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INTRODUCTION

This report outlines the 2018 results from our third annual Doctors of BC Health Authority Engagement Survey.

The purpose of the survey is to seek out members' feedback on their level of engagement and interaction with their respective health authority. The survey was conducted by Health Standards Organization (HSO). The results are important as they will help us collaborate with members in shaping programs and policies to improve physician engagement at both a local and regional level.

The same nine questions have been asked on an annual basis since 2016. The results provide provincial, regional, and facility level breakdowns of each survey question by the following groups:

- family physicians and specialists;
- community and facility;
- rural and urban;
- and two new areas, Division of Family Practice and Health Authority Medical Leadership positions.

We sincerely thank our members for the time they took to complete the survey. This report is one of many tools that physicians, health authorities and government can use to help support collaboration and engagement.



METHODOLOGY

The survey was conducted by Health Standards Organization (HSO) from May 24 to June 24, 2018. It was sent to 11,153 members, of which 2,657 responded, resulting in a response rate of 24%. The overall data is valid 99 times out of 100 within a margin of error of +/- 1.6%. The survey used 9 questions with a 5-point Likert scale from HSO's Physician Work Life Pulse Tool. The analysis is presented in an agree, neutral, disagree format.

All percentages have been rounded to the nearest whole number. Sample sizes for the demographic breakdowns are included. The First Nations Health Authority participated in the survey; however, there were only 4 respondents. Due to the small number of respondents relative to sample size, the results within their health authority category have been suppressed.

LIMITATIONS

- It was identified that there were missing scale options for the question "Please tell us the Division of Family Practice you belong to". In order to resolve the issue, HSO added in an option for respondents to select 'Other' and specify their division.
- 2. Some users were experiencing technical difficulties selecting the "Other, please specify" option for the question "Please tell us the hospital/facility that you work in or are primarily associated with". HSO's technical team was made aware of the issue and performed maintenance to correct it.
- 3. The technical issue resulted in 617 records of missing facility information. Despite best efforts, HSO was unable to recover this data. For the facility level analysis, the missing 617 records were excluded and the final n size was 2,040 respondents. The provincial and regional results have the n size 2,657.



KEY FINDINGS

Response Rates & Demographics

- This year's response rate was 24% (2,657 responses).
- The distribution of respondents from each of the health authorities was similar to previous surveys, although Vancouver Coastal had significantly fewer participants between the last two years (164 less).
- Overall, the survey respondents are reflective of Doctors of BC membership.
- This year's additional demographic questions indicated 16% of our respondents identified themselves as having a formal medical leadership position within their the health authority.
- Younger age groups and those who hold leadership positions had higher positive scores across all questions, except the question regarding access to equipment & resources.



KEY FINDINGS (con't)

Provincial Averages

- Overall, ratings were consistent compared to 2017 results.
- Areas of significant improvement included an overall 10% increase in respondents feeling satisfied with their organization as a place to practice medicine. This is noteworthy as overall feels on engagement seem to be on a positive trend upwards.
- Further, there were **3-4% increases** for ratings regards the communication from **senior leaders** and their transparency in decision-making.
- Ratings decreased by 3% in the areas of having meaningful input into changes affecting their practice environment and feeling that their organization values physicians' contributions.
 - There was a significant decrease for family physicians (by 8%) in having meaningful input into their practice environment.
- In terms of **national benchmarks**, BC still has a lot of work to do as we range from being **10-30% lower** than our counterparts across Canada. It is important to note that HSO's national benchmark data is not very robust.



Section 1 – Facility Data Fraser Health Authority

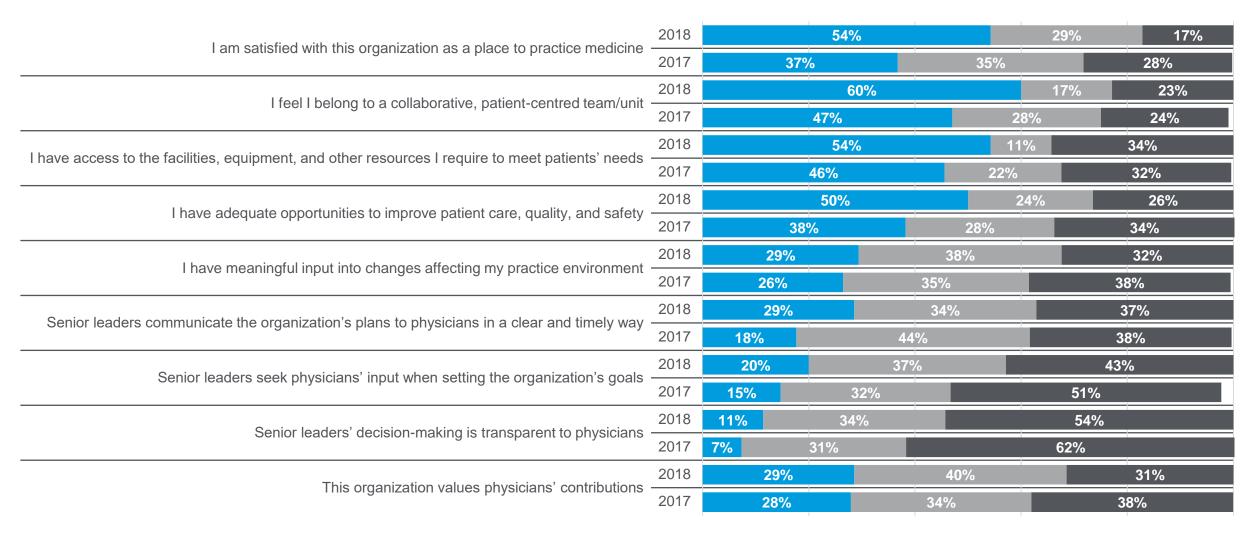


FRASER HEALTH AUTHORITY

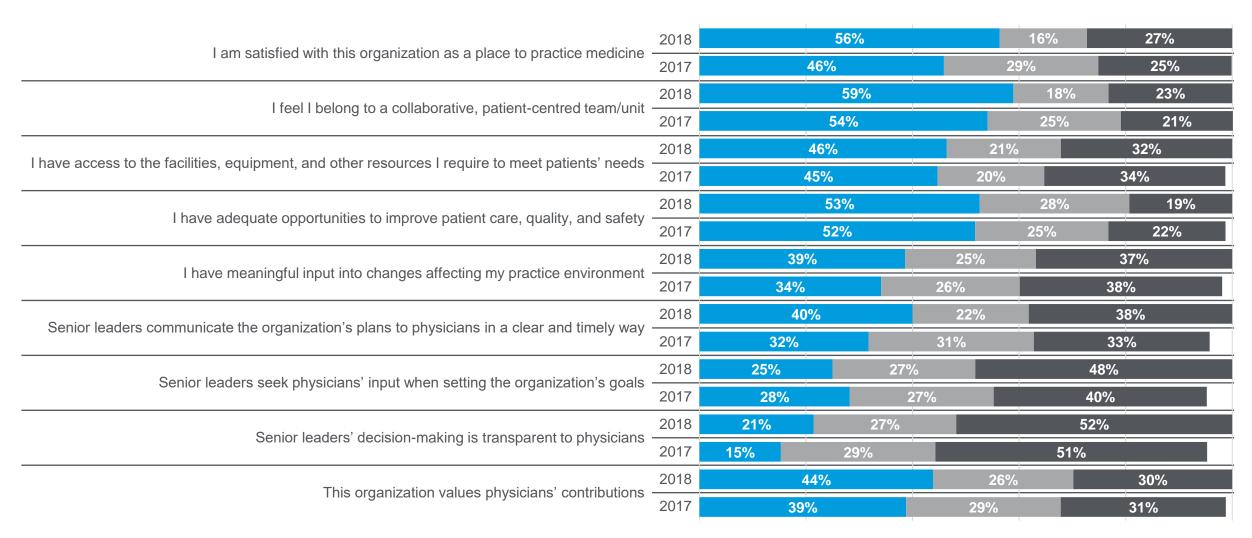
Overall Averages by Facility

Abbotsford Regional Hospital and Cancer Centre	2018	37	%	29%		33%	
	2017	29%		32%		39%	
Burnaby Hospital	2018		43%	23%		34%	
	2017	3	9%	27	7%	33%	
Chilliwack General Hospital	2018	30%		25%		44%	
	2017	38	%	289	%	34%	
Delta Hospital	2018	26%		26%		47%	
	2017	23%	20%		5	7%	
Eagle Ridge Hospital	2018	36%	6	33	3%	31%	
	2017	28%		27%		44%	
Jim Pattison Outpatient Care and Surgery Centre	2018		51%		17%	32%	
	2017	33%		33%		33%	
Langley Memorial Hospital	2018	33%		27%		40%	
	2017	22%	28	%		49%	
Mission Memorial Hospital	2018		44%		28%	27%	
	2017		47%		21%	32%	
Peach Arch District Hospital	2018		48%		26%	26%	
	2017	34%		32%		34%	
Ridge Meadows Hospital	2018		46%		35%	19%	
	2017	36%	6	27%		37%	
Royal Columbian Hospital	2018	35%	5	29%		36%	
	2017	31%		30%		39%	
Surrey Memorial Hospital	2018	31%		30%		39%	
	2017	24%	2	6%		50%	

