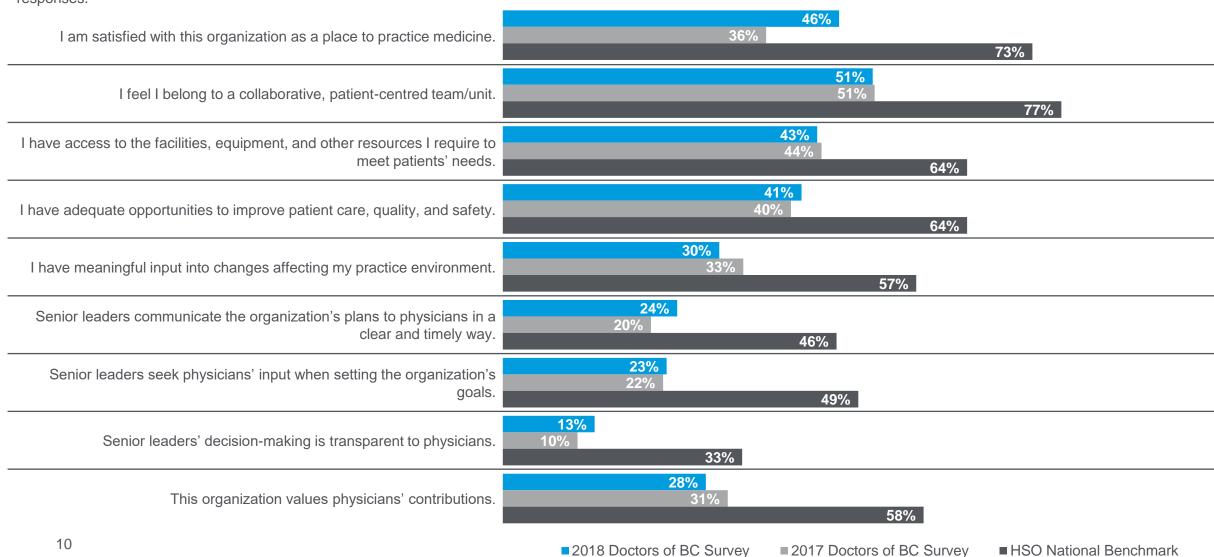
OVERALL PROVINCIAL AVERAGES



SECTION 1— PROVINCIAL AVERAGES (con't)

Provincial Averages - NATIONAL BENCHMARKING

The following chart compares BC's survey results over the last two years with a HSO national benchmark. The benchmark consists of all Canadian facilities that have been classified as acute care and used the validated Work Life Pulse Physician Survey on an HSO platform. In total, this benchmark is comprised of 28 hospitals and 1,302 responses.



SECTION 1- PROVINCIAL AVERAGES (con't)

Provincial Averages – FAMILY PHYSICIANS

I am satisfied with this organization as a place to practice medicine.

I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

I have meaningful input into changes affecting my practice environment.

Senior leaders communicate the organization's plans to physicians in a clear and timely way.

Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions.

Provincial Averages – SPECIALISTS

I am satisfied with this organization as a place to practice medicine

I feel I belong to a collaborative, patient-centred team/unit
I have access to the facilities, equipment, and other resources I require to meet patients' needs

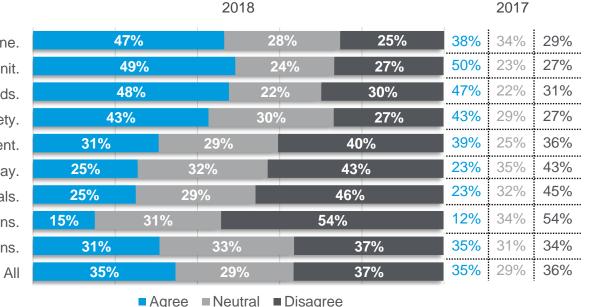
I have adequate opportunities to improve patient care, quality, and safety
I have meaningful input into changes affecting my practice environment

Senior leaders communicate the organization's plans to physicians in a clear and timely way

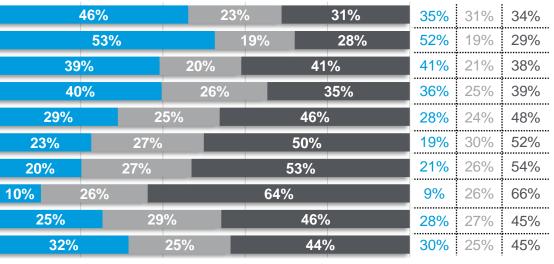
Senior leaders seek physicians' input when setting the organization's goals

Senior leaders' decision-making is transparent to physicians

This organization values physicians' contributions







■ Agree ■ Neutral ■ Disagree

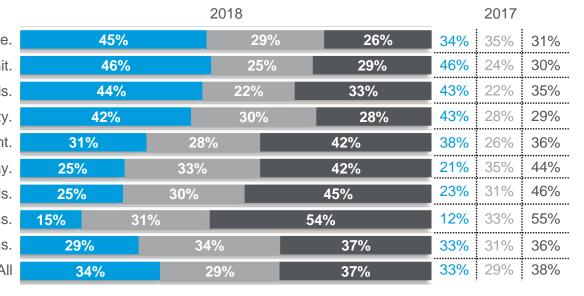
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SECTION 1— PROVINCIAL AVERAGES (con't)

Provincial - COMMUNITY BASED PRACTICE

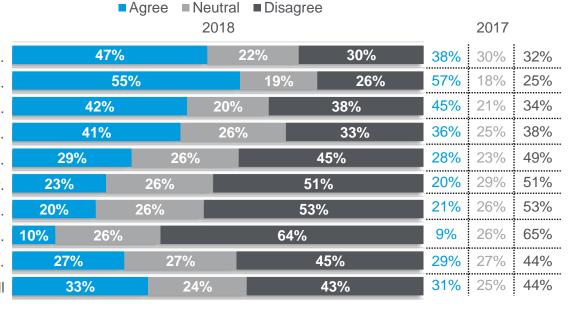
I am satisfied with this organization as a place to practice medicine. I feel I belong to a collaborative, patient-centred team/unit. I have access to the facilities, equipment, and other resources I require to meet patients' needs. I have adequate opportunities to improve patient care, quality, and safety. I have meaningful input into changes affecting my practice environment. Senior leaders communicate the organization's plans to physicians in a clear and timely way. Senior leaders seek physicians' input when setting the organization's goals. Senior leaders' decision-making is transparent to physicians. This organization values physicians' contributions.



■ Disagree

Provincial – FACILITY BASED PRACTICE

I am satisfied with this organization as a place to practice medicine. I feel I belong to a collaborative, patient-centred team/unit. I have access to the facilities, equipment, and other resources I require to meet patients' needs. I have adequate opportunities to improve patient care, quality, and safety. I have meaningful input into changes affecting my practice environment. Senior leaders communicate the organization's plans to physicians in a clear and timely way. Senior leaders seek physicians' input when setting the organization's goals. Senior leaders' decision-making is transparent to physicians. 10% This organization values physicians' contributions.



SECTION 1- PROVINCIAL AVERAGES (con't)

Provincial Average – RURAL BASED

I am satisfied with this organization as a place to practice medicine.

I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

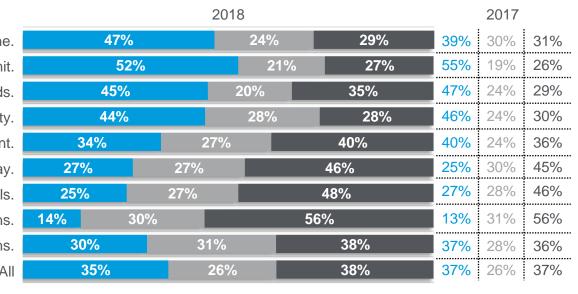
I have meaningful input into changes affecting my practice environment.

Senior leaders communicate the organization's plans to physicians in a clear and timely way.

Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions.



Provincial Average – URBAN BASED

I am satisfied with this organization as a place to practice medicine.

I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

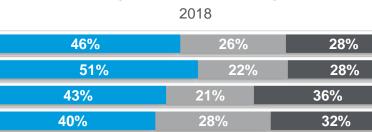
I have meaningful input into changes affecting my practice environment.

Senior leaders communicate the organization's plans to physicians in a clear and timely way.

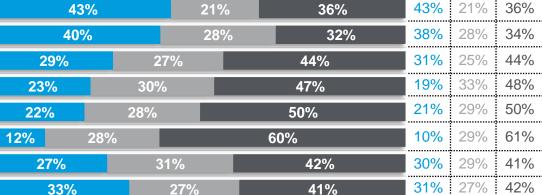
Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions.