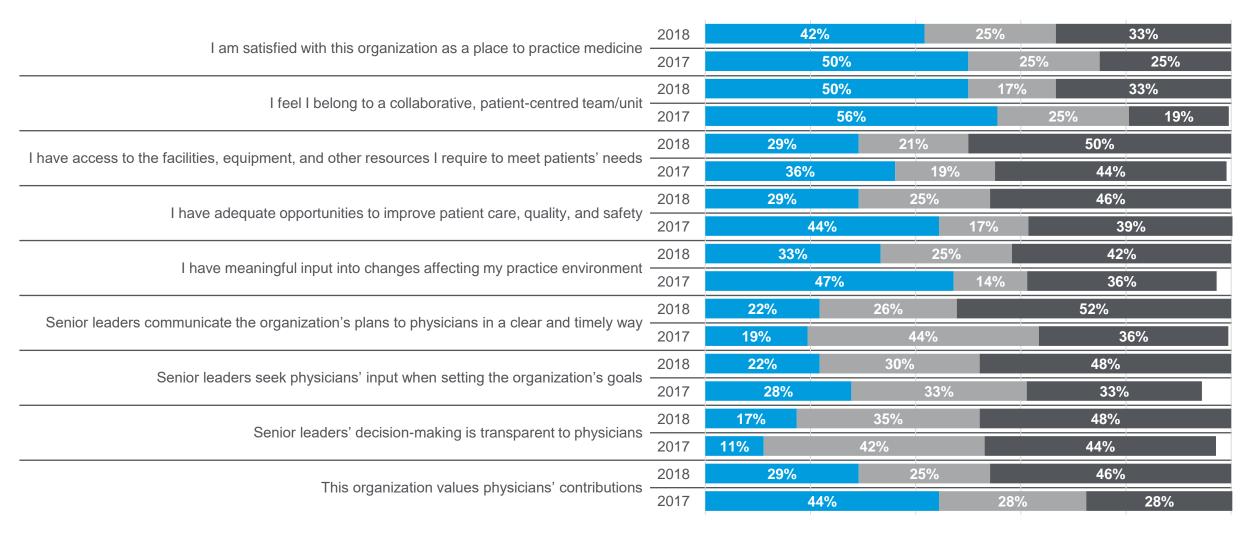
ABBOTSFORD REGIONAL HOSPITAL AND CANCER CENTRE



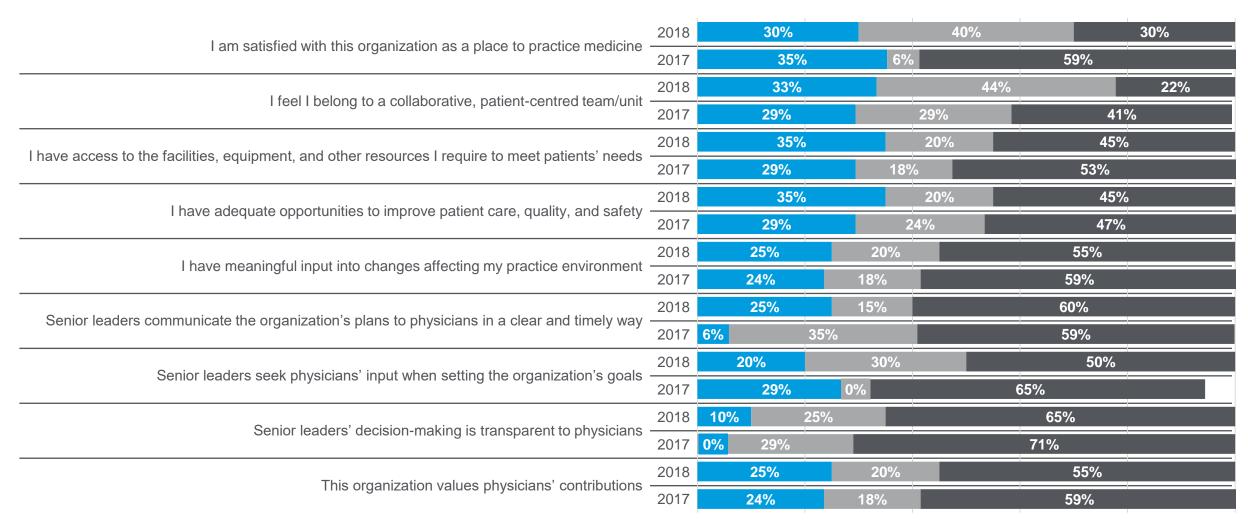
BURNABY HOSPITAL



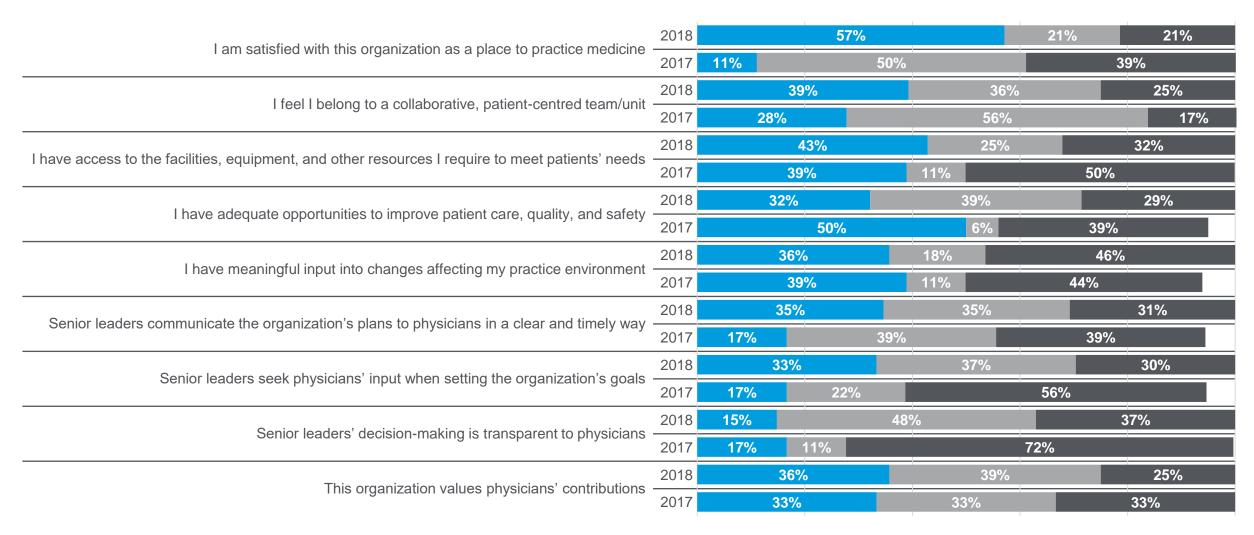
CHILLIWACK GENERAL HOSPITAL



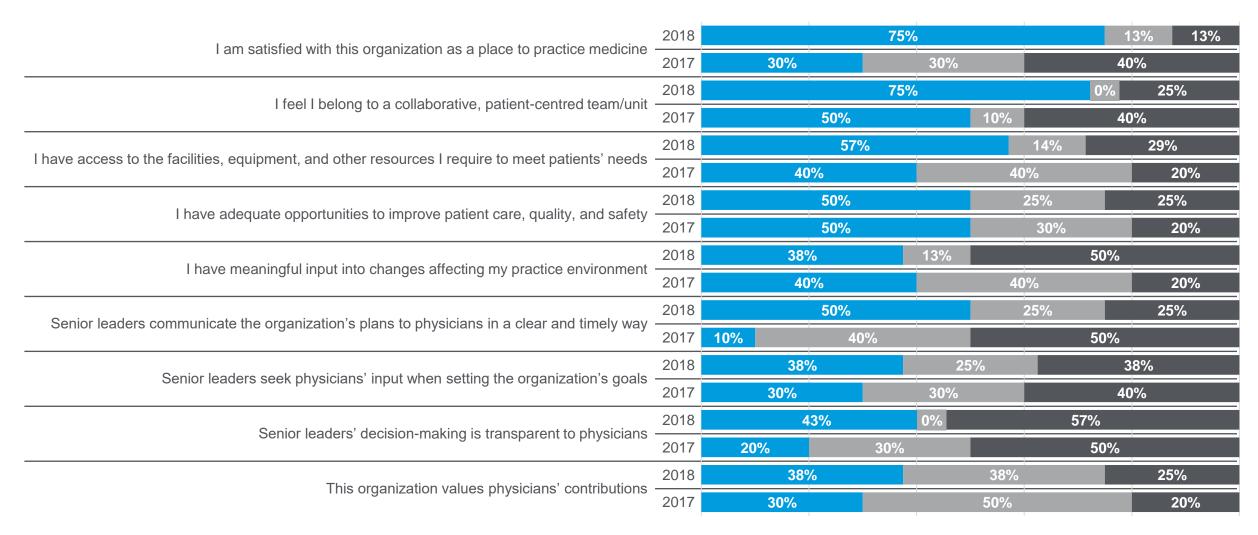
DELTA HOSPITAL



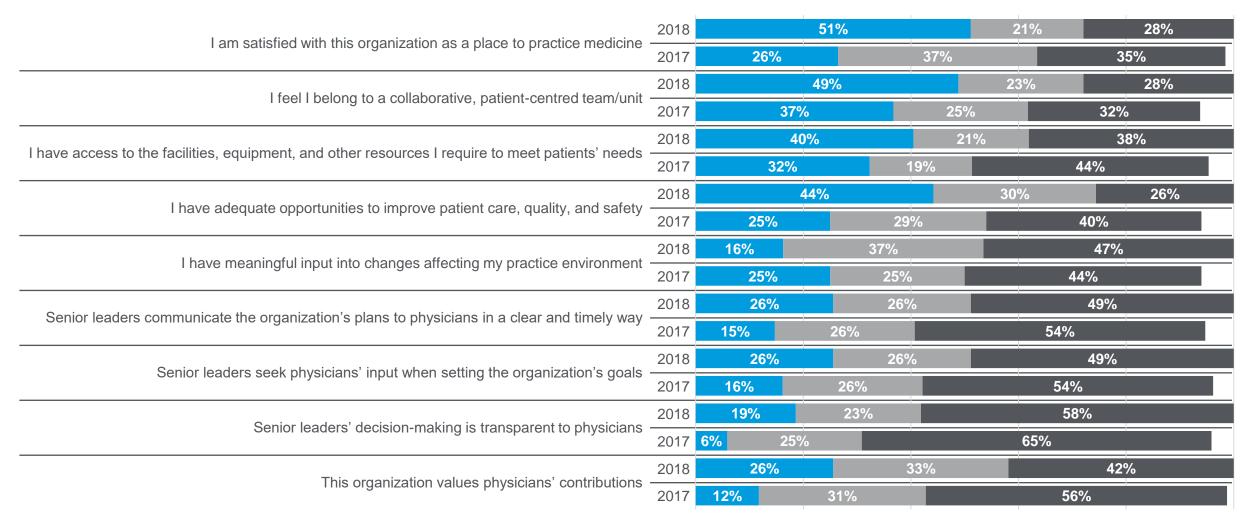
EAGLE RIDGE HOSPITAL



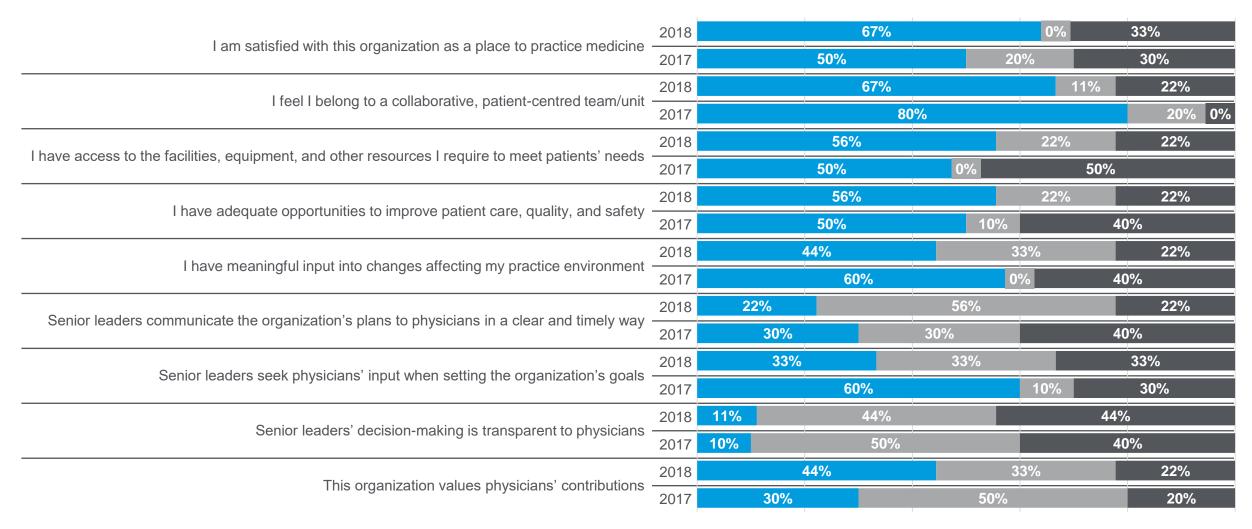
JIM PATTISON OUTPATIENT CARE AND SURGERY CENTRE



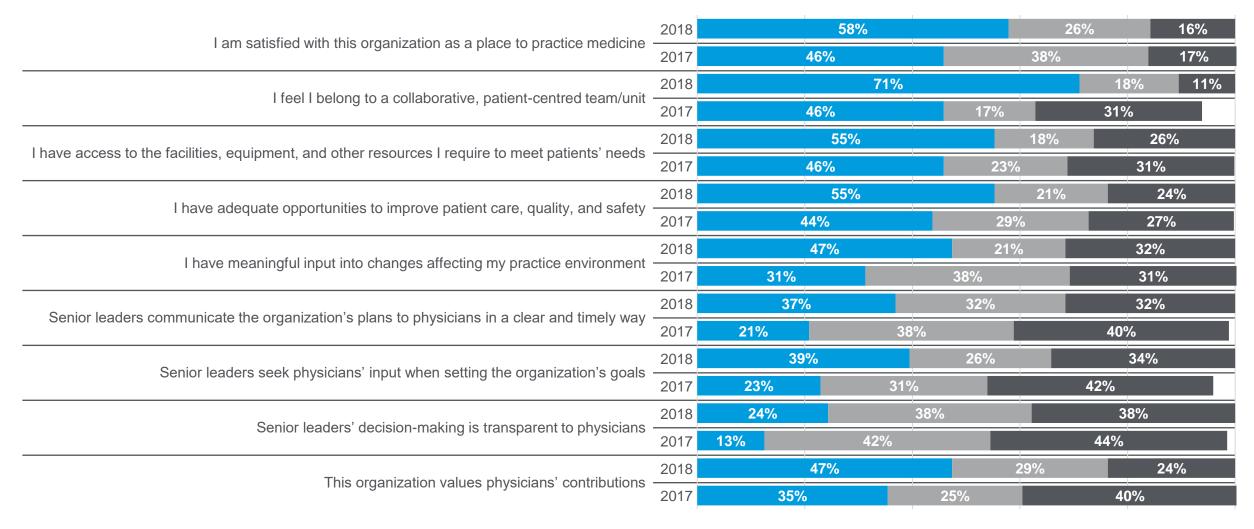
LANGLEY MEMORIAL HOSPITAL



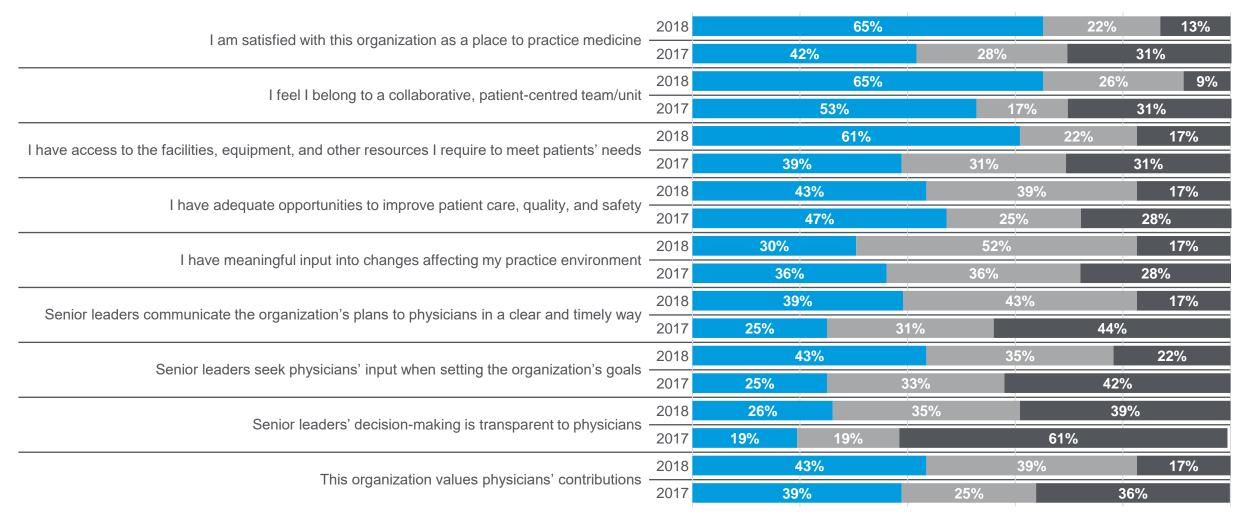
MISSION MEMORIAL HOSPITAL



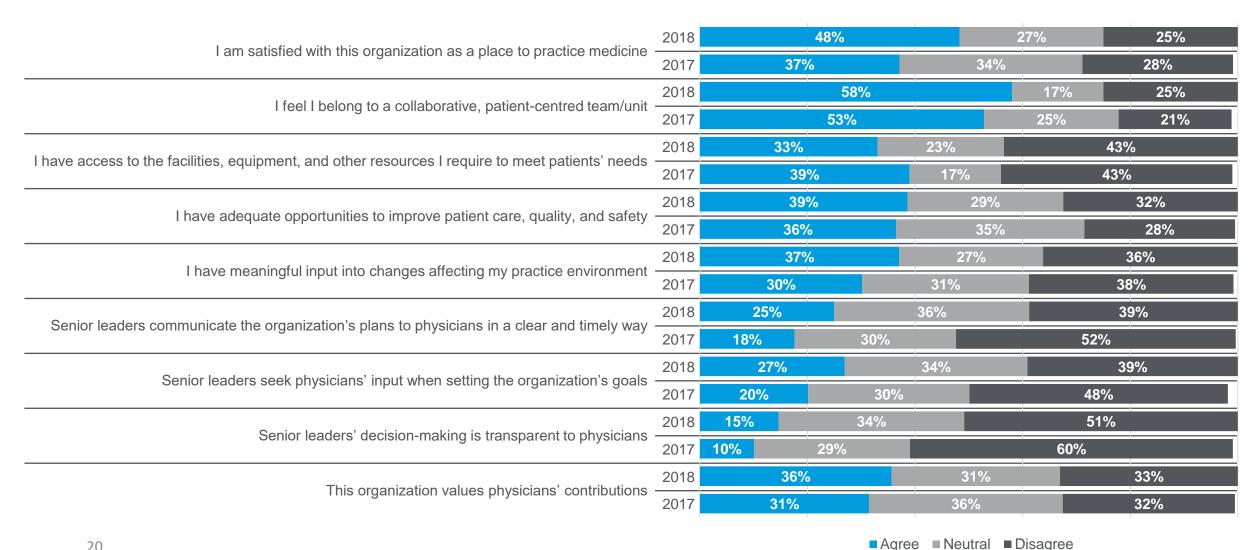
PEACE ARCH DISTRICT HOSPITAL



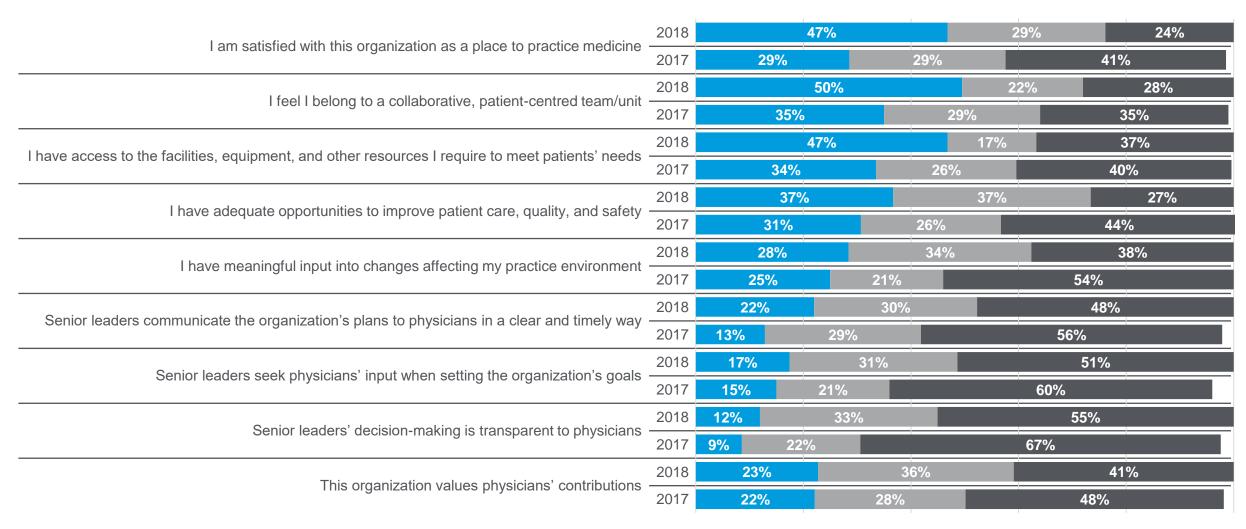
RIDGE MEADOWS HOSPITAL



ROYAL COLUMBIAN HOSPITAL



SURREY MEMORIAL HOSPITAL

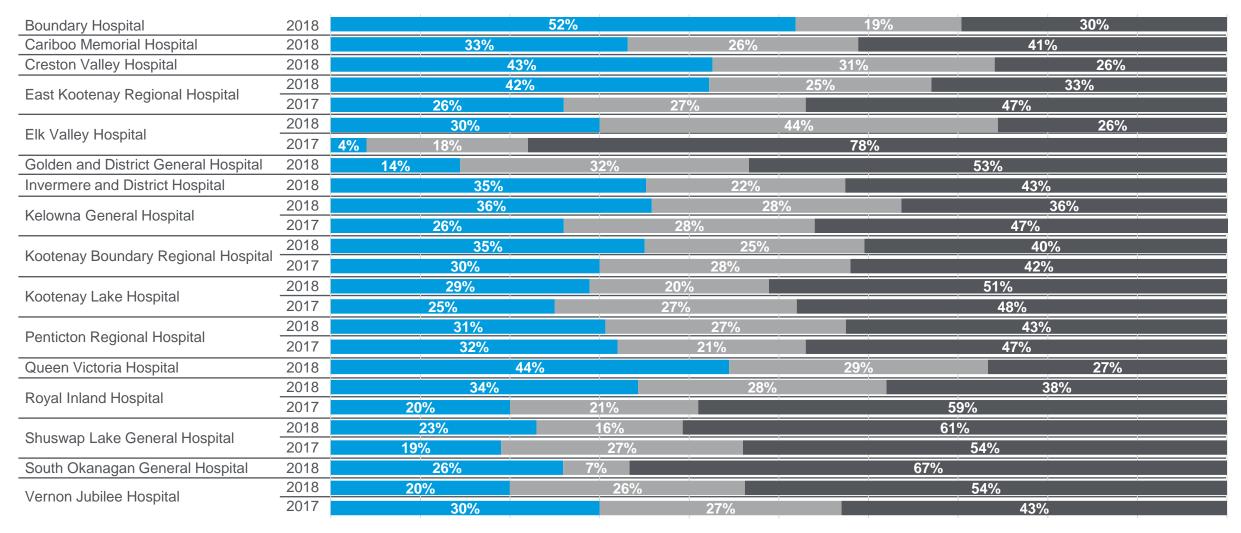


Section 1 – Facility Data Interior Health Authority



INTERIOR HEALTH AUTHORITY

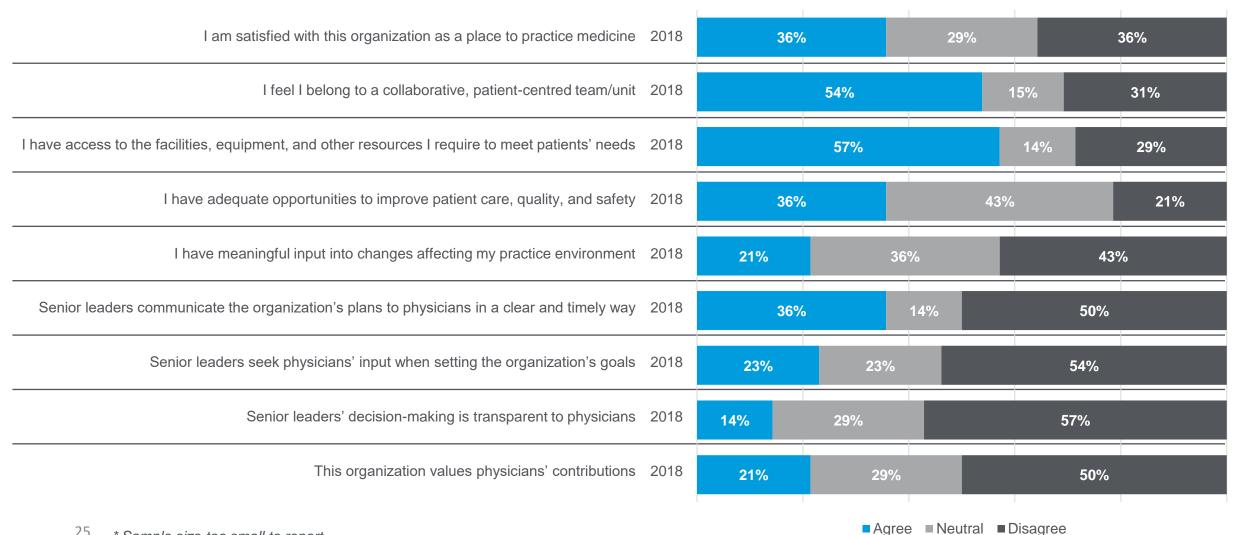
Overall Averages by Facility