■ Agree ■ Neutral ■ Disagree



2017

22%

36%

50%

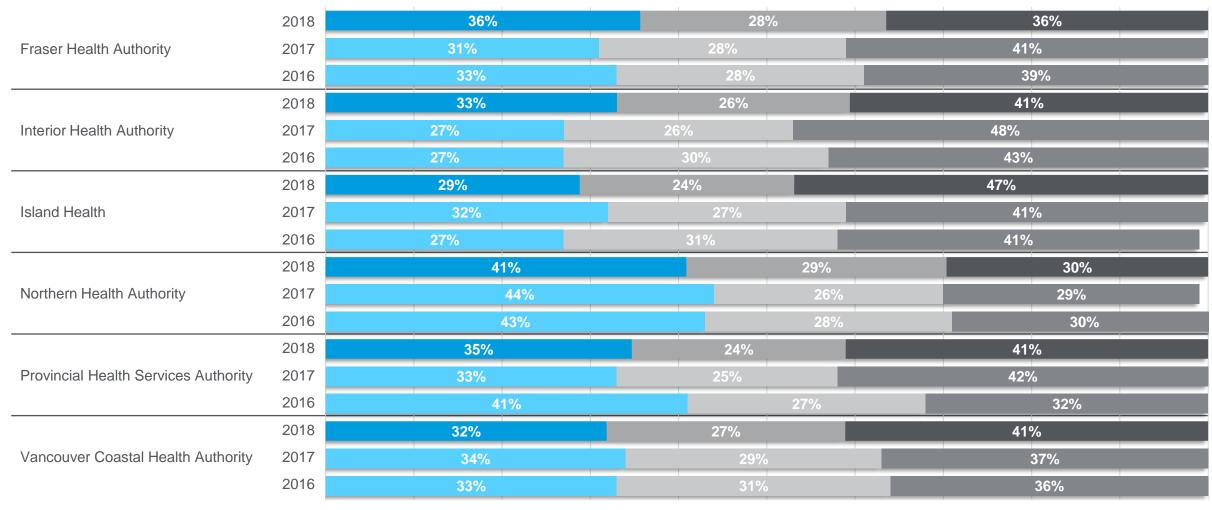
33% 32%

28%

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SECTION 2 – HEALTH AUTHORITY AVERAGES

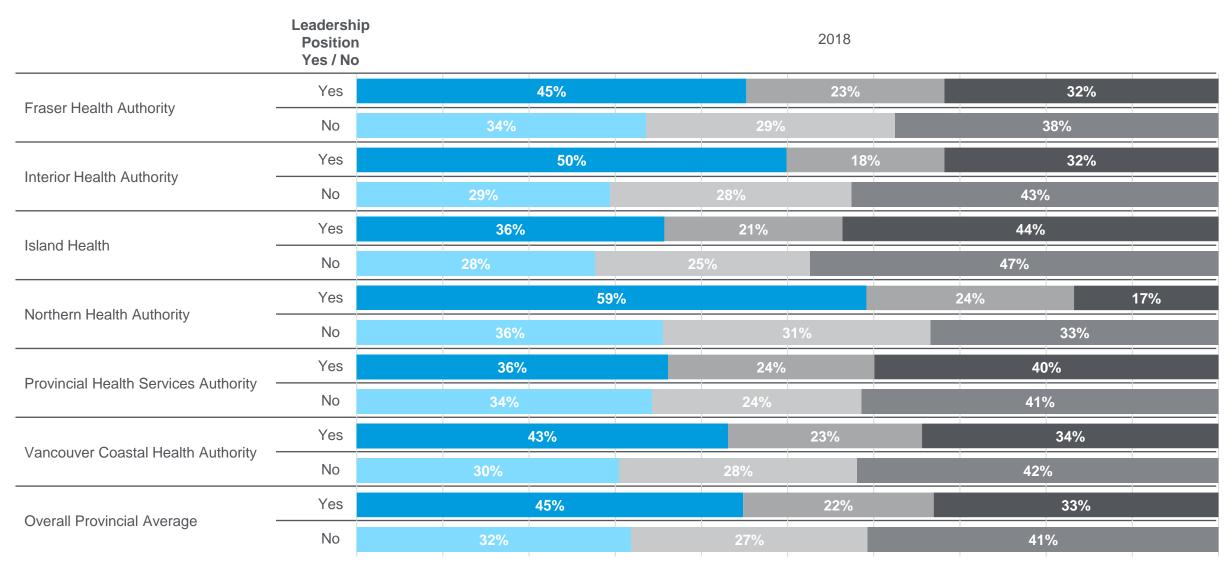
HEALTH AUTHORITY AVERAGES



■ Agree ■ Neutral ■ Disagree

SECTION 2 – HEALTH AUTHORITY AVERAGES

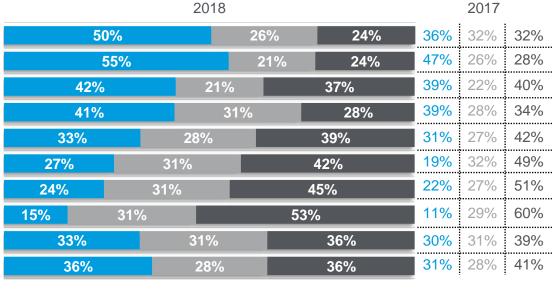
HEALTH AUTHORITY AVERAGES – MEDICAL LEADERSHIP POSITION



SECTION 2 – HEALTH AUTHORITY AVERAGES

The following charts provide the overall average of each of the 9 engagement questions by health authority.

I am satisfied with this organization as a place to practice medicine. I feel I belong to a collaborative, patient-centred team/unit. I have access to the facilities, equipment, and other resources I require to meet patients' needs. I have adequate opportunities to improve patient care, quality, and safety. I have meaningful input into changes affecting my practice environment. Senior leaders communicate the organization's plans to physicians in a clear and timely way. Senior leaders seek physicians' input when setting the organization's goals. Senior leaders' decision-making is transparent to physicians. This organization values physicians' contributions.



INTERIOR HEALTH AUTHORITY

FRASER HEALTH AUTHORITY

I am satisfied with this organization as a place to practice medicine

I feel I belong to a collaborative, patient-centred team/unit
I have access to the facilities, equipment, and other resources I require to meet patients' needs

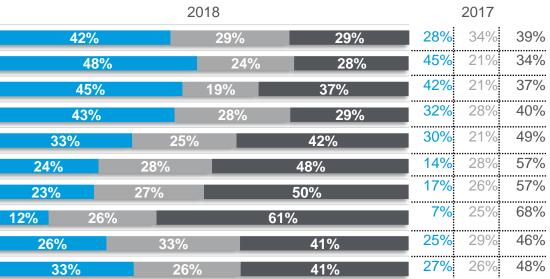
I have adequate opportunities to improve patient care, quality, and safety
I have meaningful input into changes affecting my practice environment

Senior leaders communicate the organization's plans to physicians in a clear and timely way

Senior leaders seek physicians' input when setting the organization's goals

Senior leaders' decision-making is transparent to physicians

This organization values physicians' contributions



SECTION 2 – HEALTH AUTHORITY AVERAGES (con't)

ISLAND HEALTH

I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

I have meaningful input into changes affecting my practice environment.

Senior leaders communicate the organization's plans to physicians in a clear and timely way.

Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions

NORTHERN HEALTH AUTHROITY

I am satisfied with this organization as a place to practice medicine. I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

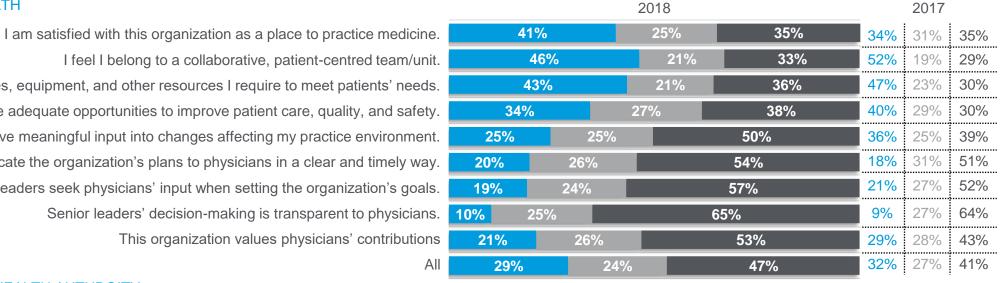
I have meaningful input into changes affecting my practice environment.

Senior leaders communicate the organization's plans to physicians in a clear and timely way.

Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions.



2018 2017 53% 20% 27% 24% 48% 20% 57% 21% 53% 27% 24% 44% 32% 45% 26% 19% 27% 51% 30% 20% 54% 41% 30% 30% 45% 28% 28% 34% 36% 30% 34% 38% 41% 23% 36% 32% 33% 35% 46% 22% 36% 42% 19% 35% 40% 30% 30% 24% 26% 50% 44% 29% 41% 29% 30%

■ Agree ■ Neutral ■ Disagree

SECTION 2 – HEALTH AUTHORITY AVERAGES (con't)

PROVINCIAL HEALTH SERVICES AUTHORITY

I am satisfied with this organization as a place to practice medicine.

I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

I have meaningful input into changes affecting my practice environment.

Senior leaders communicate the organization's plans to physicians in a clear and timely way.

Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions.

VANCOUVER COASTAL HEALTH

I am satisfied with this organization as a place to practice medicine.

I feel I belong to a collaborative, patient-centred team/unit.

I have access to the facilities, equipment, and other resources I require to meet patients' needs.

I have adequate opportunities to improve patient care, quality, and safety.

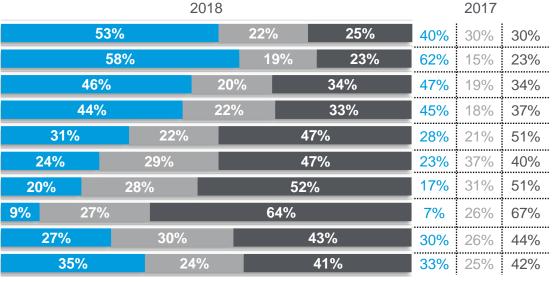
I have meaningful input into changes affecting my practice environment.

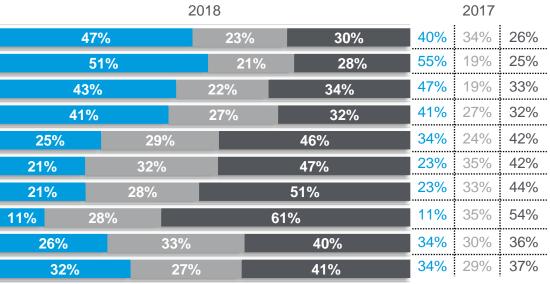
Senior leaders communicate the organization's plans to physicians in a clear and timely way.

Senior leaders seek physicians' input when setting the organization's goals.

Senior leaders' decision-making is transparent to physicians.

This organization values physicians' contributions.





■Agree ■Neutral ■Disagree

SECTION 2 – OVERALL HEALTH AUTHORITY AVERAGES

The following charts provide the overall average of the 9 engagement questions by health authority and specific group categories.