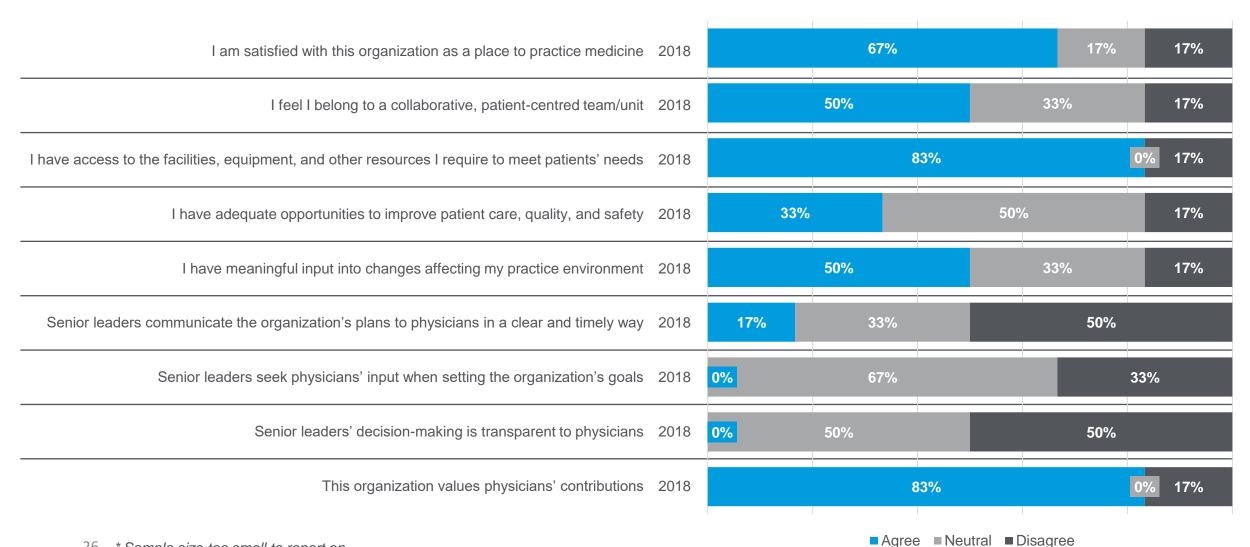
BOUNDARY HOSPITAL



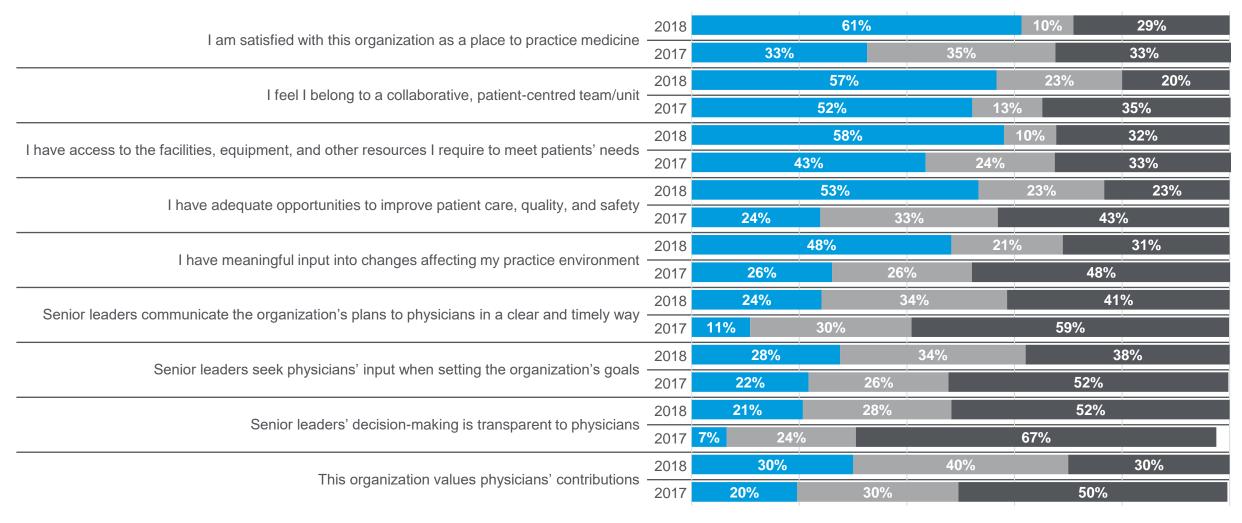
CARIBOO MEMORIAL HOSPITAL



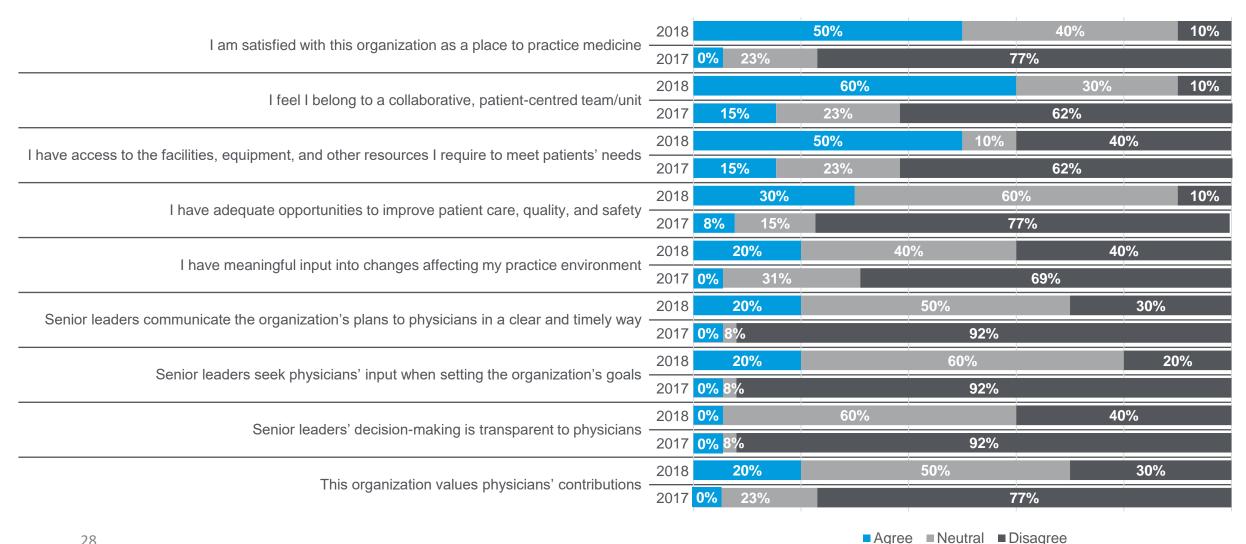
CRESTON VALLEY HOSPITAL



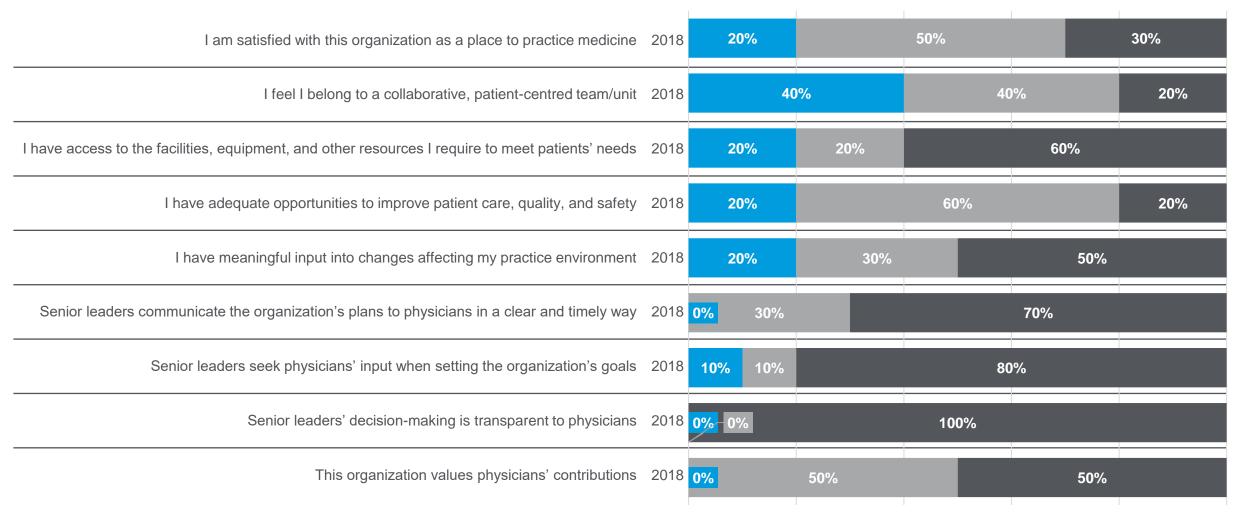
EAST KOOTENAY REGIONAL HOSPITAL



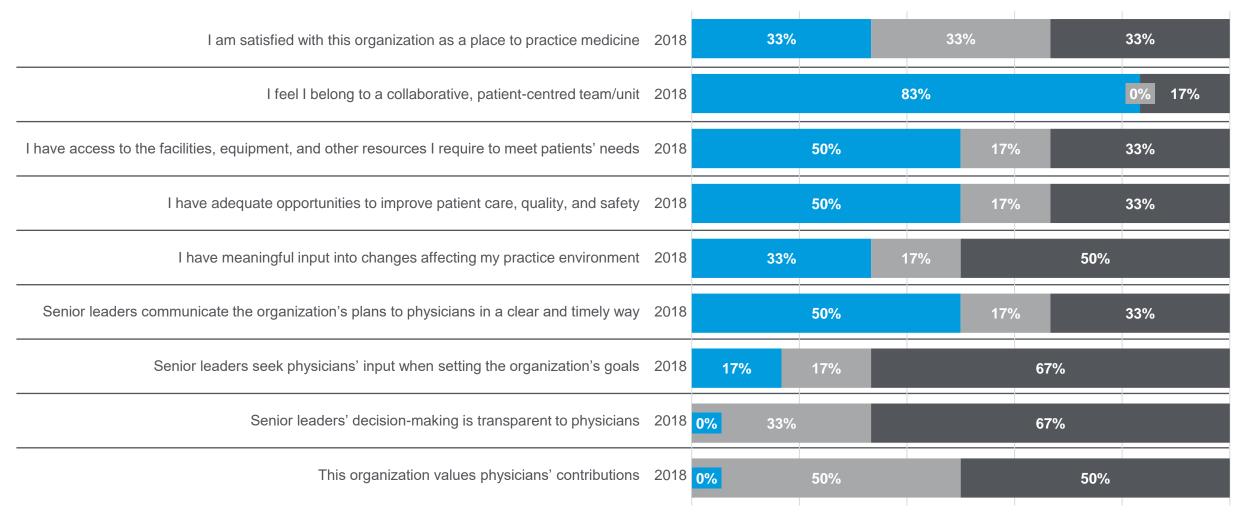
ELK VALLEY HOSPITAL



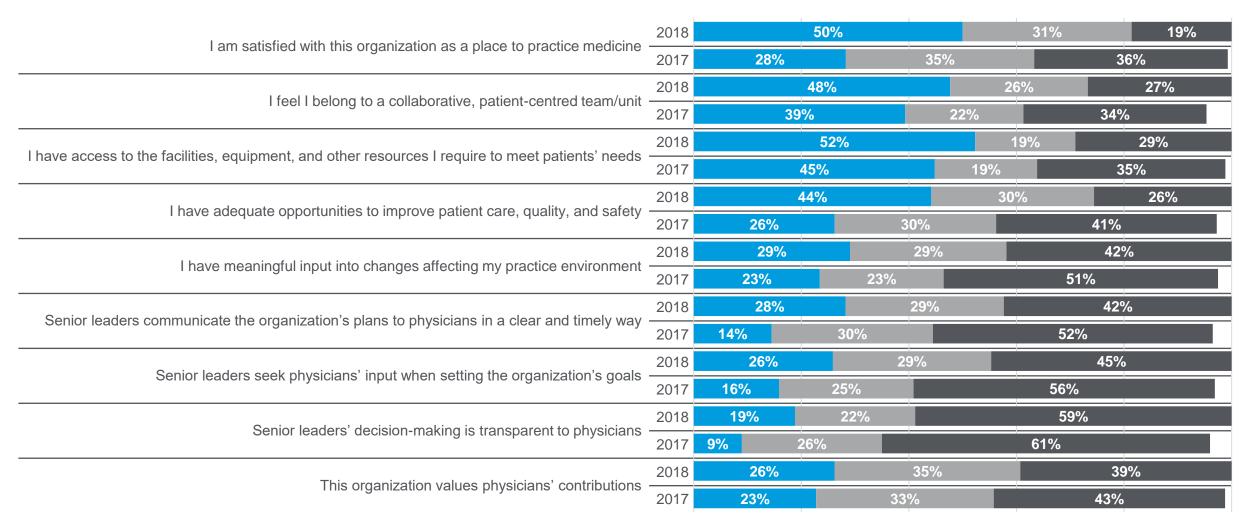
GOLDEN AND DISTRICT GENERAL HOSPITAL



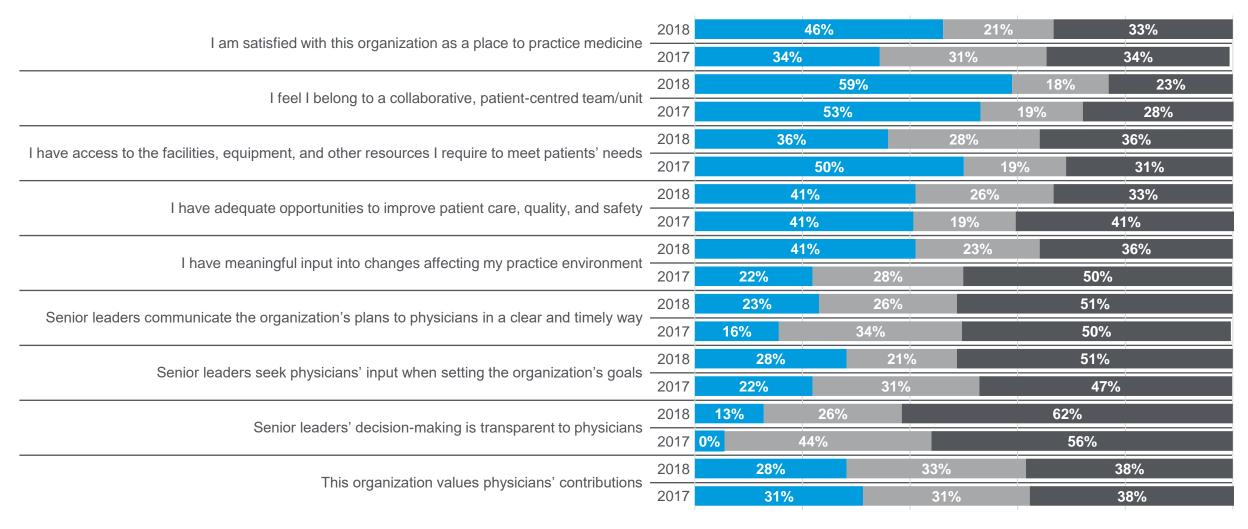
INVERMERE AND DISTRICT HOSPITAL



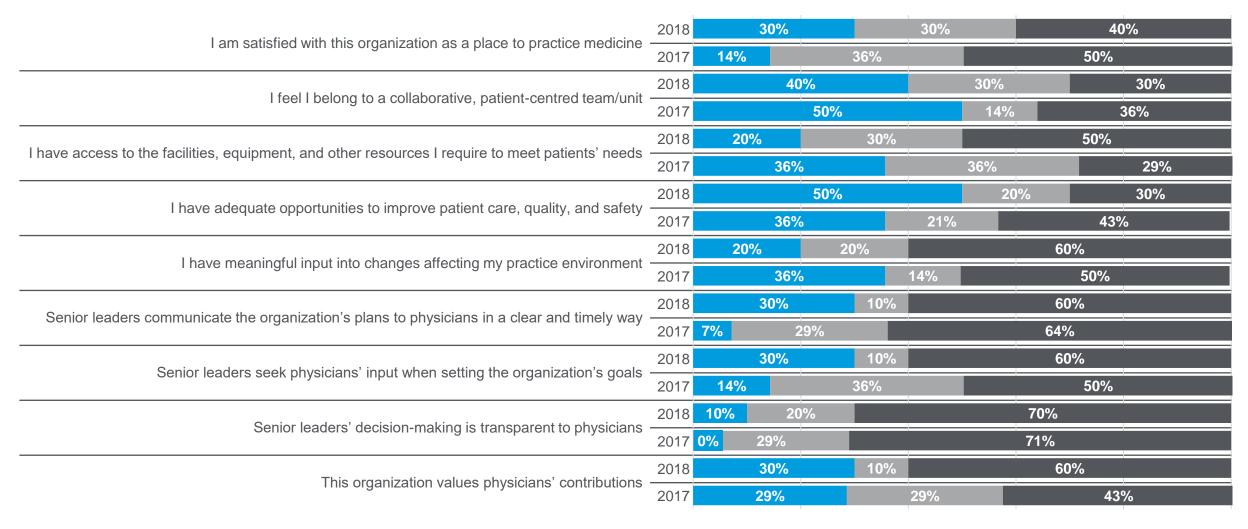
KELOWNA GENERAL HOSPITAL



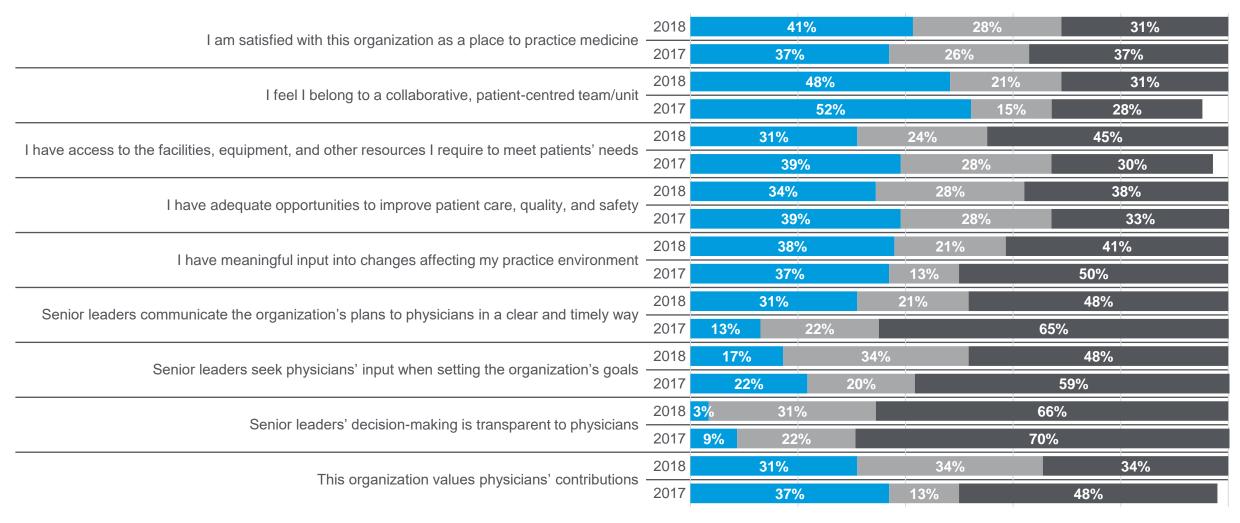
KOOTENAY BOUNDARY REGIONAL HOSPITAL



KOOTENAY LAKE HOSPITAL

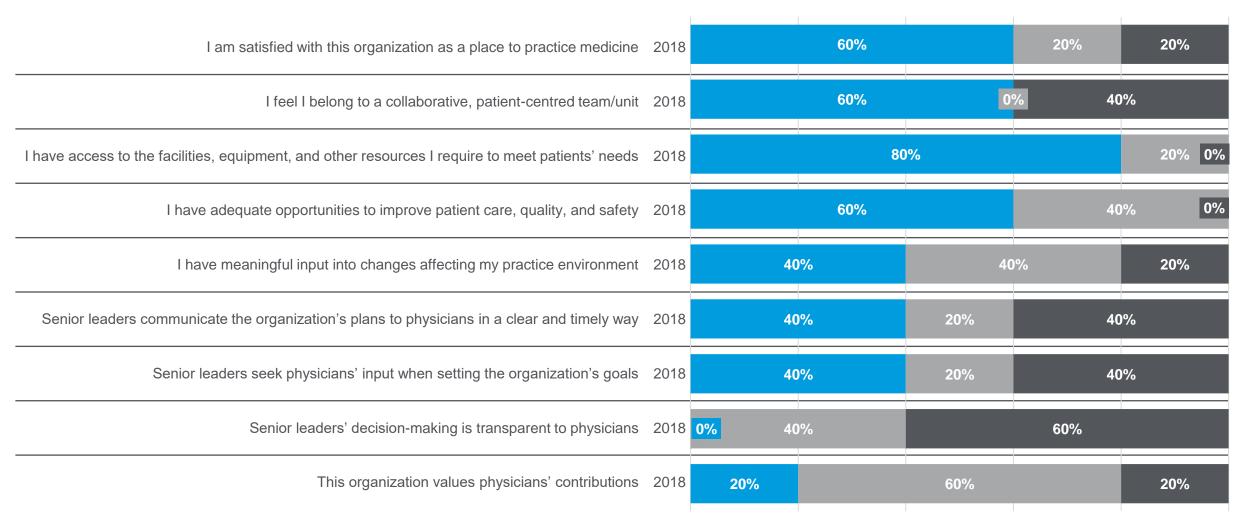


PENTICTON REGIONAL HOSPITAL



QUEEN VICTORIA HOSPITAL

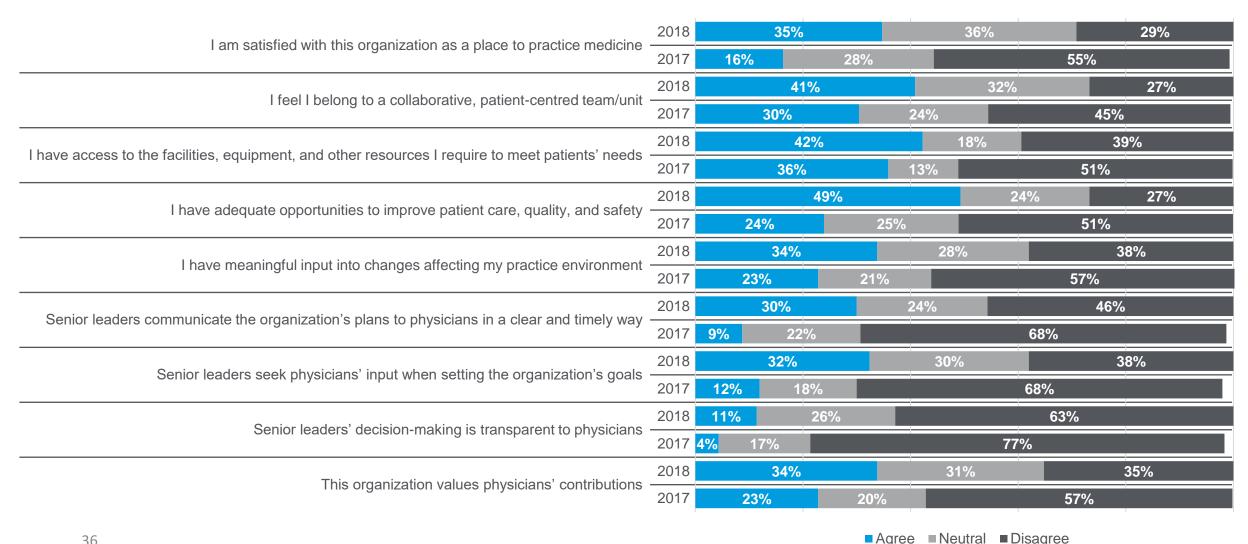
5 Respondents 2018 | * Respondents 2017



■ Agree ■ Neutral ■ Disagree

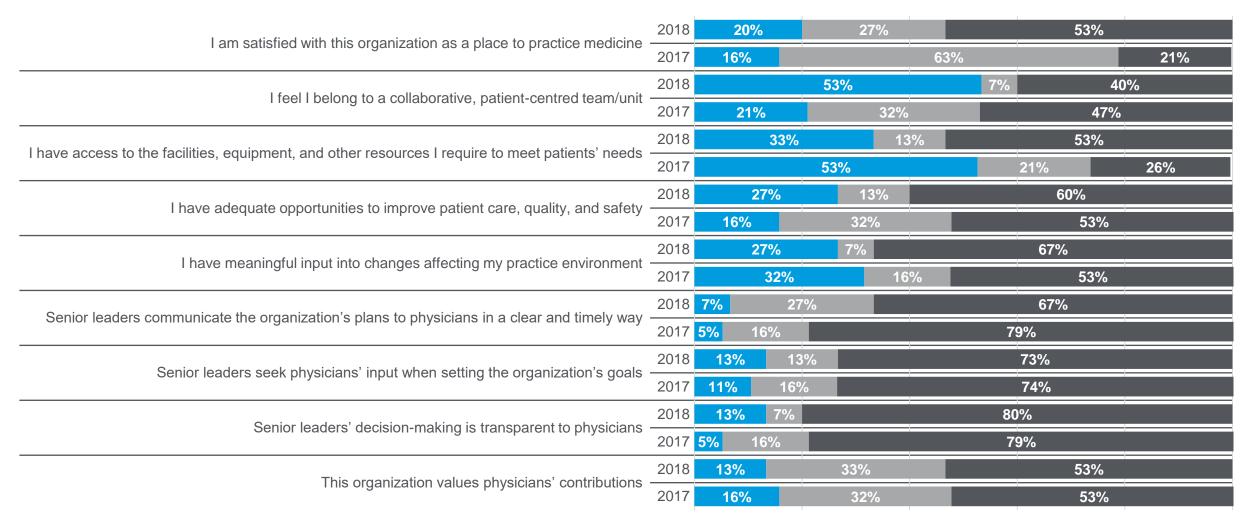
^{35 *} Sample size too small to report on

ROYAL INLAND HOSPITAL



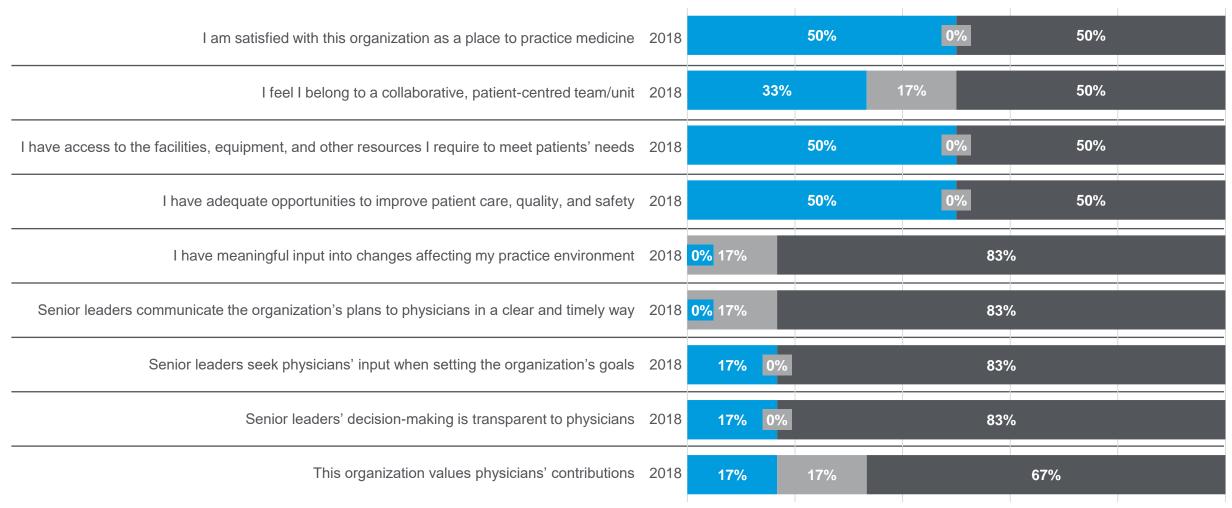
SHUSWAP LAKE GENERAL HOSPITAL

15 Respondents 2018 | 19 Respondents 2017



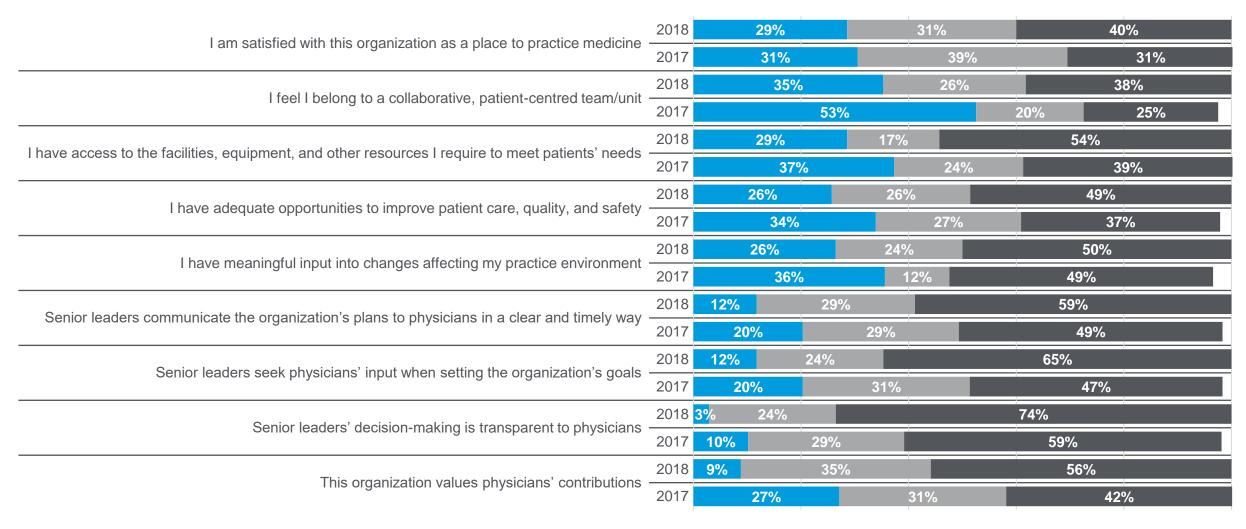
SOUTH OKANAGAN GENERAL HOSPITAL

6 Respondents 2018 | * Respondents 2017



VERNON JUBILEE HOSPITAL

35 Respondents 2018 | 59 Respondents 2017

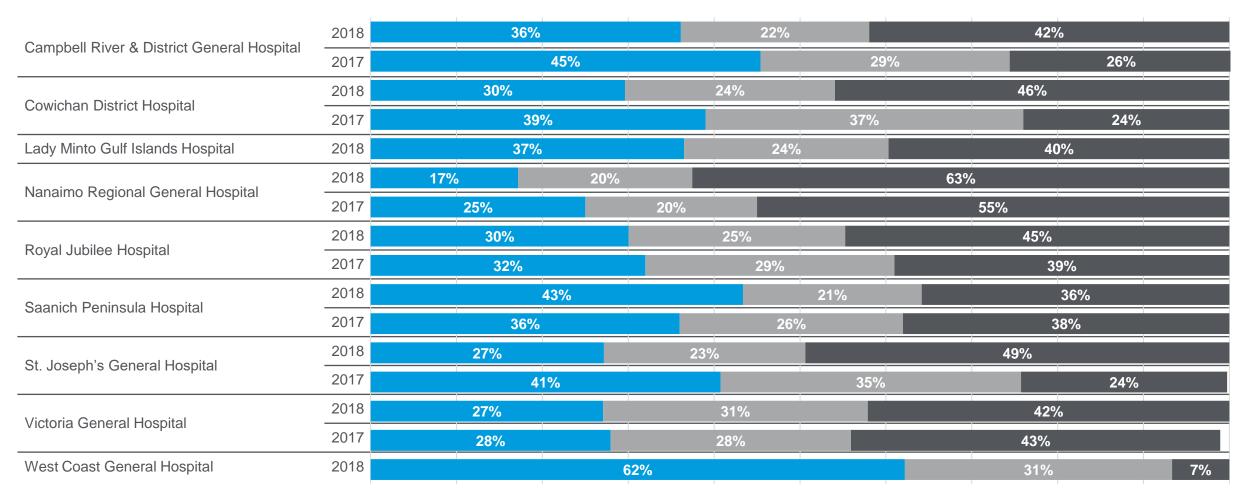


Section 1 – Facility Data Island Health Authority



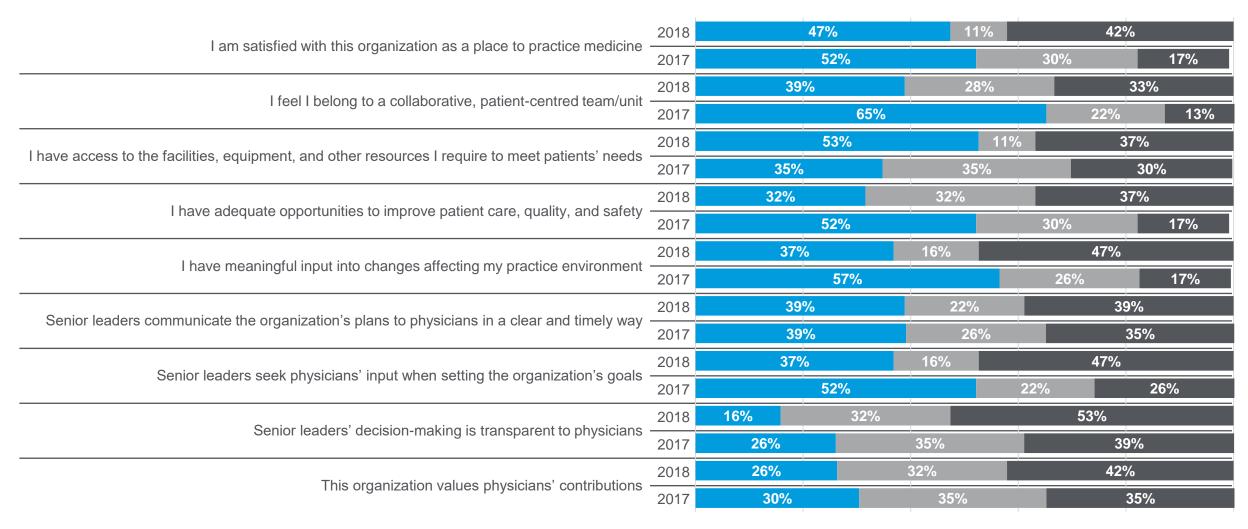
ISLAND HEALTH

Overall Averages by Facility



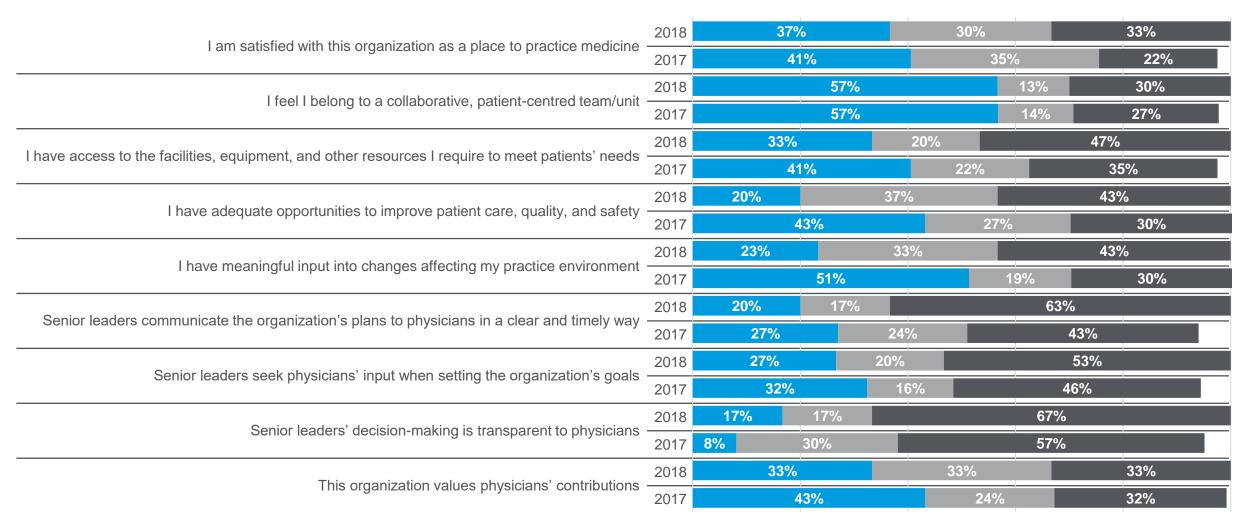
CAMPBELL RIVER & DISTRICT GENERAL HOSPITAL

19 Respondents 2018 | 23 Respondents 2017



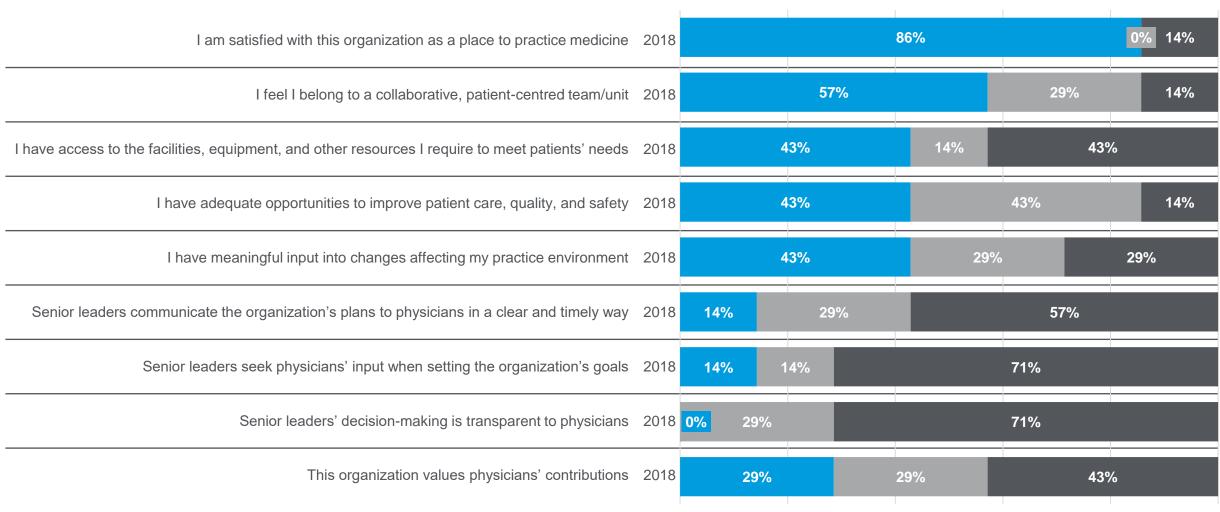
COWICHAN DISTRICT HOSPITAL

30 Respondents 2018 | 37 Respondents 2017



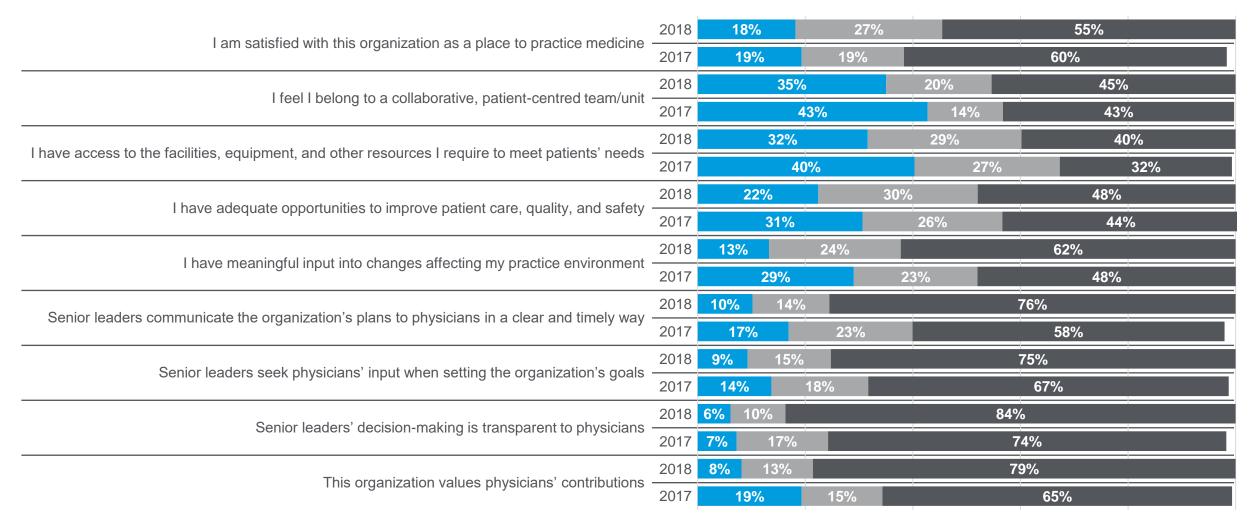
LADY MINTO GULF ISLANDS HOSPITAL

7 Respondents 2018 | * Respondents 2017



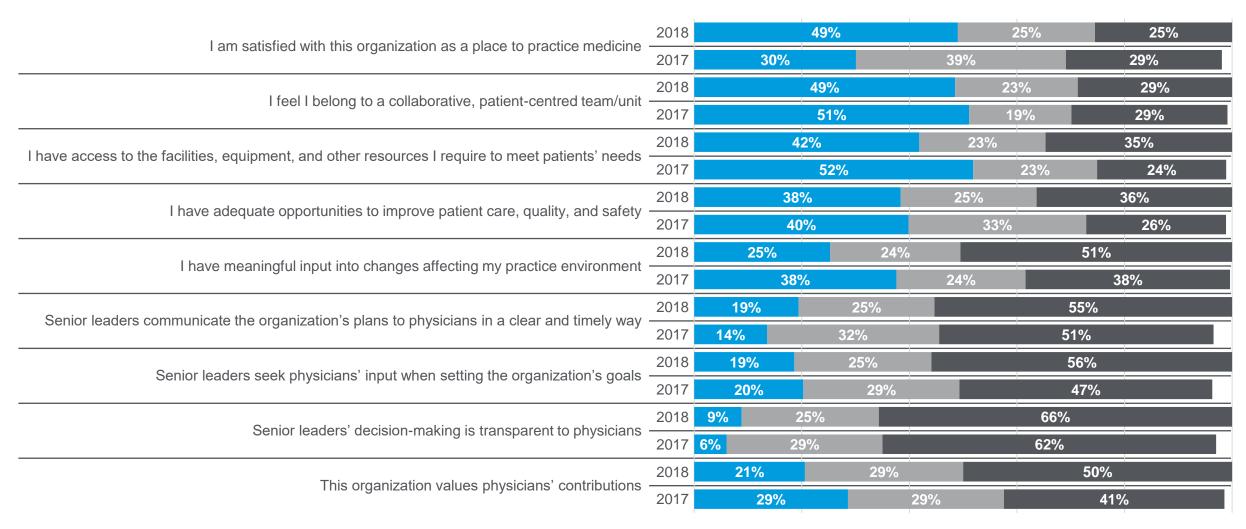
NANAIMO REGIONAL GENERAL HOSPITAL

99 Respondents 2018 | 124 Respondents 2017



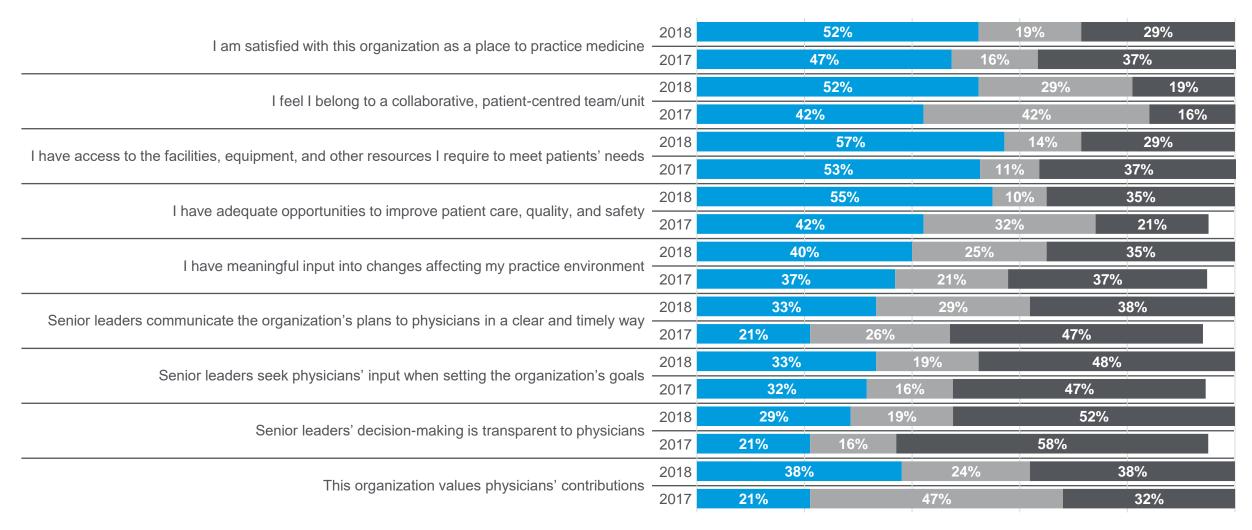
ROYAL JUBILEE HOSPITAL

104 Respondents 2018 | 133 Respondents 2017



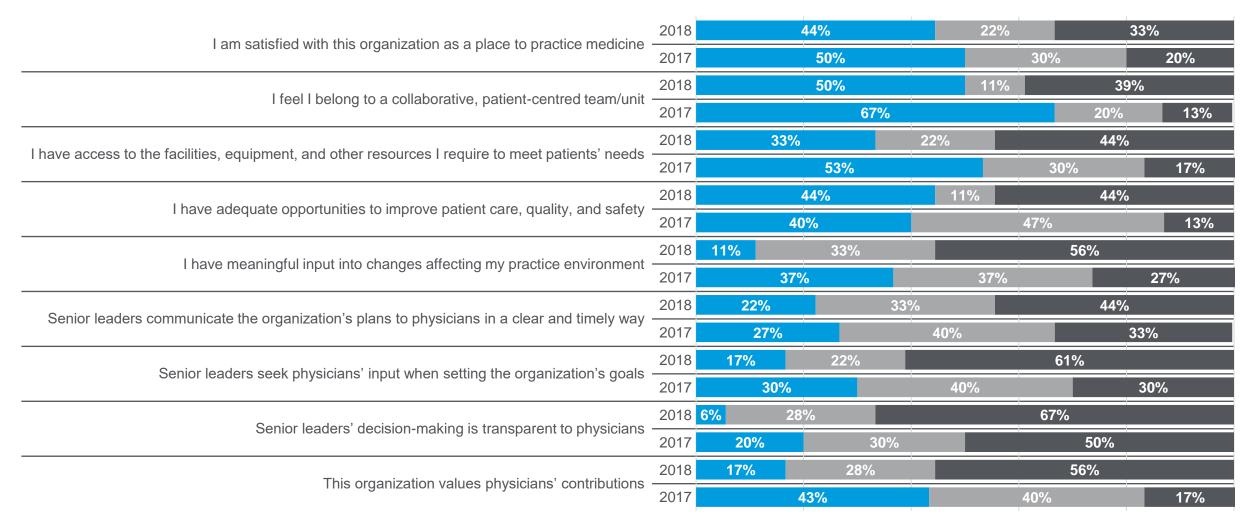
SAANICH PENINSULA HOSPITAL

21 Respondents 2018 | 19 Respondents 2017



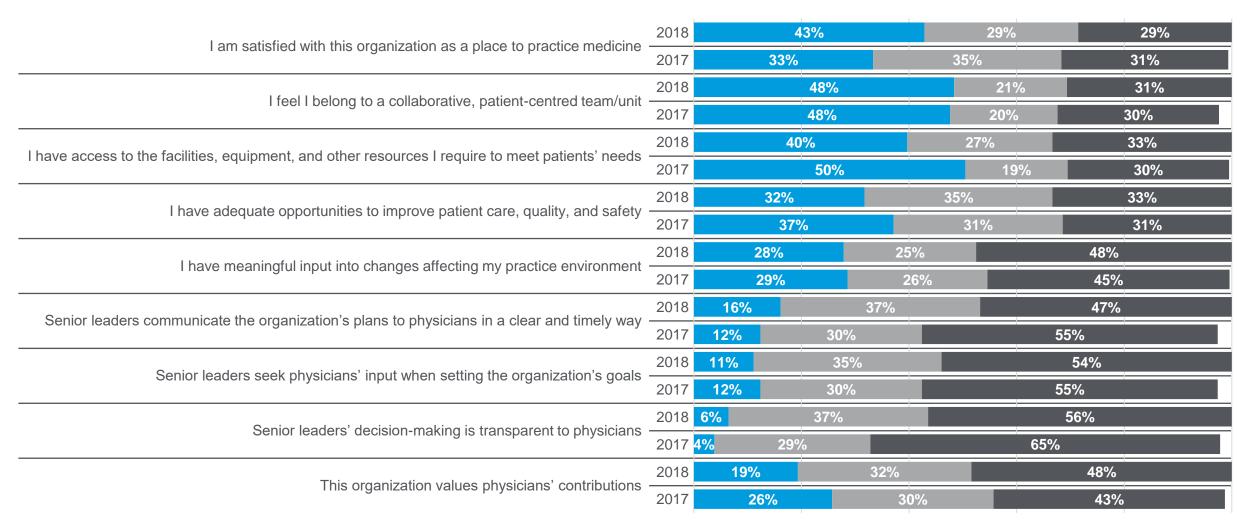
ST. JOSEPH'S GENERAL HOSPITAL

18 Respondents 2018 | 30 Respondents 2017



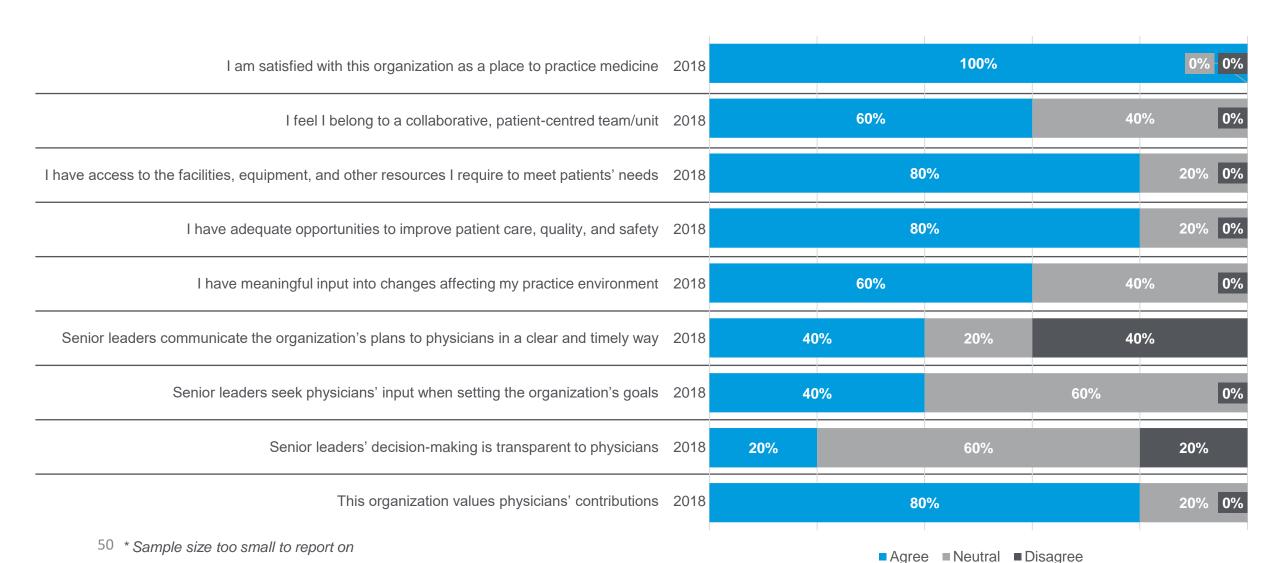