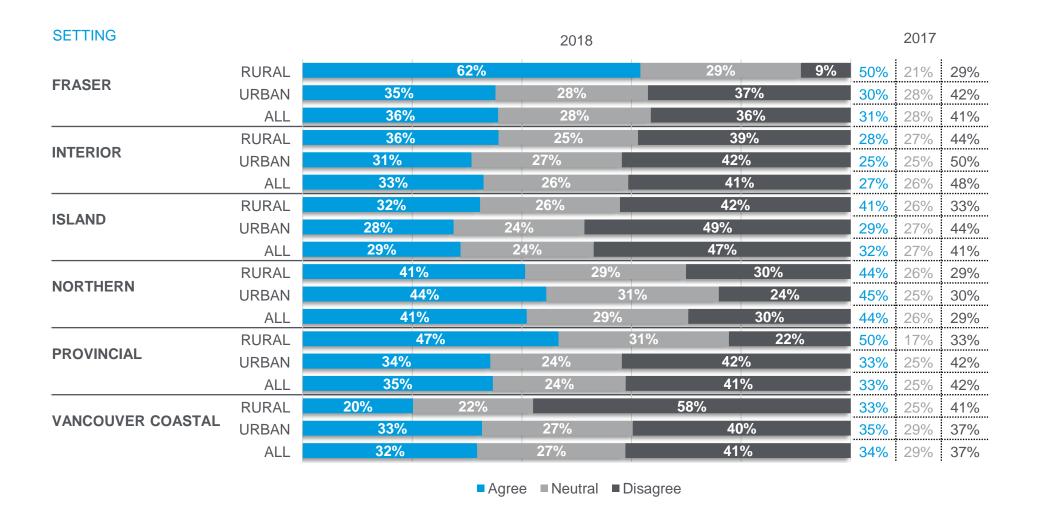
PRACTICE LOCATION			2017				
FRASER	COMMUNITY BASED	37%	30%	33%	32%	31%	37%
	FACILITY BASED	35%	26%	39%	29%	25%	46%
INTERIOR	COMMUNITY BASED	34%	29%	38%	26%	28%	46%
	FACILITY BASED	32%	24%	44%	28%	23%	49%
ISLAND	COMMUNITY BASED	29%	28%	43%	34%	29%	37%
	FACILITY BASED	28%	21%	51%	29%	24%	47%
NORTHERN	COMMUNITY BASED	42%	31%	27%	47%	28%	25%
	FACILITY BASED	39%	28%	33%	40%	24%	36%
PROVINCIAL	COMMUNITY BASED	42%	26%	33%	28%	28%	45%
	FACILITY BASED	33%	24%	43%	34%	24%	42%
VANCOUVER COASTAL	COMMUNITY BASED	31%	30%	40%	34%	30%	36%
	FACILITY BASED	33%	24%		35%	27%	38%
	■ Agree ■ Neutral ■ Disagree						

SECTION 2 – HEALTH AUTHORITY AVERAGES (con't)

2018					2017		
	30%	31%	35%	31%	34%		
	26%	42%	26%	25%	48%		
	29%	37%	30%	27%	43%		
4	23%	45%	23%	24%	53%		
	27%	42%	34%	29%	37%		
52 %	21%	52%	30%	25%	45%		
	32%	27%	48%	28%	24%		
	26%	34%	40%	23%	37%		
	19%	36%	48%	25%	27%		
	25%	42%	32%	25%	44%		
	28%	40%	34%	31%	35%		
	26%	42%	35%	27%	39%		
isagre	26%	26	42%	42% 35%	42% 35% 27%		

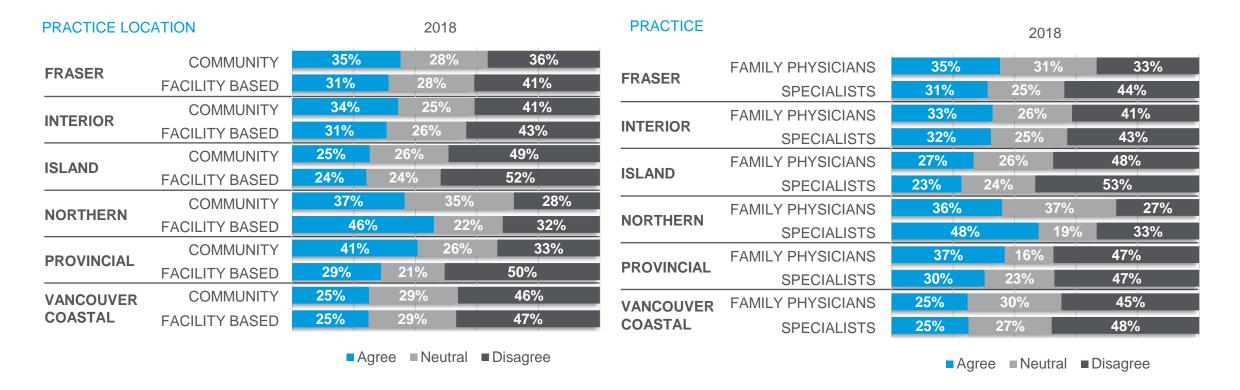
SECTION 2 – HEALTH AUTHORITY AVERAGES (con't)

The following chart illustrates the group categories of rural and urban.