VICTORIA GENERAL HOSPITAL

65 Respondents 2018 | 105 Respondents 2017



WEST COAST GENERAL HOSPITAL

5 Respondents 2018 | * Respondents 2017

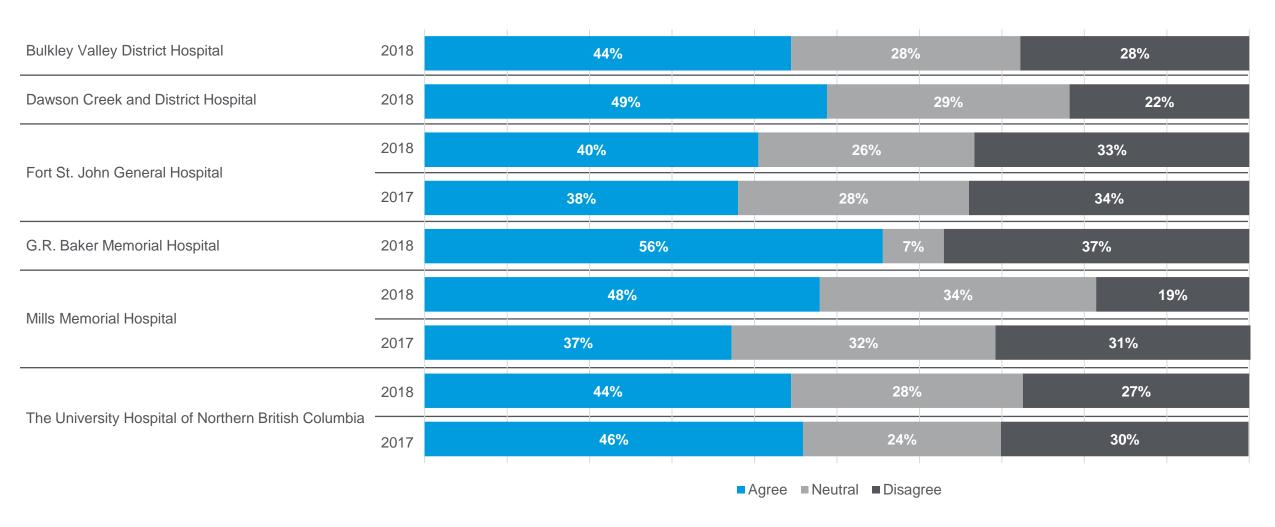


Section 1 – Facility Data Northern Health Authority



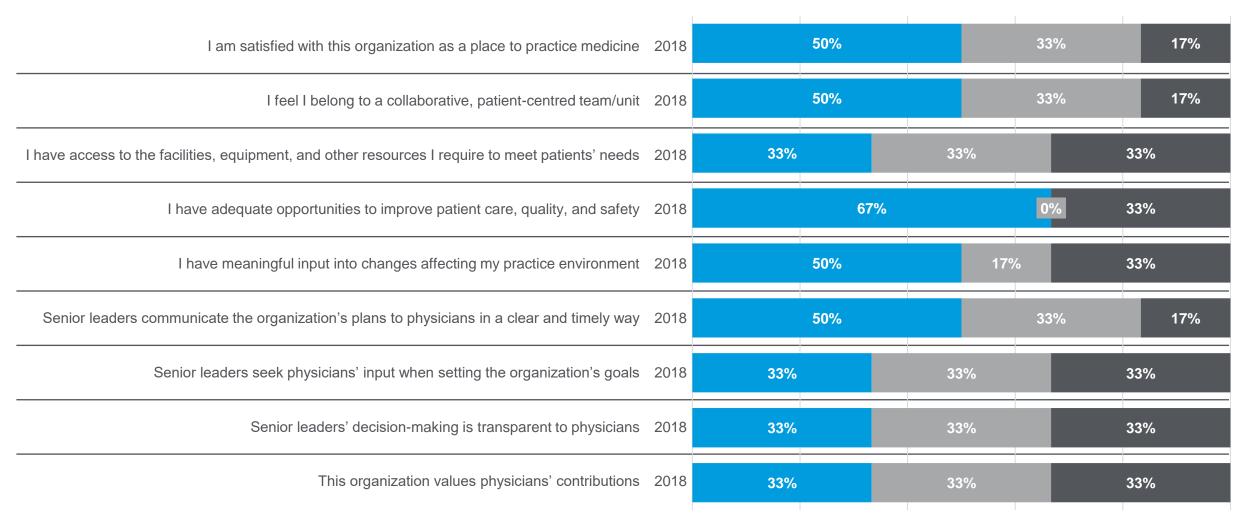
NORTHERN HEALTH

Overall Averages by Facility



BULKLEY VALLEY DISTRICT HOSPITAL

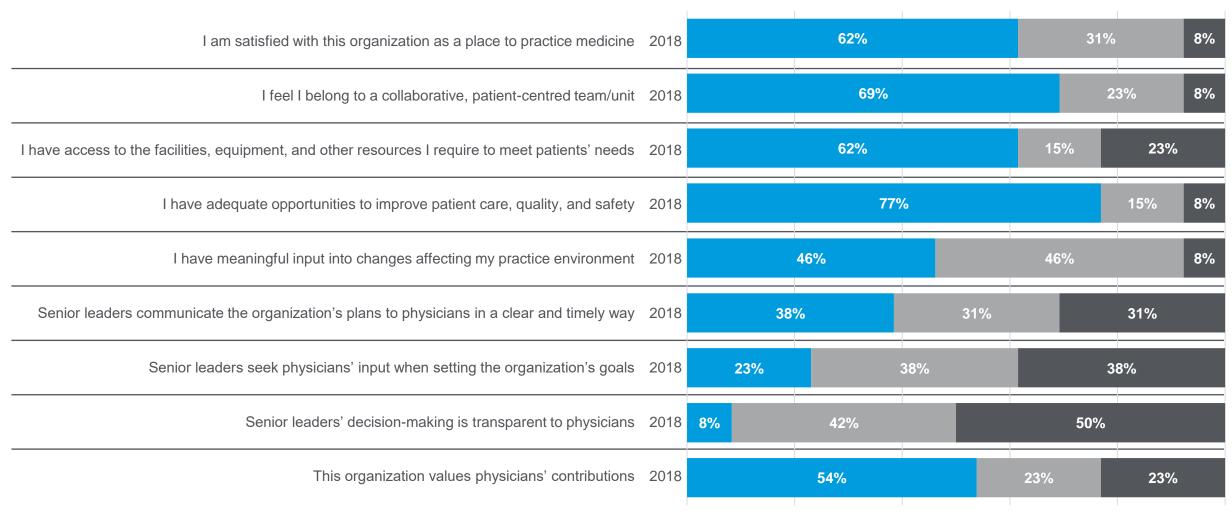
6 Respondents 2018 | * Respondents 2017



^{53 *} Sample size too small to report on

DAWSON CREEK AND DISTRICT HOSPITAL

3 Respondents 2018 | * Respondents 2017

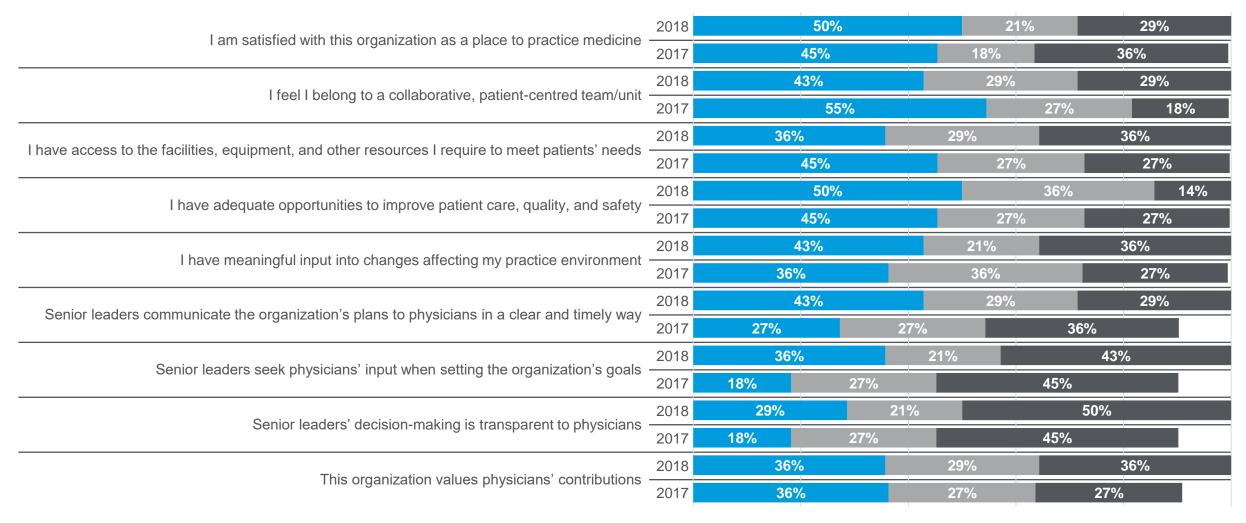


■ Agree ■ Neutral ■ Disagree

^{54 *} Sample size too small to report on

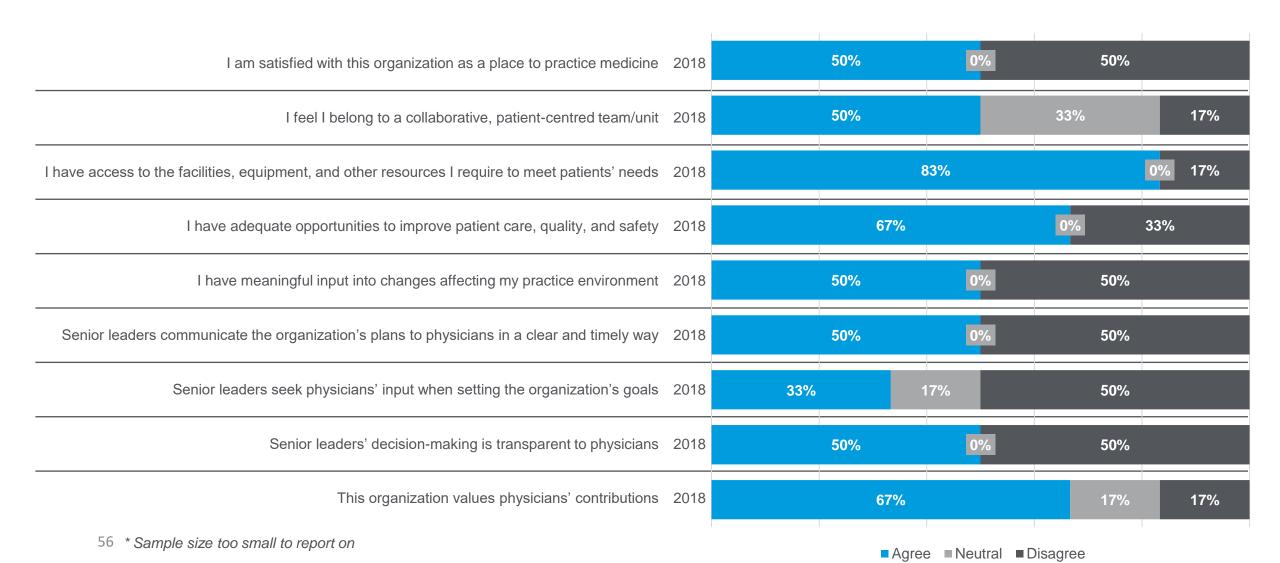
FORT ST. JOHN GENERAL HOSPITAL

14 Respondents 2018 | 11 Respondents 2017



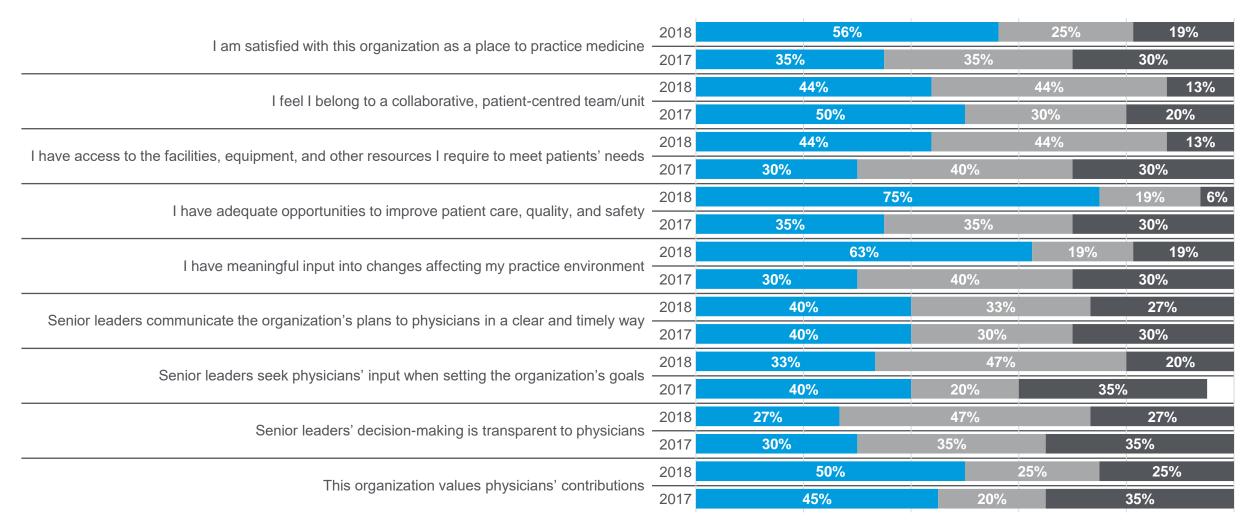
G.R. BAKER MEMORIAL HOSPITAL

6 Respondents 2018 | * Respondents 2017



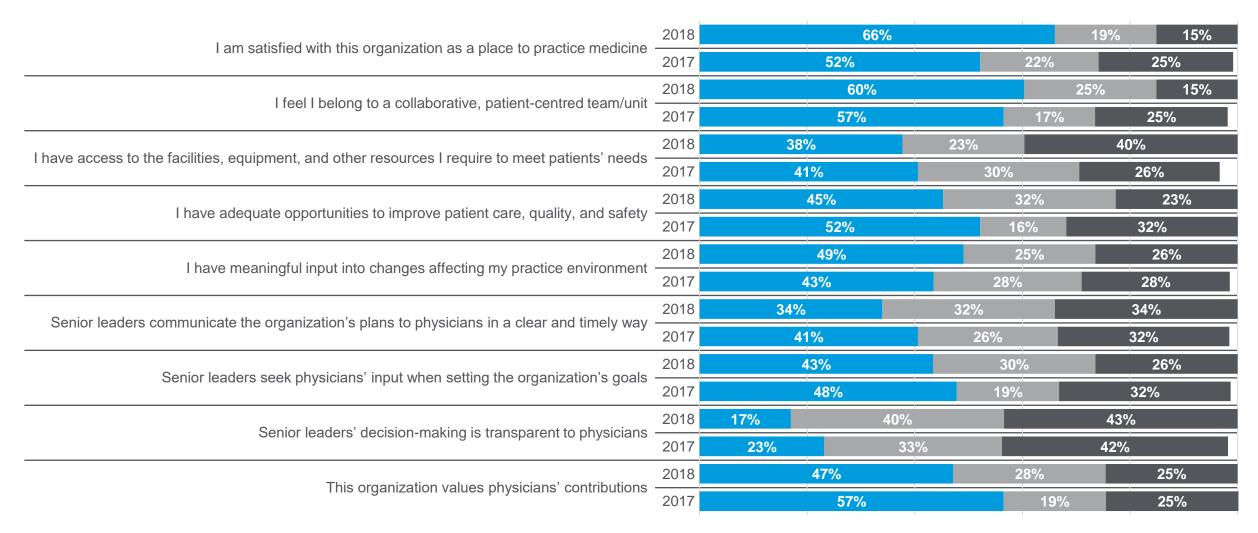
MILLS MEMORIAL HOSPITAL

16 Respondents 2018 | 20 Respondents 2017



THE UNIVERSITY HOSPITAL OF NORTHERN BRITISH COLUMBIA

53 Respondents 2018 | 69 Respondents 2017

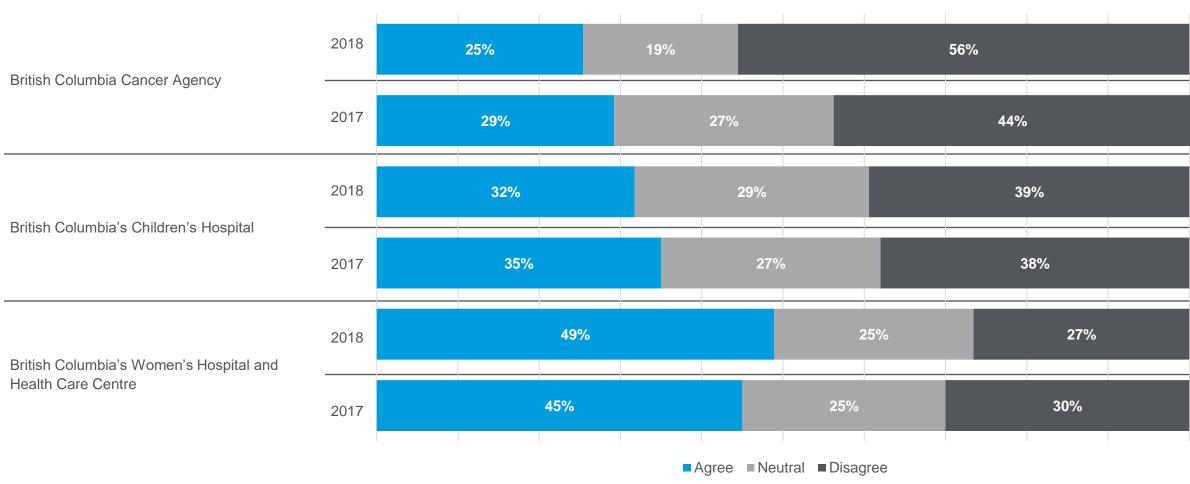


Section 1 – Facility Data Provincial Health Services Authority



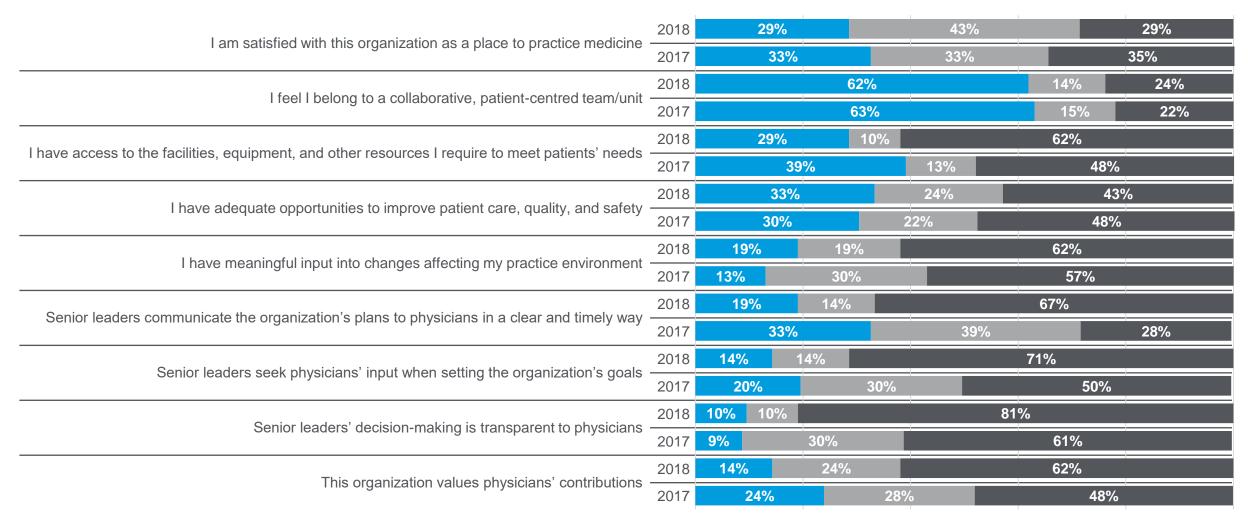
PROVINCIAL HEALTH SERVICES AUTHORITY

Overall Averages by Facility



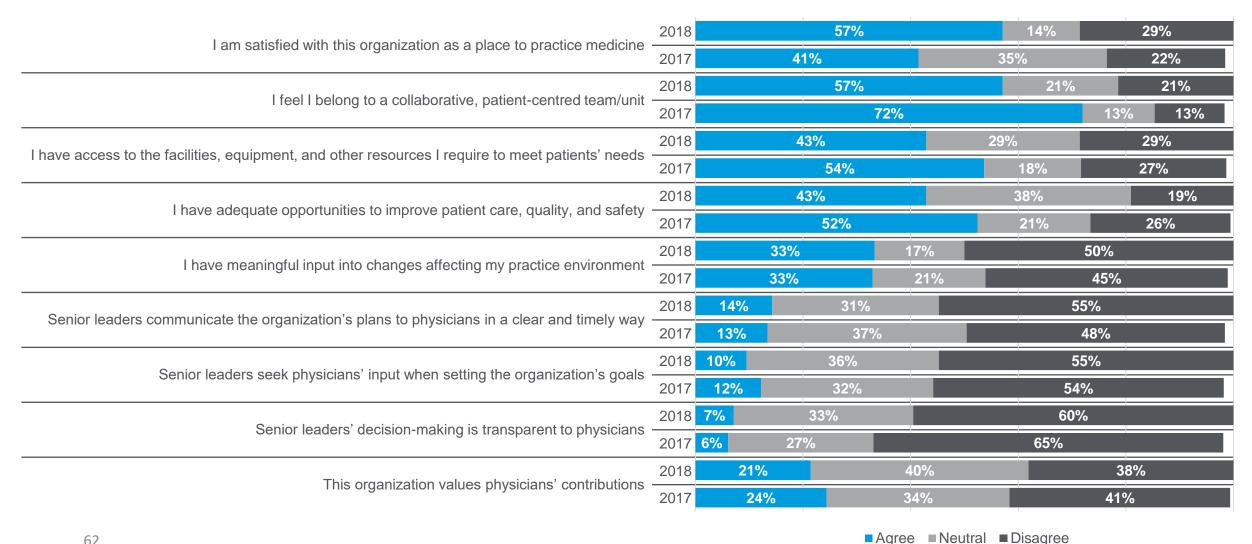
BRITISH COLUMBIA CANCER AGENCY

21 Respondents 2018 | 46 Respondents 2017



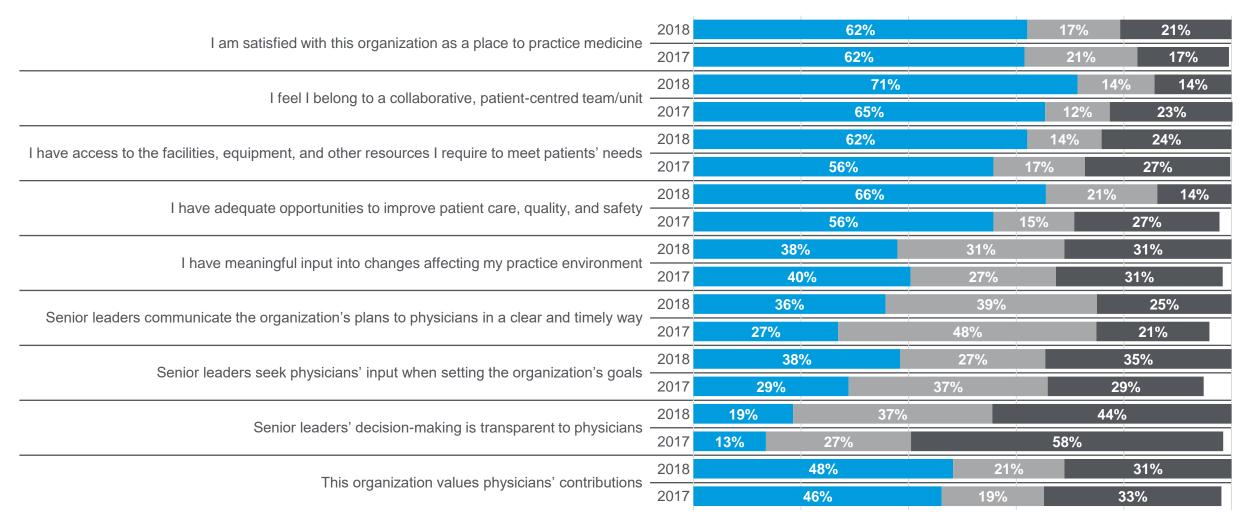
BRITISH COLUMBIA'S CHILDREN'S HOSPITAL

42 Respondents 2018 | 82 Respondents 2017



BRITISH COLUMBIA'S WOMEN'S HOSPITAL AND HEALTH CARE CENTRE

29 Respondents 2018 | 52 Respondents 2017

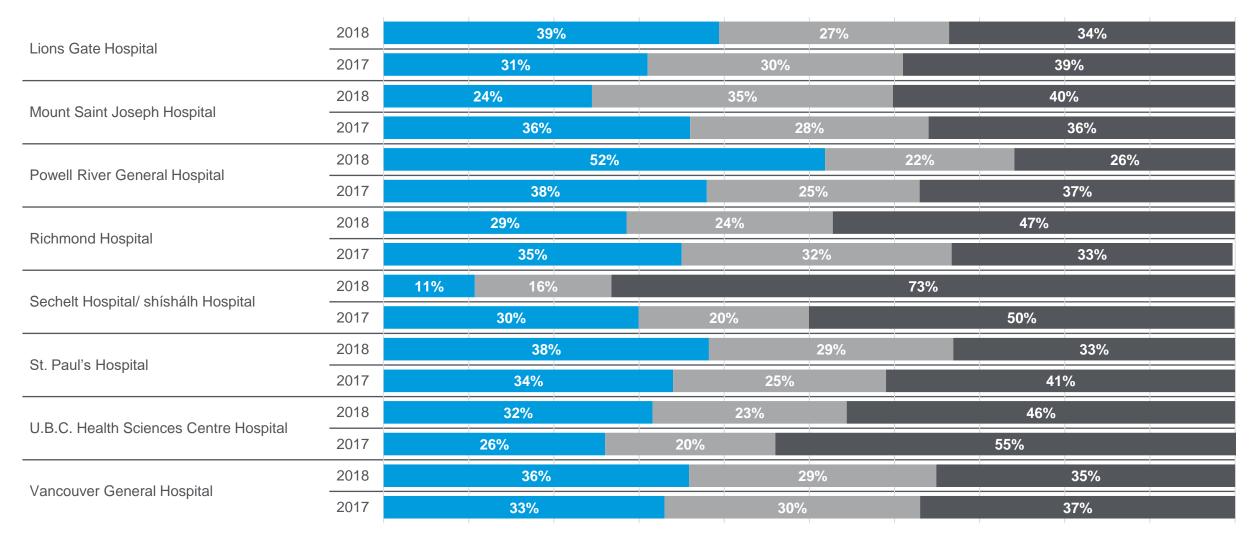


Section 1 – Facility Data Vancouver Coastal Health Authority



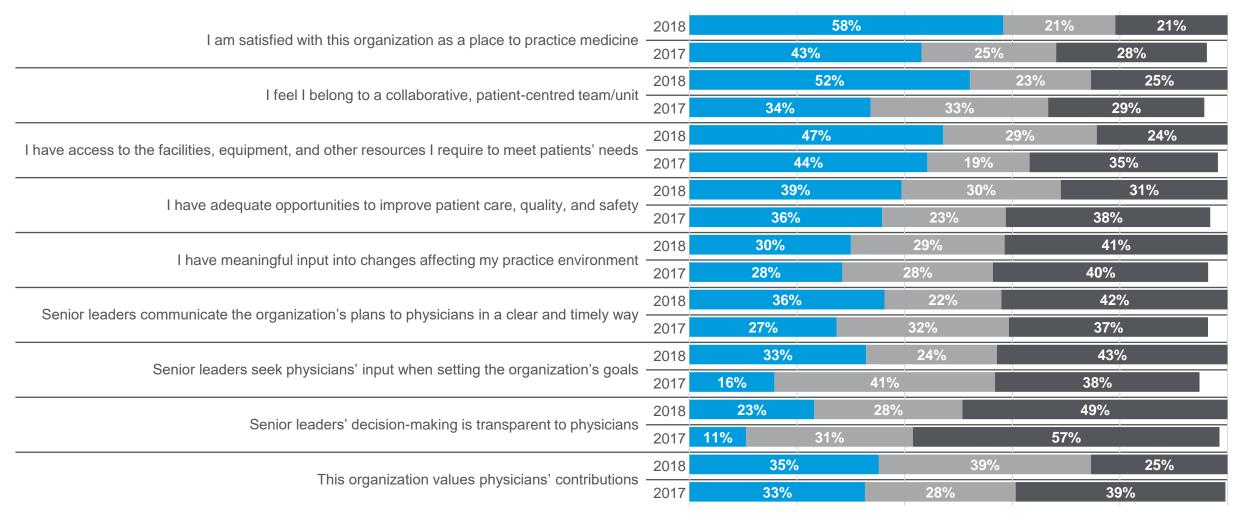
VANCOUVER COASTAL HEALTH AUTHORITY

Overall Averages by Facility



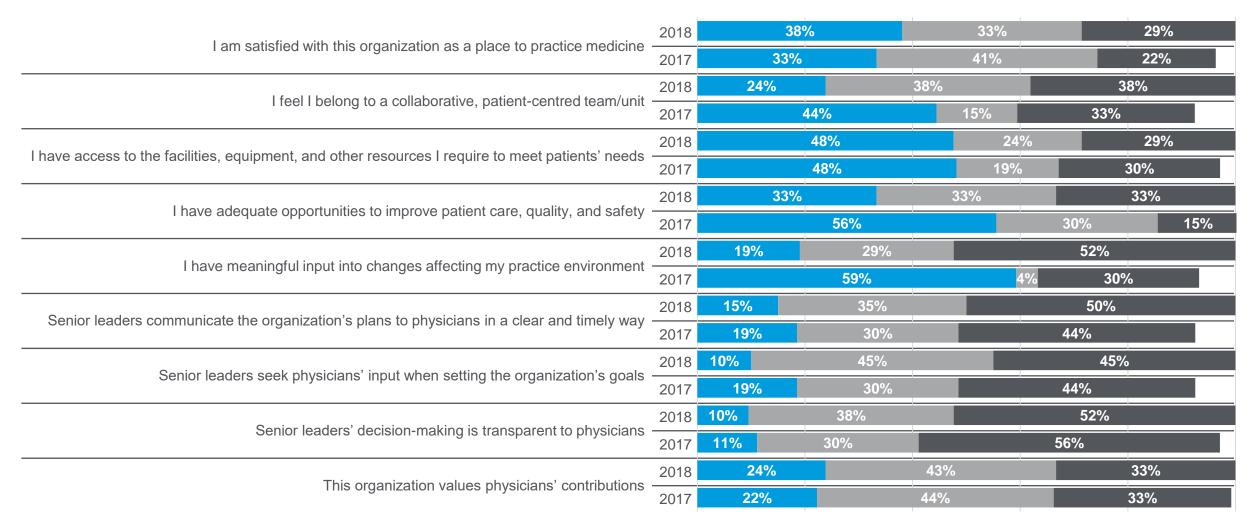
LIONS GATE HOSPITAL

72 Respondents 2018 | 95 Respondents 2017



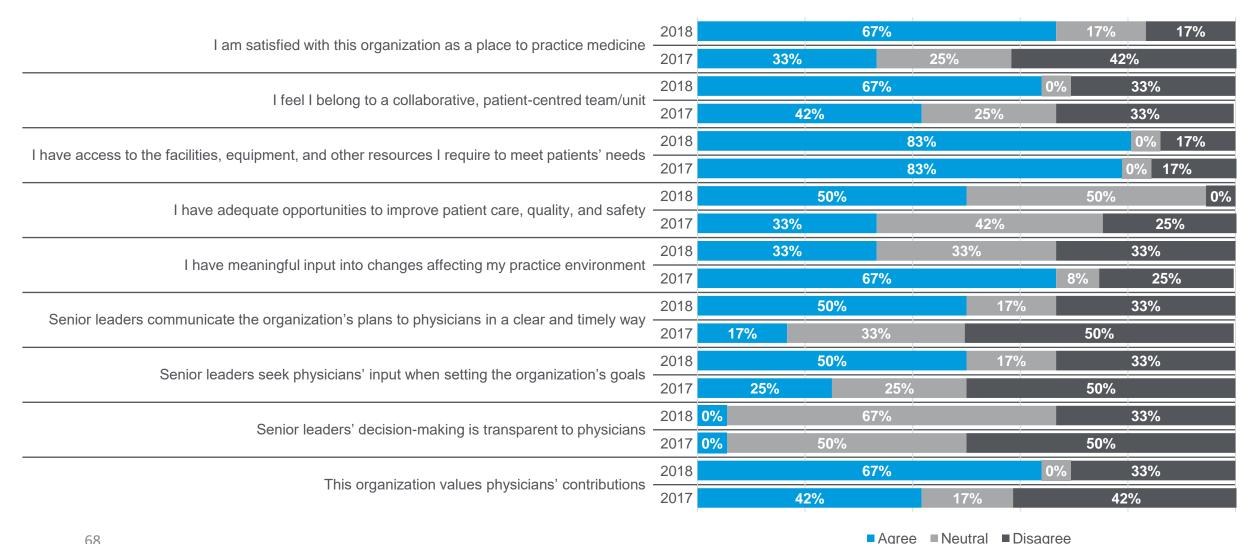
MOUNT SAINT JOSEPH HOSPITAL

21 Respondents 2018 | 27 Respondents 2017



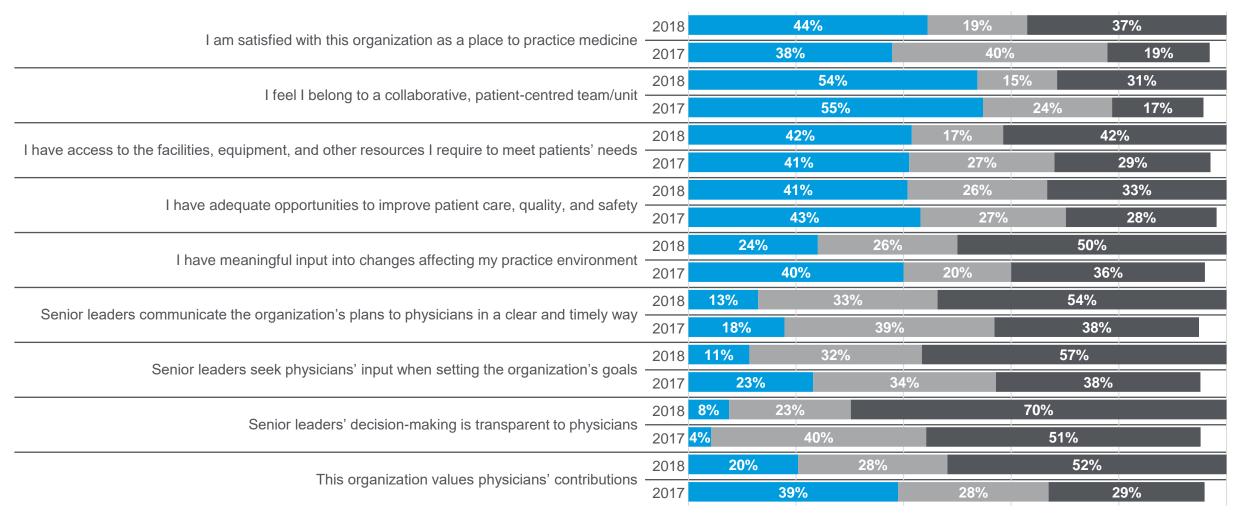
POWELL RIVER GENERAL HOSPITAL

6 Respondents 2018 | 12 Respondents 2017



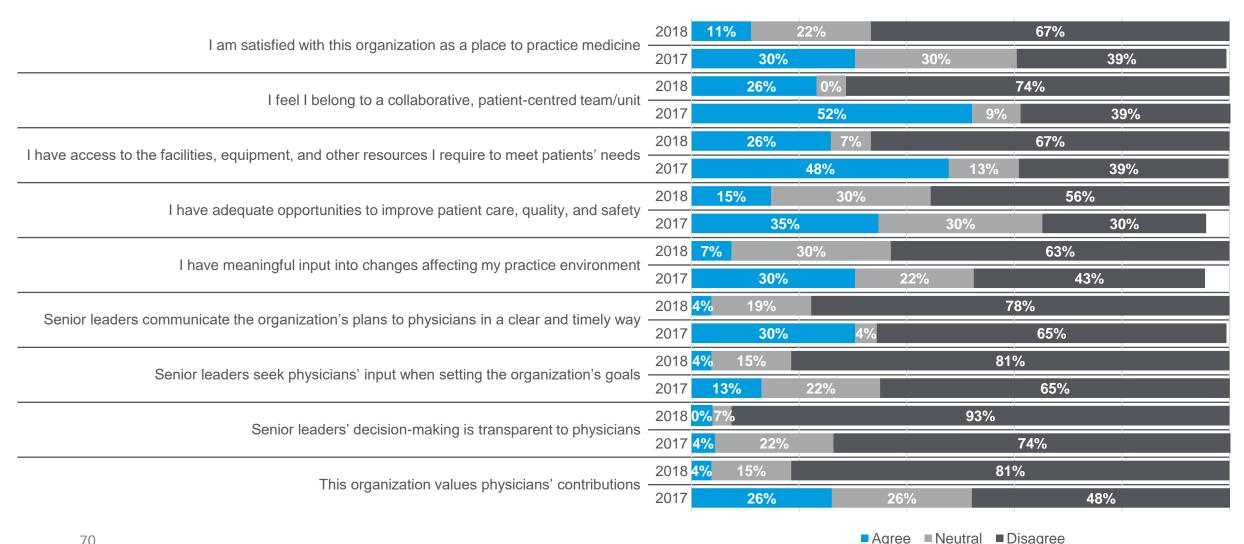
RICHMOND HOSPITAL

54 Respondents 2018 | 95 Respondents 2017



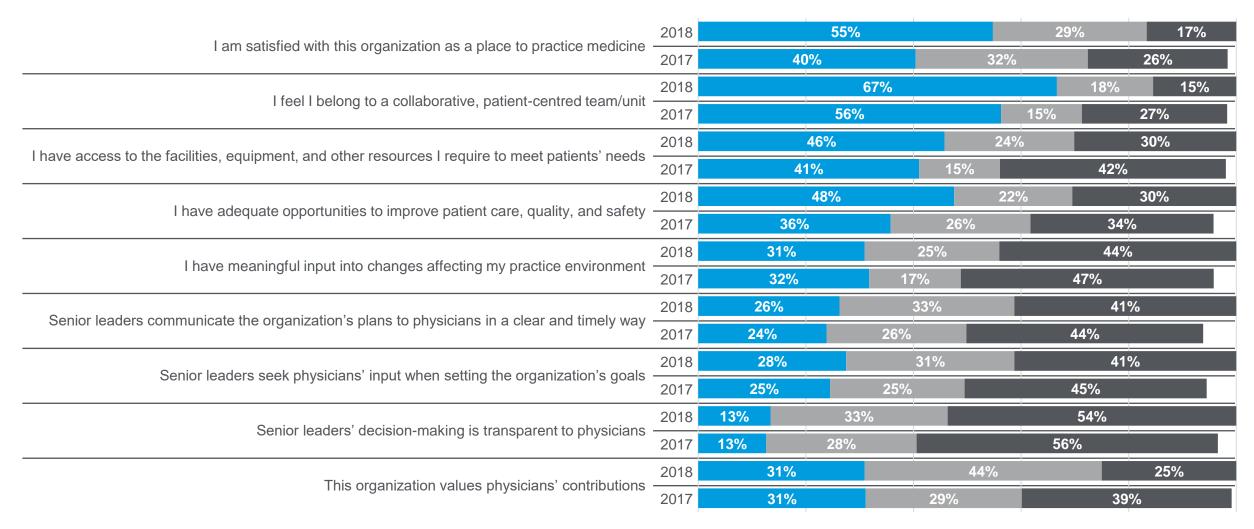
SECHELT HOSPITAL/ SHÍSHÁLH HOSPITAL

27 Respondents 2018 | 23 Respondents 2017



ST. PAUL'S HOSPITAL

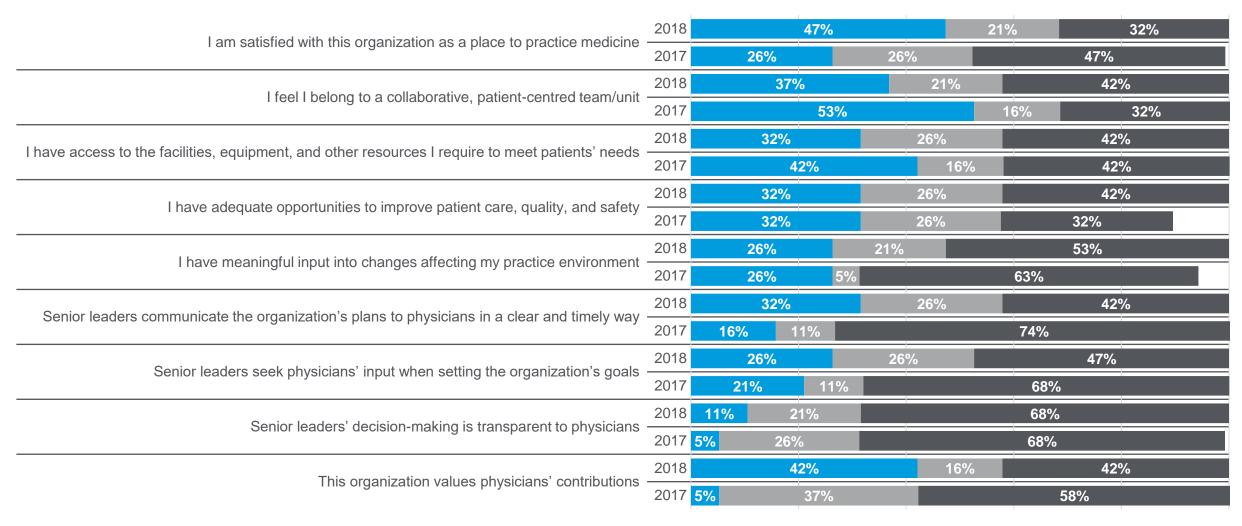
86 Respondents 2018 | 151 Respondents 2017



U.B.C. HEALTH SCIENCES CENTRE HOSPITAL

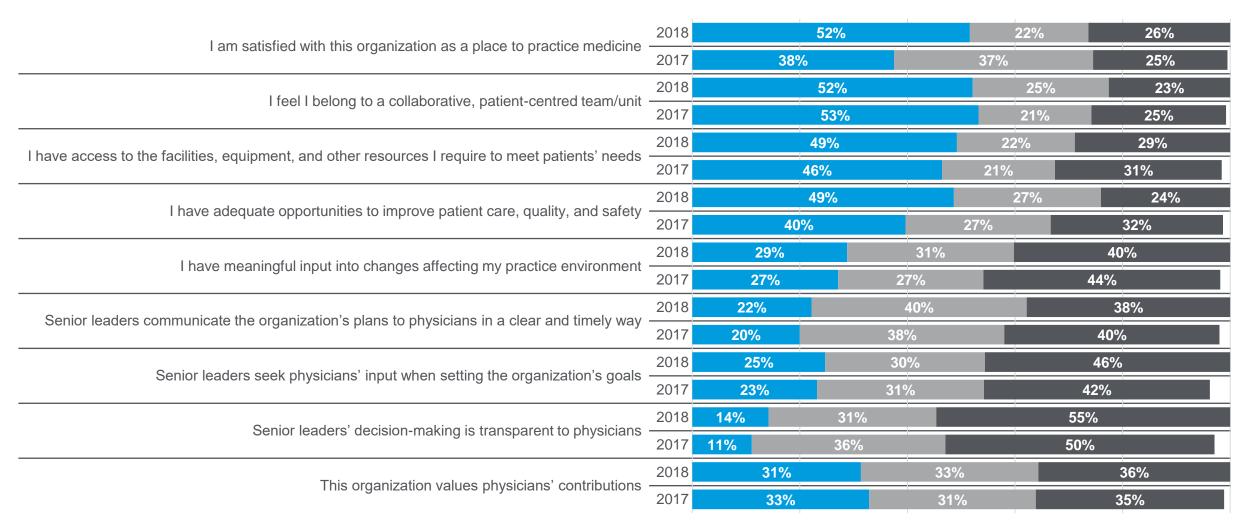
19 Respondents 2018 | 19 Respondents 2017