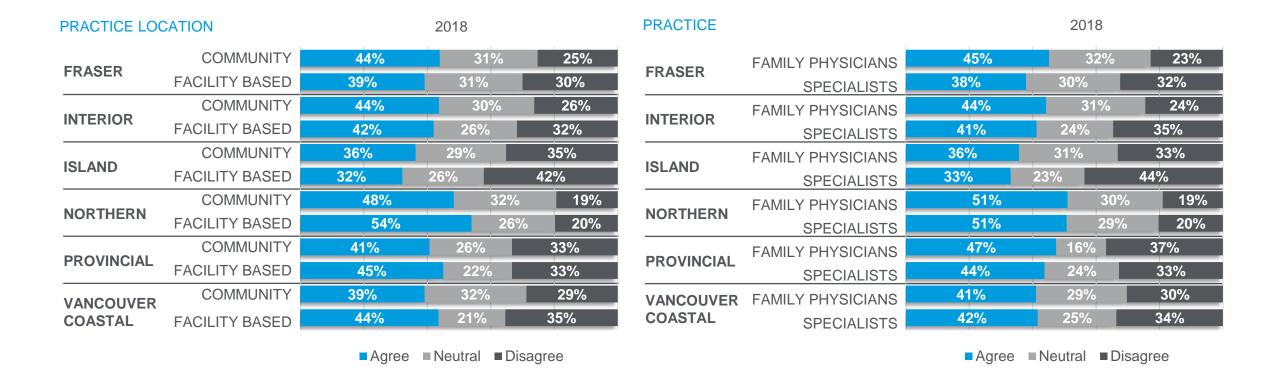


The following charts provide the regional breakdown of each of the survey questions by their noted groups and region.

Q1: I have meaningful input into changes affecting my practice environment.



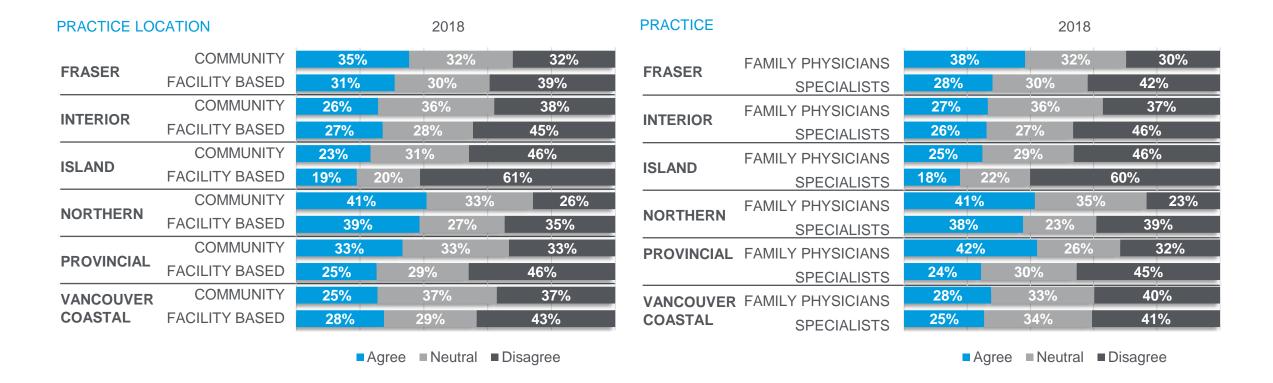
Q2: I have adequate opportunities to improve patient care, quality, and safety.



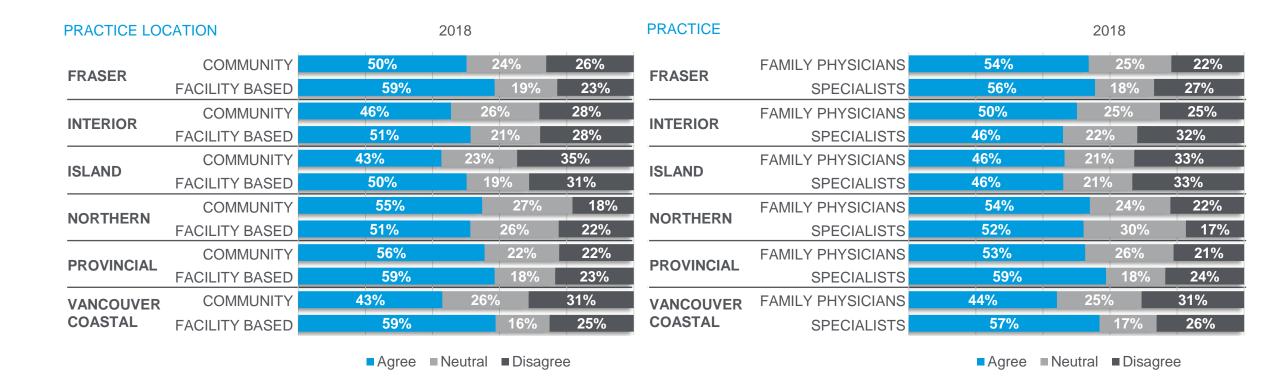
Q3: I have access to the facilities, equipment, and other resources I require to meet patients' needs.