72



VANCOUVER GENERAL HOSPITAL

190 Respondents 2018 | 280 Respondents 2017

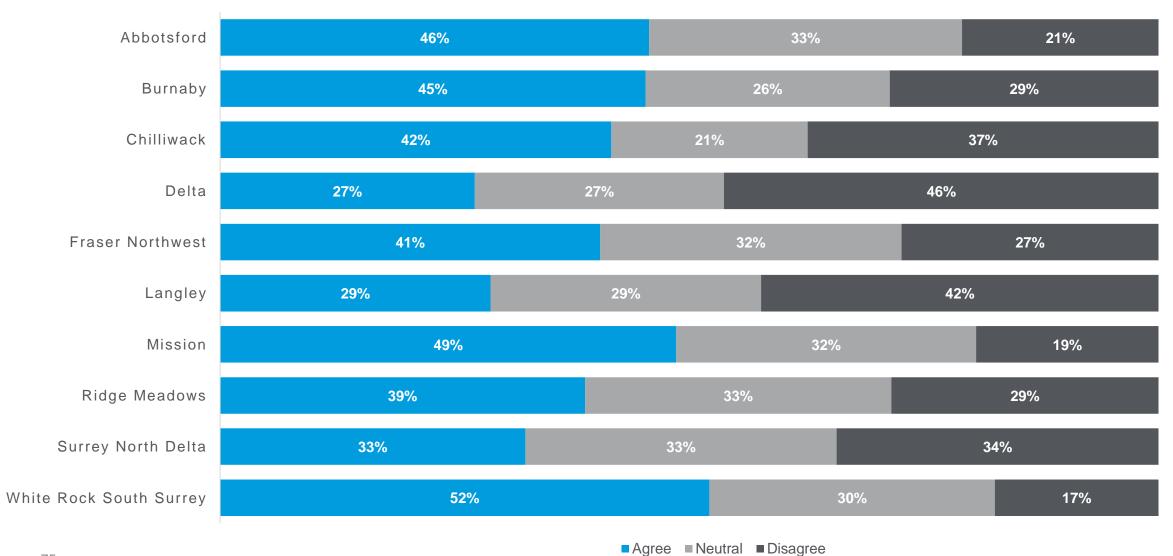


Section 2 - Divisions of Family Practice Fraser



FRASER DIVISIONS OF FAMILY PRACTICE

Overall Averages by Division

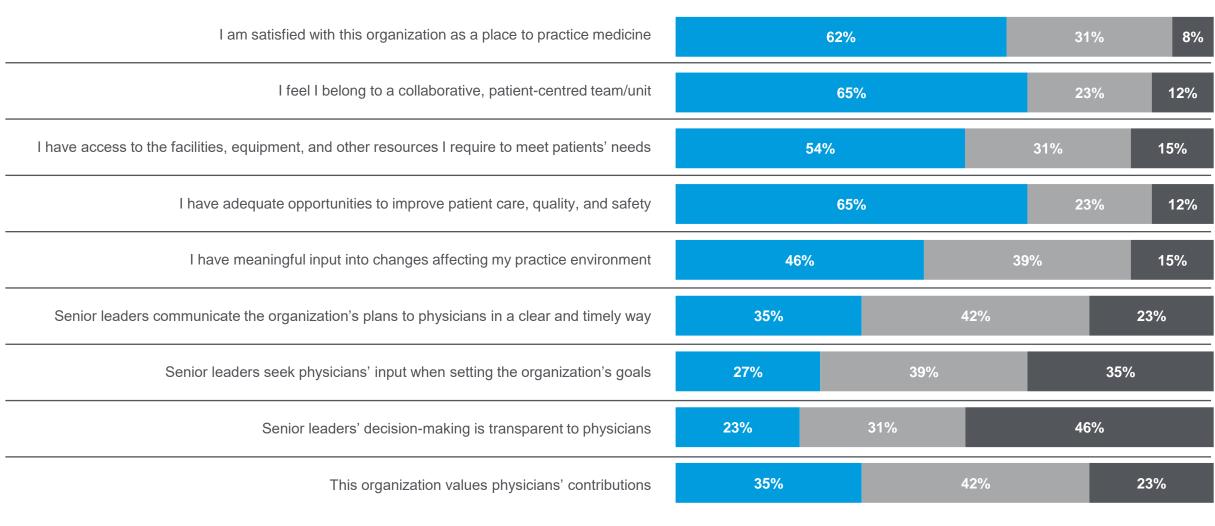


ABBOTSFORD DIVISION

26 Respondents

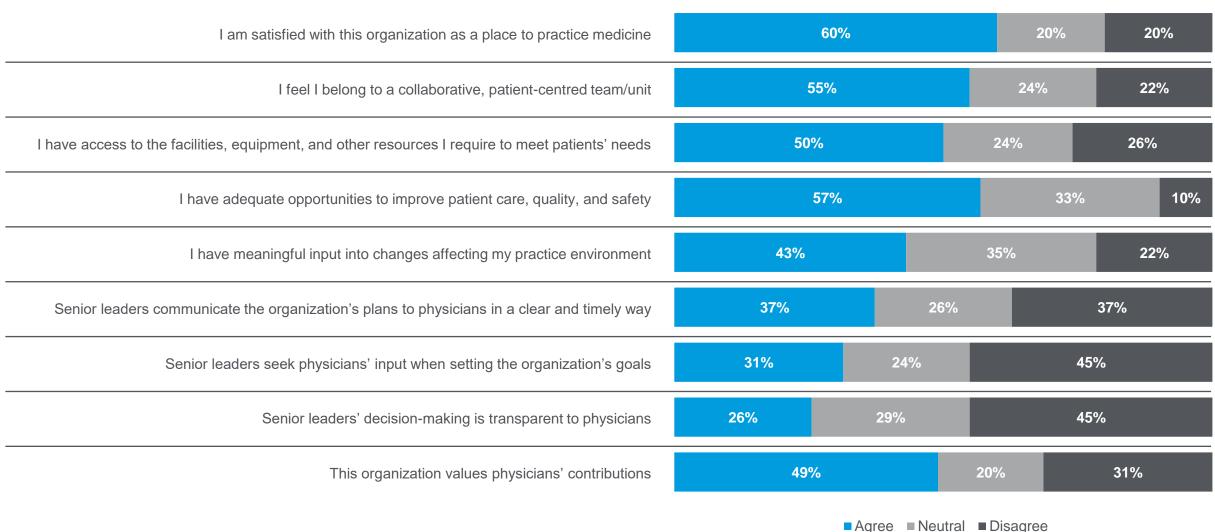
2018

■ Agree ■ Neutral ■ Disagree



BURNABY DIVISION

51 Respondents



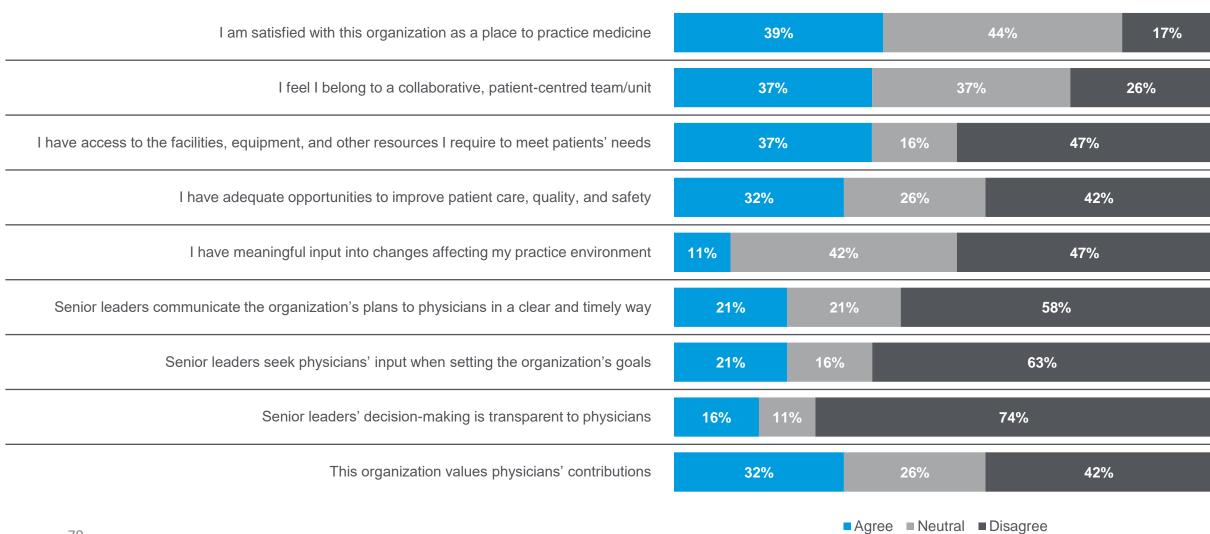
CHILLIWACK DIVISION

28 Respondents

2018 46% I am satisfied with this organization as a place to practice medicine 25% 29% 61% 11% I feel I belong to a collaborative, patient-centred team/unit 29% 43% 11% 46% I have access to the facilities, equipment, and other resources I require to meet patients' needs I have adequate opportunities to improve patient care, quality, and safety 39% 29% 32% I have meaningful input into changes affecting my practice environment 43% 25% 32% Senior leaders communicate the organization's plans to physicians in a clear and timely way 37% 19% 44% 37% 41% Senior leaders seek physicians' input when setting the organization's goals 22% Senior leaders' decision-making is transparent to physicians 30% 30% 41% 39% This organization values physicians' contributions 18% 43% ■ Agree ■ Neutral ■ Disagree

DELTA DIVISIONS

19 Respondents



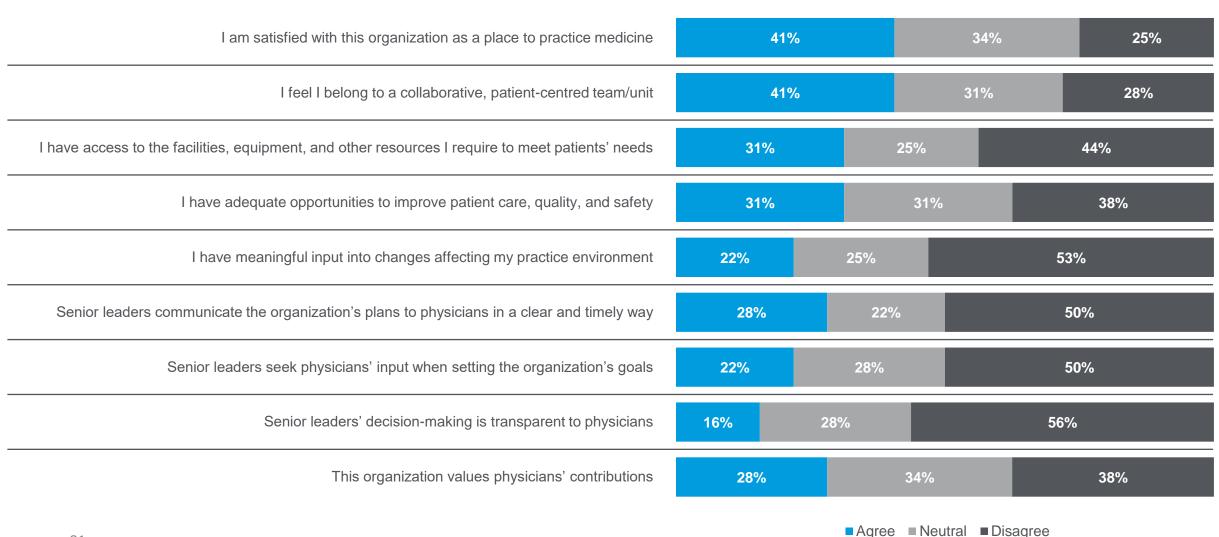
FRASER NORTHWEST DIVISION

67 Respondents

2018 I am satisfied with this organization as a place to practice medicine 54% 31% 15% I feel I belong to a collaborative, patient-centred team/unit 55% 24% 21% I have access to the facilities, equipment, and other resources I require to meet patients' needs 46% 31% 22% I have adequate opportunities to improve patient care, quality, and safety 49% 27% 24% I have meaningful input into changes affecting my practice environment 43% 19% 37% Senior leaders communicate the organization's plans to physicians in a clear and timely way 26% 43% 31% Senior leaders seek physicians' input when setting the organization's goals 31% 39% 30% Senior leaders' decision-making is transparent to physicians 15% 44% 41% This organization values physicians' contributions 45% 33% 22% ■ Agree ■ Neutral ■ Disagree

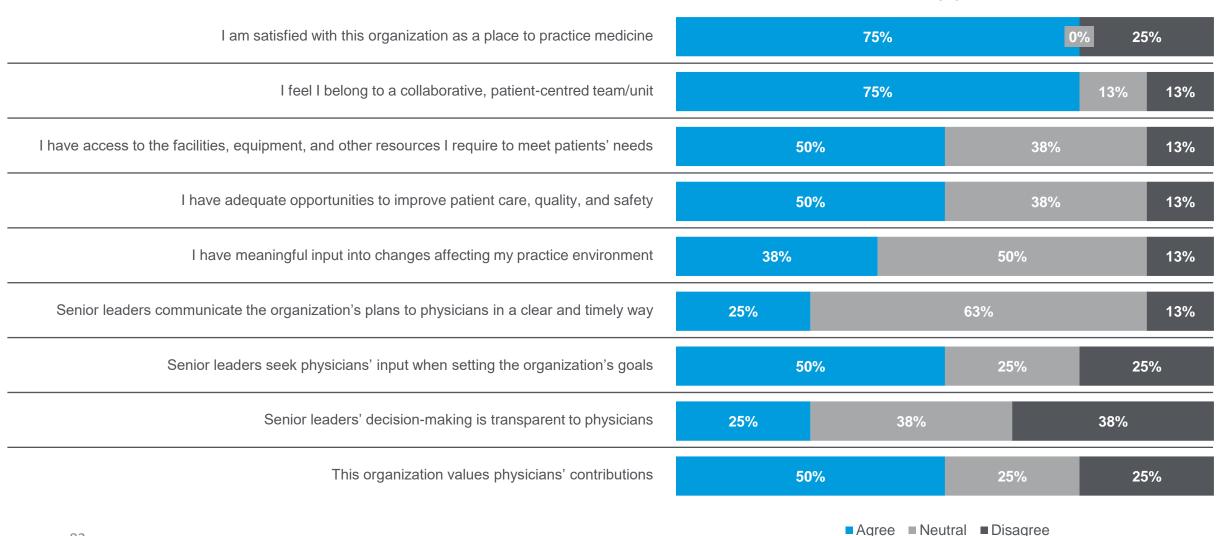
LANGLEY DIVISION

32 Respondents



MISSION DIVISION

8 Respondents



RIDGE MEADOWS DIVISION

16 Respondents

2018 I am satisfied with this organization as a place to practice medicine 56% 38% 63% 13% I feel I belong to a collaborative, patient-centred team/unit 25% 50% I have access to the facilities, equipment, and other resources I require to meet patients' needs 38% 13% I have adequate opportunities to improve patient care, quality, and safety 31% 50% 19% I have meaningful input into changes affecting my practice environment 38% 31% 31% Senior leaders communicate the organization's plans to physicians in a clear and timely way 31% 25% 44% Senior leaders seek physicians' input when setting the organization's goals 38% 13% 50% Senior leaders' decision-making is transparent to physicians 19% 31% 50% This organization values physicians' contributions 25% 44% 31% ■ Agree ■ Neutral ■ Disagree

SURREY NORTH DELTA DIVISION

68 Respondents

2018 I am satisfied with this organization as a place to practice medicine 49% 35% 16% I feel I belong to a collaborative, patient-centred team/unit 44% 31% 25% I have access to the facilities, equipment, and other resources I require to meet patients' needs 47% 25% 28% I have adequate opportunities to improve patient care, quality, and safety 37% 41% 22% I have meaningful input into changes affecting my practice environment 25% 41% 34% Senior leaders communicate the organization's plans to physicians in a clear and timely way 29% 27% 44% Senior leaders seek physicians' input when setting the organization's goals 19% 31% 50% Senior leaders' decision-making is transparent to physicians 16% 54% 29% This organization values physicians' contributions 27% 38% 35% ■ Agree ■ Neutral ■ Disagree

WHITE ROCK SOUTH SURREY DIVISION

25 Respondents

2018 60% 36% I am satisfied with this organization as a place to practice medicine 20% 76% I feel I belong to a collaborative, patient-centred team/unit 60% 28% 12% I have access to the facilities, equipment, and other resources I require to meet patients' needs I have adequate opportunities to improve patient care, quality, and safety 60% 20% 20% I have meaningful input into changes affecting my practice environment 56% 28% 16% Senior leaders communicate the organization's plans to physicians in a clear and timely way 36% 32% 32% 44% 28% Senior leaders seek physicians' input when setting the organization's goals 28% Senior leaders' decision-making is transparent to physicians 29% 46% 25% 48% 16% This organization values physicians' contributions 36% ■ Agree ■ Neutral ■ Disagree

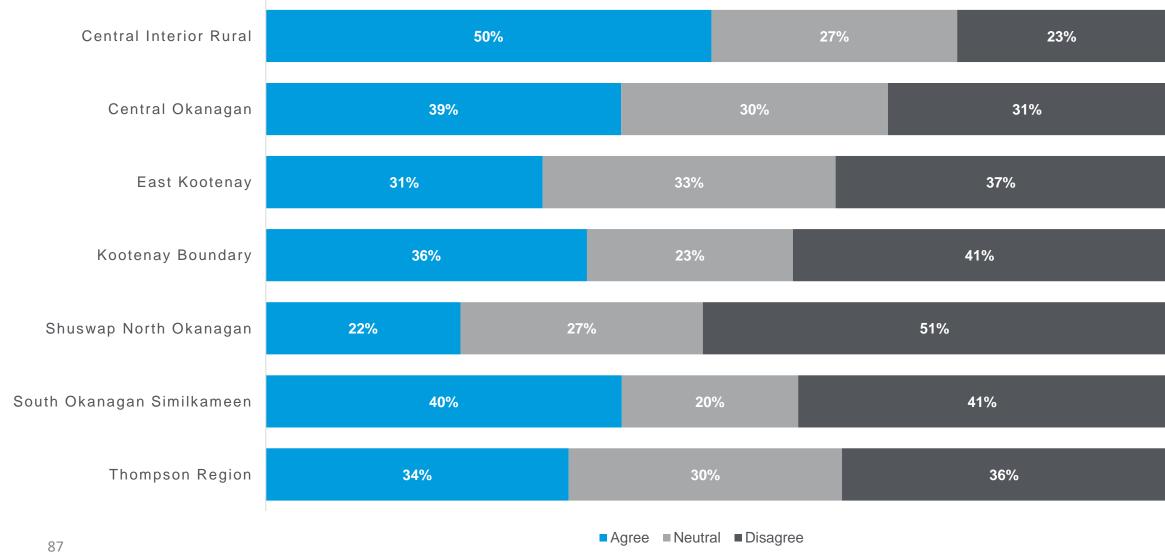
Section 2 - Divisions of Family Practice Interior



INTERIOR DIVISIONS OF FAMILY PRACTICE

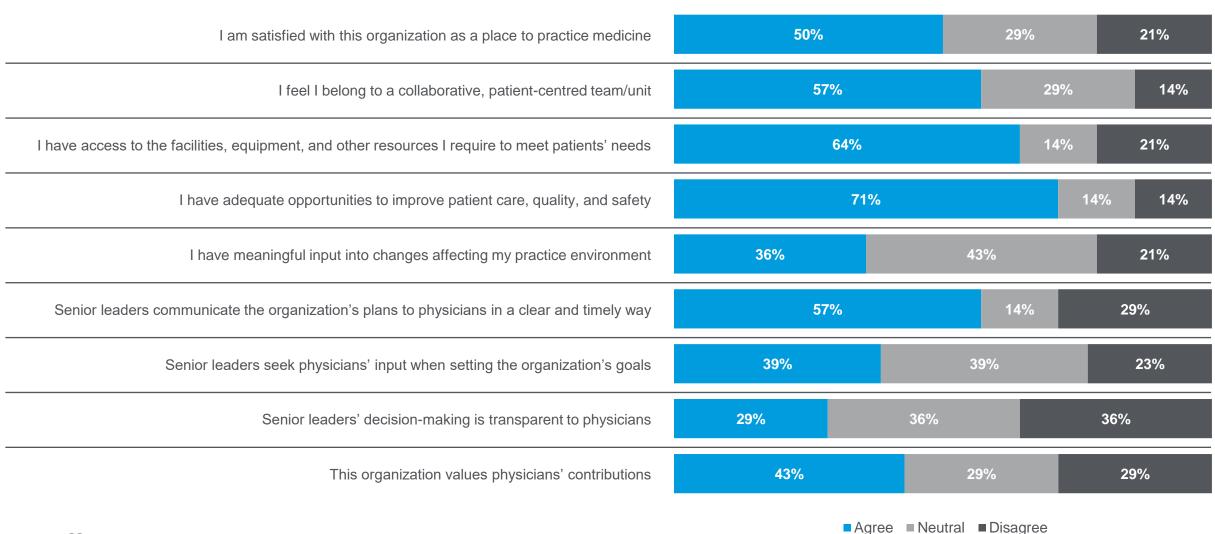
Overall Averages by Division





CENTRAL INTERIOR RURAL DIVISION

14 Respondents



CENTRAL OKANAGAN DIVISION

62 Respondents

2018 I am satisfied with this organization as a place to practice medicine 48% 18% 34% I feel I belong to a collaborative, patient-centred team/unit 53% 25% 23% I have access to the facilities, equipment, and other resources I require to meet patients' needs 52% 15% 34% I have adequate opportunities to improve patient care, quality, and safety 44% 32% 24% I have meaningful input into changes affecting my practice environment 36% 28% 36% Senior leaders communicate the organization's plans to physicians in a clear and timely way 33% 32% 35% Senior leaders seek physicians' input when setting the organization's goals 33% 33% 33% Senior leaders' decision-making is transparent to physicians 25% 27% 48% This organization values physicians' contributions 32% 43% 25%

EAST KOOTENAY DIVISION

56 Respondents

2018 I am satisfied with this organization as a place to practice medicine 43% 25% 32% I feel I belong to a collaborative, patient-centred team/unit 55% 18% 27% I have access to the facilities, equipment, and other resources I require to meet patients' needs 46% 18% 36% I have adequate opportunities to improve patient care, quality, and safety 43% 18% 39% I have meaningful input into changes affecting my practice environment 32% 27% 41% Senior leaders communicate the organization's plans to physicians in a clear and timely way 16% 39% 45% Senior leaders seek physicians' input when setting the organization's goals 14% 36% 50% Senior leaders' decision-making is transparent to physicians 5% 30% 64% This organization values physicians' contributions 21% 45% 34%

KOOTENAY BOUNDARY DIVISION

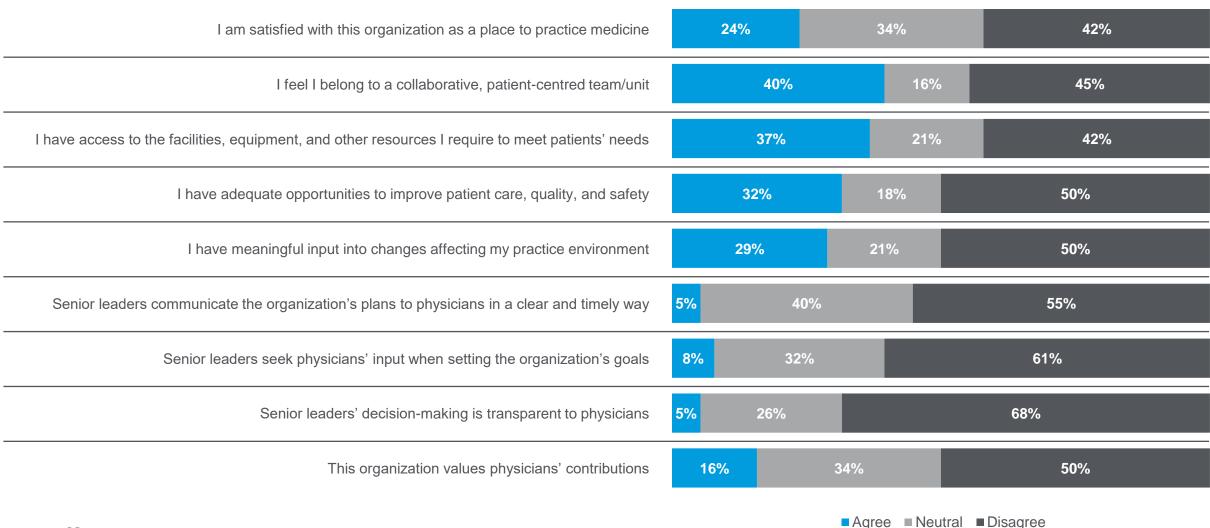
52 Respondents

2018 42% 35% I am satisfied with this organization as a place to practice medicine 23% 52% 21% 27% I feel I belong to a collaborative, patient-centred team/unit 54% 31% 15% I have access to the facilities, equipment, and other resources I require to meet patients' needs I have adequate opportunities to improve patient care, quality, and safety 46% 25% 29% I have meaningful input into changes affecting my practice environment 35% 17% 48% Senior leaders communicate the organization's plans to physicians in a clear and timely way 23% 21% 56% 31% 14% 56% Senior leaders seek physicians' input when setting the organization's goals 12% Senior leaders' decision-making is transparent to physicians 27% 62% 27% 46% This organization values physicians' contributions 27%

■ Agree ■ Neutral ■ Disagree

SHUSWAP NORTH OKANAGAN DIVISION

38 Respondents



SOUTH OKANAGAN SIMILKAMEEN DIVISION

34 Respondents

2018 I am satisfied with this organization as a place to practice medicine 50% 27% 24% I feel I belong to a collaborative, patient-centred team/unit 53% 15% 32% I have access to the facilities, equipment, and other resources I require to meet patients' needs 56% 18% 27% I have adequate opportunities to improve patient care, quality, and safety 56% 18% 27% I have meaningful input into changes affecting my practice environment 35% 15% 50% Senior leaders communicate the organization's plans to physicians in a clear and timely way 29% 24% 47% Senior leaders seek physicians' input when setting the organization's goals 24% 27% 50% Senior leaders' decision-making is transparent to physicians 12% 18% 71% This organization values physicians' contributions 38% 21% 41%