PRACTICE LO	CATION		2018		PRACTICE	PRACTICE		2018		
FRASER	COMMUNITY	42%	25%	32%	FRASER	FAMILY PHYSICIANS	48%	25%	27%	
FRASER	FACILITY BASED	41%	18%	41%	FRASER	SPECIALISTS	36%	18%	47%	
INTERIOR	COMMUNITY	47%	19%	34%	INTERIOR	FAMILY PHYSICIANS	49%	20%	31%	
INTERIOR	FACILITY BASED	42%	18%	40%	INTERIOR	SPECIALISTS	40%	16%	44%	
ICL AND	COMMUNITY	43%	21%	36%	ICL AND	FAMILY PHYSICIANS	49%	20%	31%	
ISLAND	FACILITY BASED	44%	21%	35%	ISLAND	SPECIALISTS	38%	22%	40%	
NORTHERN	COMMUNITY	46%	20%	33%	NORTHERN	FAMILY PHYSICIANS	47%	24%	29%	
NORTHERN	FACILITY BASED	41%	29%	30%	NORTHERN	SPECIALISTS	39%	25%	36%	
DDOVINCIAL	COMMUNITY	56%	19%	26%	DDOV/NOIAL	FAMILY PHYSICIANS	58%	11%	32%	
PROVINCIAL	FACILITY BASED	44%	20%	36%	PROVINCIAL	SPECIALISTS	45%	21%	34%	
VANCOUVER	COMMUNITY	44%	24%	32%	VANCOUVER	FAMILY PHYSICIANS	45%	24%	32%	
COASTAL	FACILITY BASED	43%	21%	36%	COASTAL	SPECIALISTS	42%	21%	37%	
		■ Agree ■	Neutral ■ Dis	sagree			■ Agree	■ Neutral ■ Di	sagree	

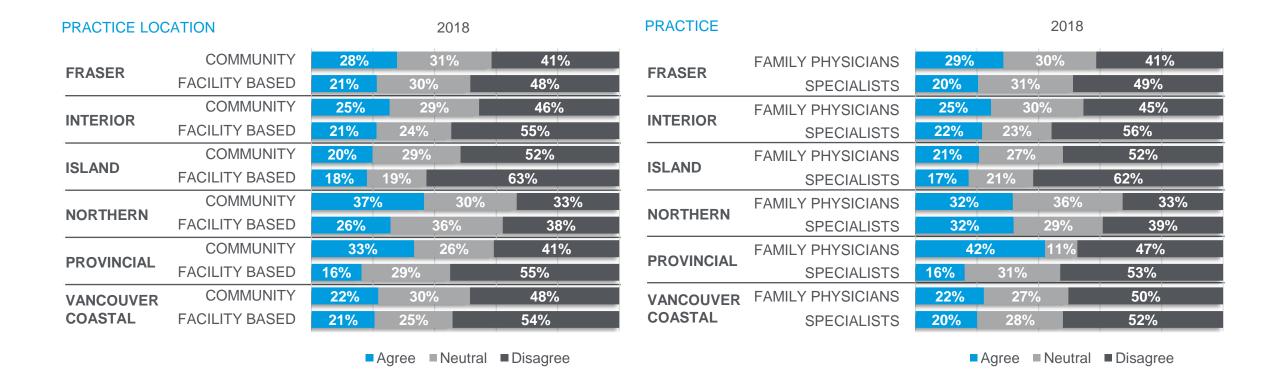
Q4: This organization values physicians' contributions.



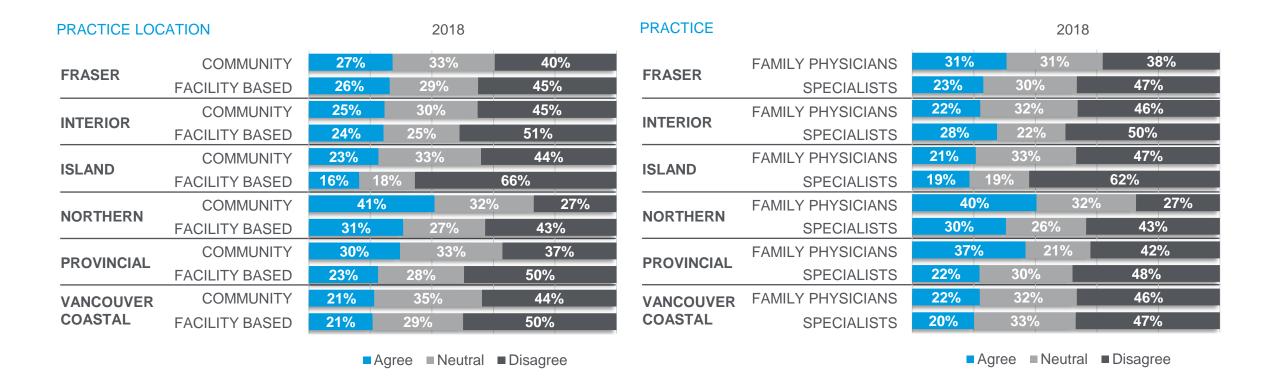
Q5: I feel I belong to a collaborative, patient-centred team/unit.



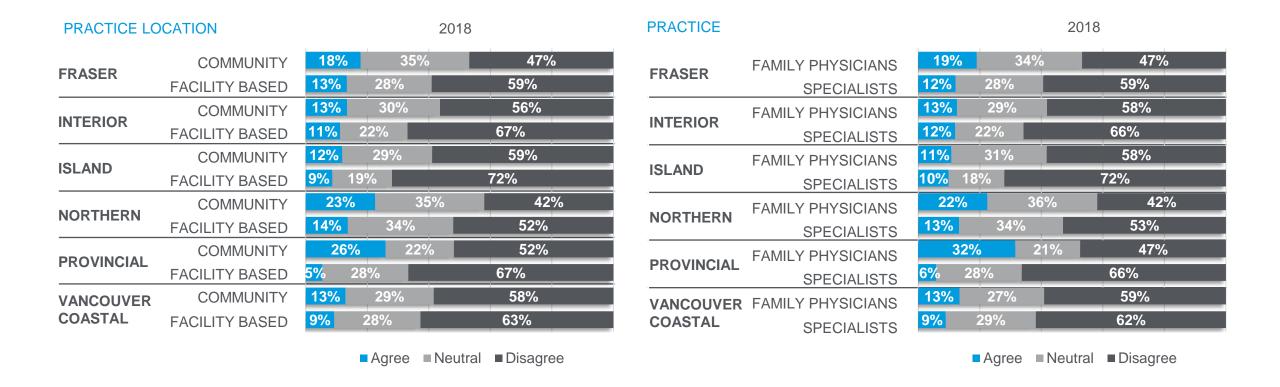
Q6: Senior leaders seek physicians' input when setting the organization's goals.



Q7: Senior leaders communicate the organization's plans to physicians in a clear and timely way.



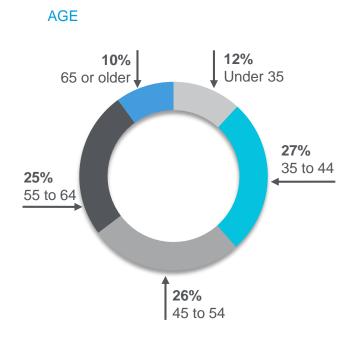
Q8: Senior leaders' decision-making is transparent to physicians.

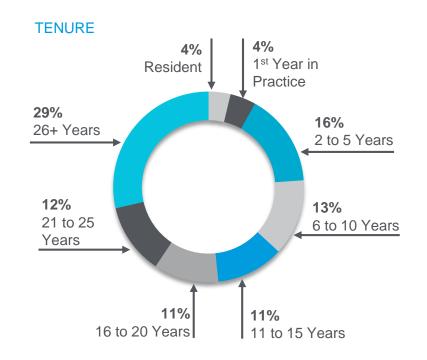


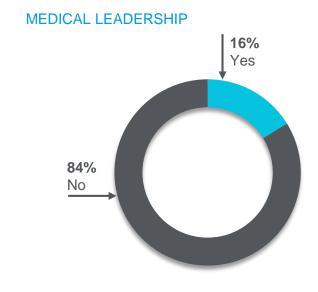
Q9: I am satisfied with this organization as a place to practice medicine.

PRACTICE LOCATION		2018		PRACTICE		2018			
FRASER	COMMUNITY	51%	29%	20%	FRASER	FAMILY PHYSICIANS	54%	29	9% 17%
FRASER	FACILITY BASED	50%	23%	27%	FRASER	SPECIALISTS	47%	23%	30%
INTERIOR	COMMUNITY	42%	32%	26%	INTERIOR	FAMILY PHYSICIANS	41%	33%	27%
INTERIOR	FACILITY BASED	42%	26%	32%	INTERIOR	SPECIALISTS	43%	24%	32%
ICL AND	COMMUNITY	39%	29%	32%	ICL AND	FAMILY PHYSICIANS	41%	28%	31%
ISLAND	FACILITY BASED	42%	19%	38%	ISLAND	SPECIALISTS	40%	21%	39%
NORTHERN	COMMUNITY	52%	30%	18%	NORTHERN	FAMILY PHYSICIANS	49%	32%	6 19%
NORTHERN	FACILITY BASED	54%	24%	22%	NORTHERN	SPECIALISTS	58%	20)% 22%
PROVINCIAL	COMMUNITY	59%	22%	6 19%	PROVINCIAL	FAMILY PHYSICIANS	63%		21% 16%
PROVINCIAL	FACILITY BASED	51%	22%	27%	PROVINCIAL	SPECIALISTS	51%	22%	27%
VANCOUVER	COMMUNITY	44%	26%	30%	VANCOUVER	FAMILY PHYSICIANS	47%	23%	30%
COASTAL	FACILITY BASED	50%	20%	30%	COASTAL	SPECIALISTS	47%	23%	29%
		■ Agree ■	Neutral ■ Disa	agree			■ Agree ■	Neutral ■D	isagree

SECTION 4 – DEMOGRAPHICS







SETTING







FAMILY PHYSICIANS OR SPECIALISTS