■ Agree ■ Neutral ■ Disagree

THOMPSON REGION DIVISION

51 Respondents

94

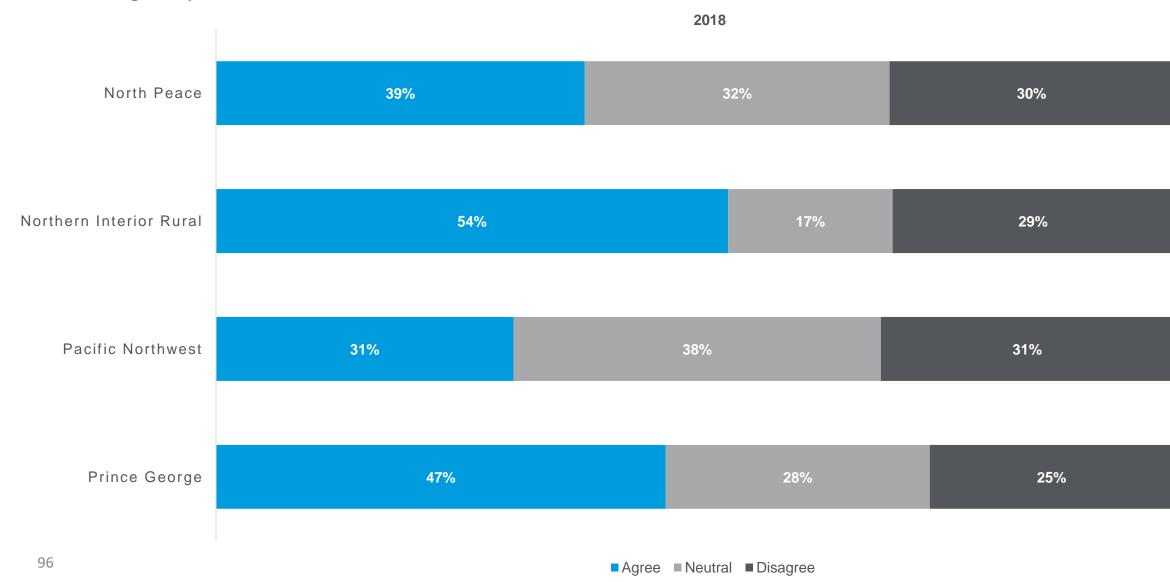
2018 I am satisfied with this organization as a place to practice medicine 33% 33% 33% I feel I belong to a collaborative, patient-centred team/unit 45% 24% 31% I have access to the facilities, equipment, and other resources I require to meet patients' needs 45% 24% 31% I have adequate opportunities to improve patient care, quality, and safety 46% 32% 22% I have meaningful input into changes affecting my practice environment 35% 29% 35% Senior leaders communicate the organization's plans to physicians in a clear and timely way 28% 26% 47% Senior leaders seek physicians' input when setting the organization's goals 29% 29% 41% Senior leaders' decision-making is transparent to physicians 14% 29% 57% This organization values physicians' contributions 28% 39% 33%

Section 2 - Divisions of Family Practice Northern



NORTHERN DIVISIONS OF FAMILY PRACTICE

Overall Averages by Division



NORTH PEACE DIVISION

15 Respondents

2018 I am satisfied with this organization as a place to practice medicine 47% 33% 20% I feel I belong to a collaborative, patient-centred team/unit 40% 33% 27% I have access to the facilities, equipment, and other resources I require to meet patients' needs 33% 33% 33% I have adequate opportunities to improve patient care, quality, and safety 60% 27% 13% I have meaningful input into changes affecting my practice environment 27% 40% 33% Senior leaders communicate the organization's plans to physicians in a clear and timely way 47% 27% 27% Senior leaders seek physicians' input when setting the organization's goals 33% 27% 40% Senior leaders' decision-making is transparent to physicians 20% 40% 40% This organization values physicians' contributions 40% 33% 27% ■ Agree ■ Neutral ■ Disagree

NORTHERN INTERIOR RURAL DIVISION

11 Respondents

2018 55% I am satisfied with this organization as a place to practice medicine 18% 27% 55% 18% 27% I feel I belong to a collaborative, patient-centred team/unit 73% 27% I have access to the facilities, equipment, and other resources I require to meet patients' needs 46% I have adequate opportunities to improve patient care, quality, and safety 55% I have meaningful input into changes affecting my practice environment 55% 9% 36% Senior leaders communicate the organization's plans to physicians in a clear and timely way 55% 18% 27% 46% Senior leaders seek physicians' input when setting the organization's goals 27% 27% Senior leaders' decision-making is transparent to physicians 36% 36% 27% 55% This organization values physicians' contributions 36% 9% ■ Agree ■ Neutral ■ Disagree

PACIFIC NORTHWEST DIVISION

23 Respondents

2018 I am satisfied with this organization as a place to practice medicine 44% 35% 22% 52% I feel I belong to a collaborative, patient-centred team/unit 22% 26% I have access to the facilities, equipment, and other resources I require to meet patients' needs 44% 26% 30% I have adequate opportunities to improve patient care, quality, and safety 57% 26% 17% I have meaningful input into changes affecting my practice environment 35% 35% 30% Senior leaders communicate the organization's plans to physicians in a clear and timely way 17% 57% 26% Senior leaders seek physicians' input when setting the organization's goals 9% 55% 36% Senior leaders' decision-making is transparent to physicians 9% 41% 50% This organization values physicians' contributions 14% 50% 36%

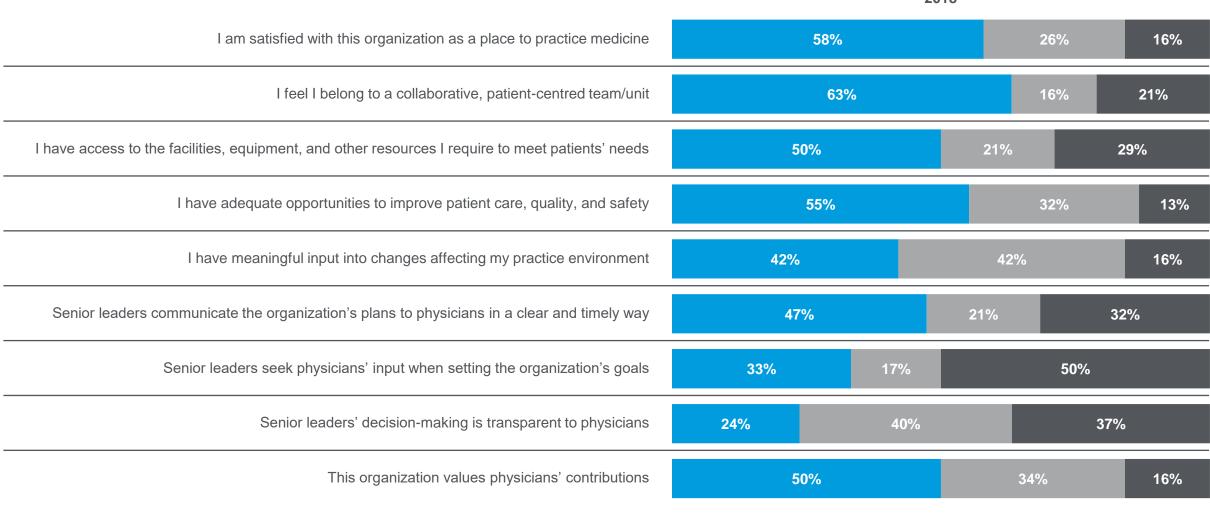
■ Agree ■ Neutral ■ Disagree

PRINCE GEORGE DIVISION

38 Respondents

2018

■ Agree ■ Neutral ■ Disagree

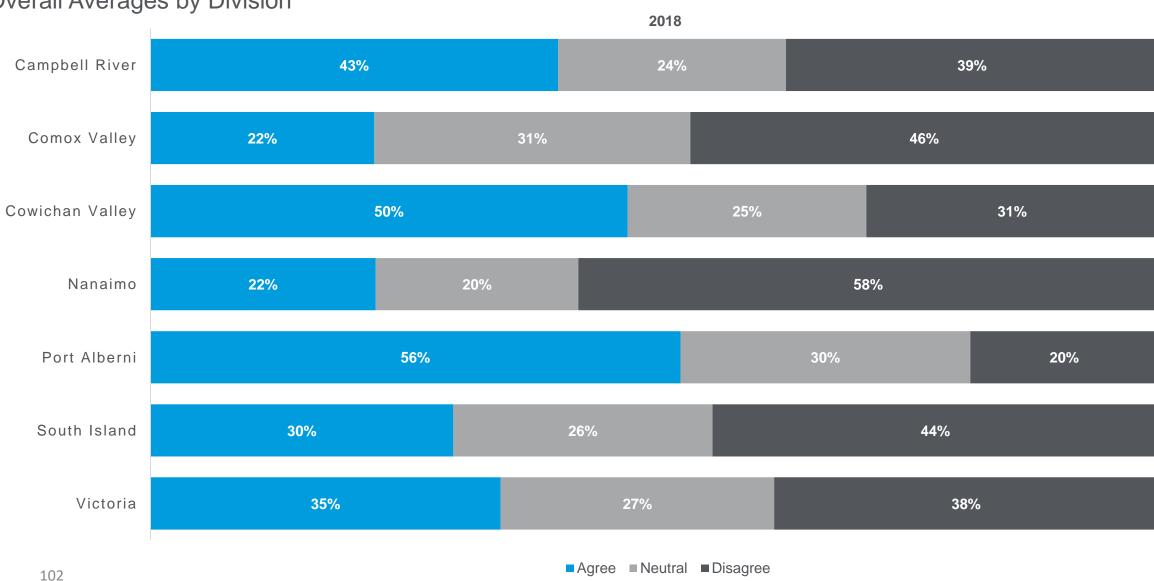


Section 2 - Divisions of Family Practice Vancouver Island



ISLAND DIVISIONS OF FAMILY PRACTICE

Overall Averages by Division



CAMPBELL RIVER DIVISION

6 Respondents

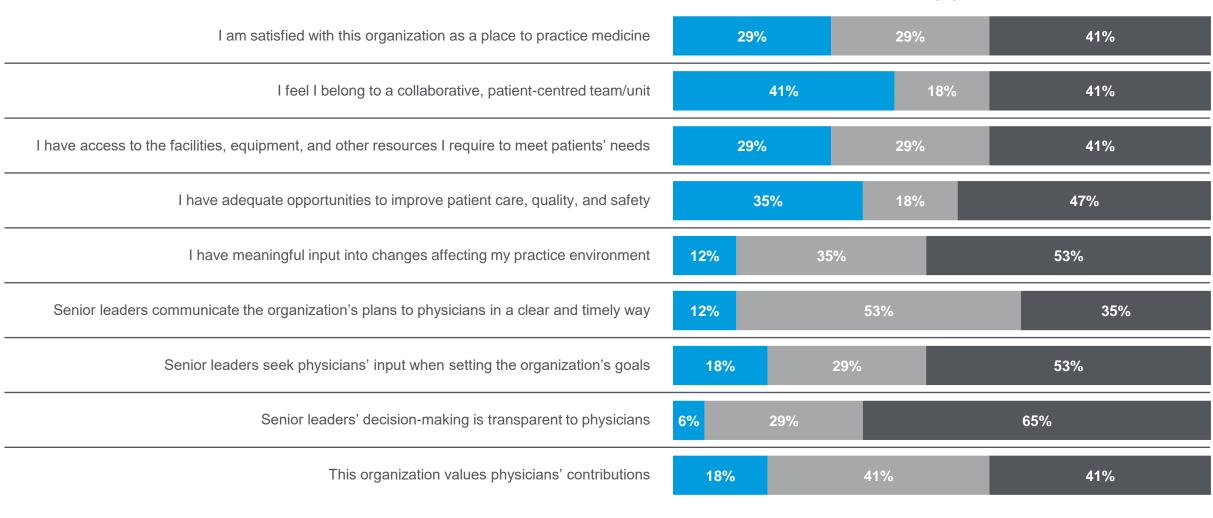
2018 I am satisfied with this organization as a place to practice medicine 50% 17% 33% I feel I belong to a collaborative, patient-centred team/unit 50% 33% 17% 0% I have access to the facilities, equipment, and other resources I require to meet patients' needs 67% 33% I have adequate opportunities to improve patient care, quality, and safety 50% 17% 33% I have meaningful input into changes affecting my practice environment 33% 50% 17% 0% Senior leaders communicate the organization's plans to physicians in a clear and timely way 50% 50% Senior leaders seek physicians' input when setting the organization's goals 33% 17% 50% Senior leaders' decision-making is transparent to physicians 17% 50% 33% This organization values physicians' contributions 33% 33% 33% ■ Agree ■ Neutral ■ Disagree

COMOX VALLEY DIVISION

17 Respondents

2018

■ Agree ■ Neutral ■ Disagree



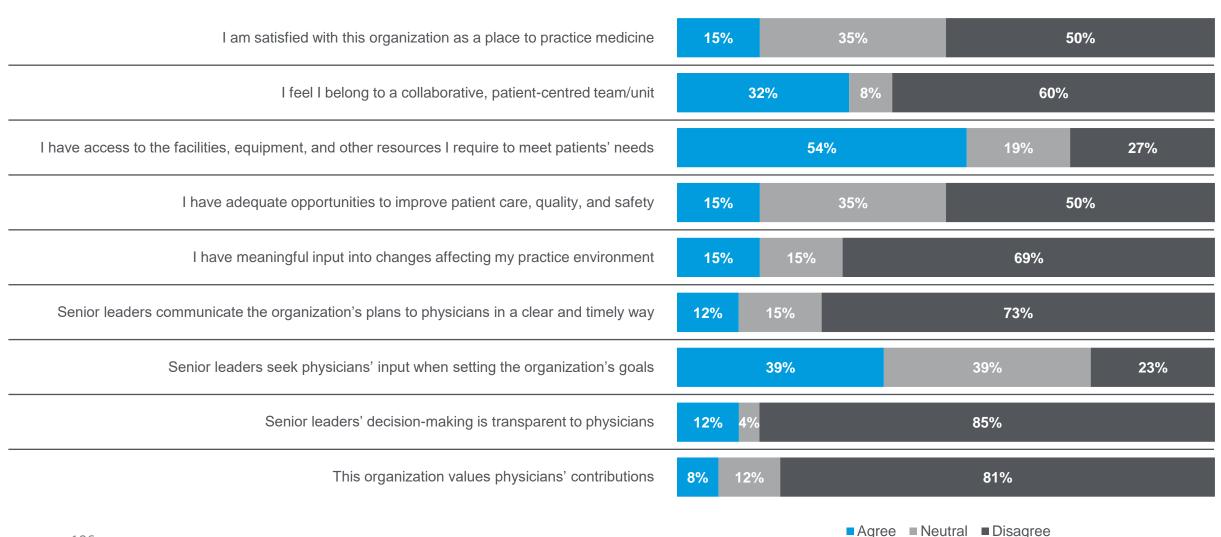
COWICHAN VALLEY DIVISION

8 Respondents

2018 I am satisfied with this organization as a place to practice medicine 38% 38% 25% I feel I belong to a collaborative, patient-centred team/unit 75% 25% 0% I have access to the facilities, equipment, and other resources I require to meet patients' needs 50% 50% I have adequate opportunities to improve patient care, quality, and safety 38% 50% 13% I have meaningful input into changes affecting my practice environment 63% 13% 25% Senior leaders communicate the organization's plans to physicians in a clear and timely way 50% 13% 38% Senior leaders seek physicians' input when setting the organization's goals 50% 13% 38% Senior leaders' decision-making is transparent to physicians 38% 25% 38% This organization values physicians' contributions 50% 38% 13%

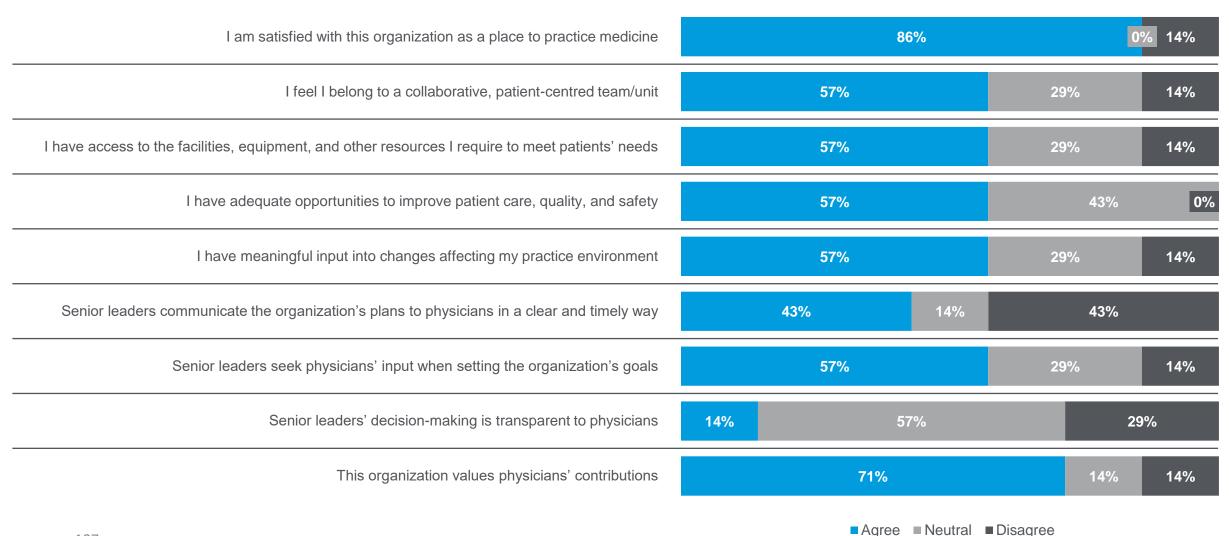
NANAIMO DIVISION

26 Respondents



PORT ALBERNI DIVISION

7 Respondents

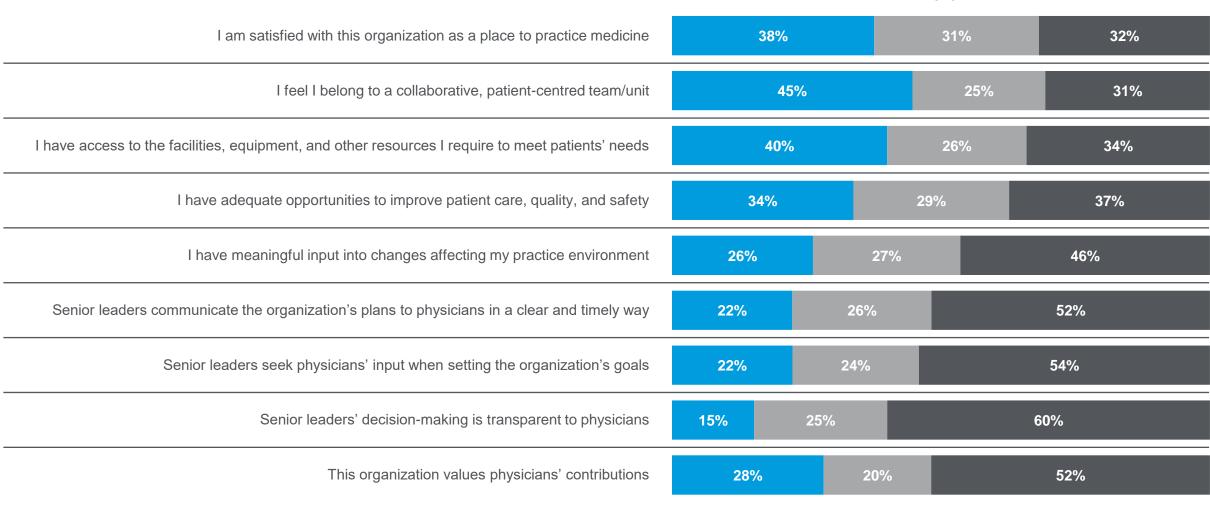


SOUTH ISLAND DIVISION

87 Respondents

2018

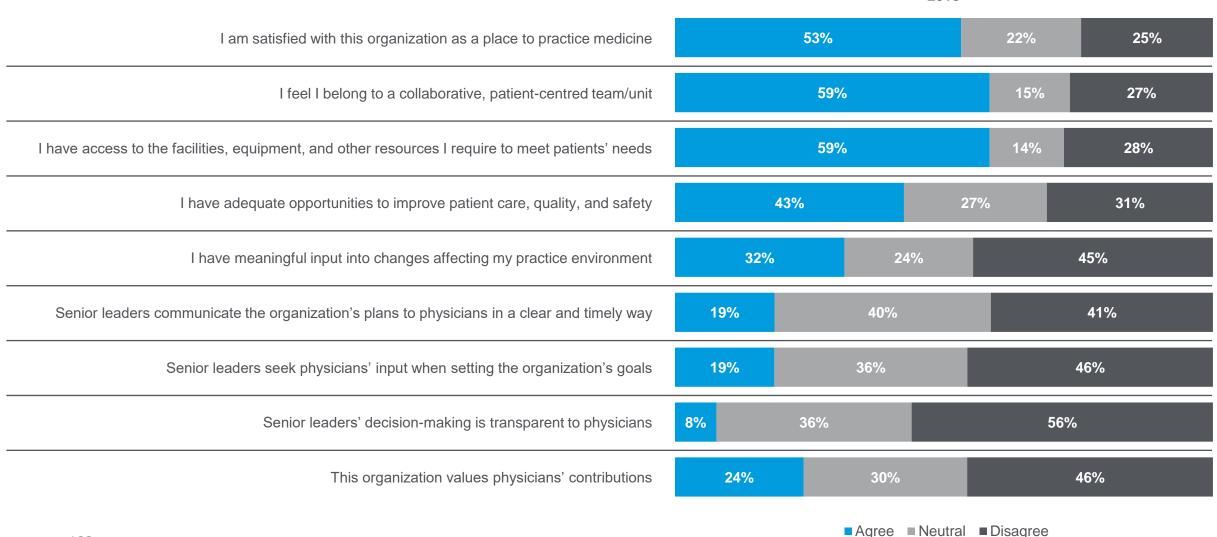
■ Agree ■ Neutral ■ Disagree



VICTORIA DIVISION

94 Respondents

2018



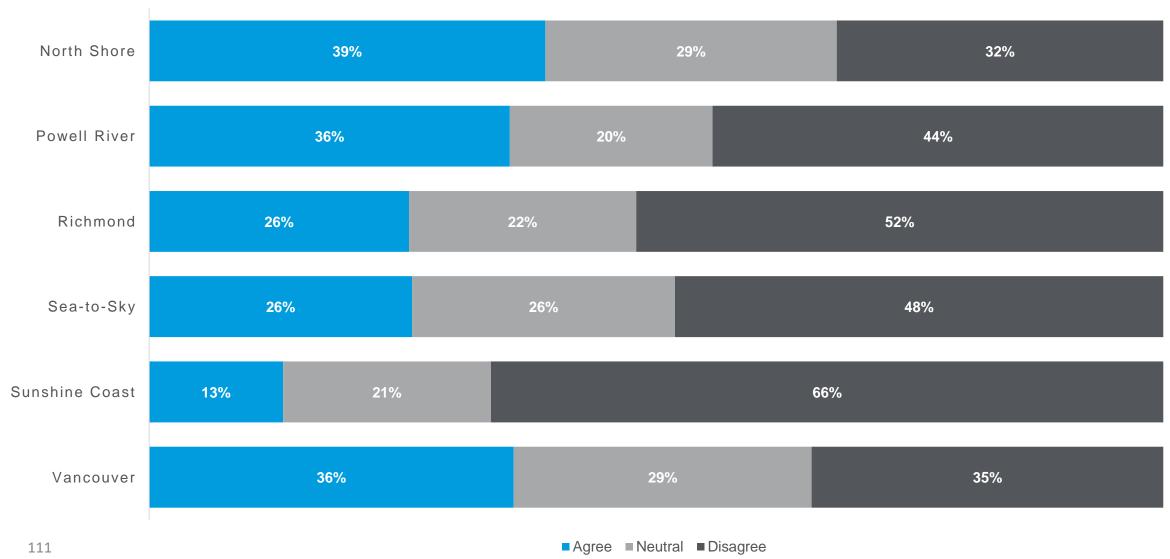
Section 2 - Divisions of Family Practice Vancouver Coastal



VANCOUVER COASTAL DIVISIONS OF FAMILY PRACTICE

Overall Averages by Division

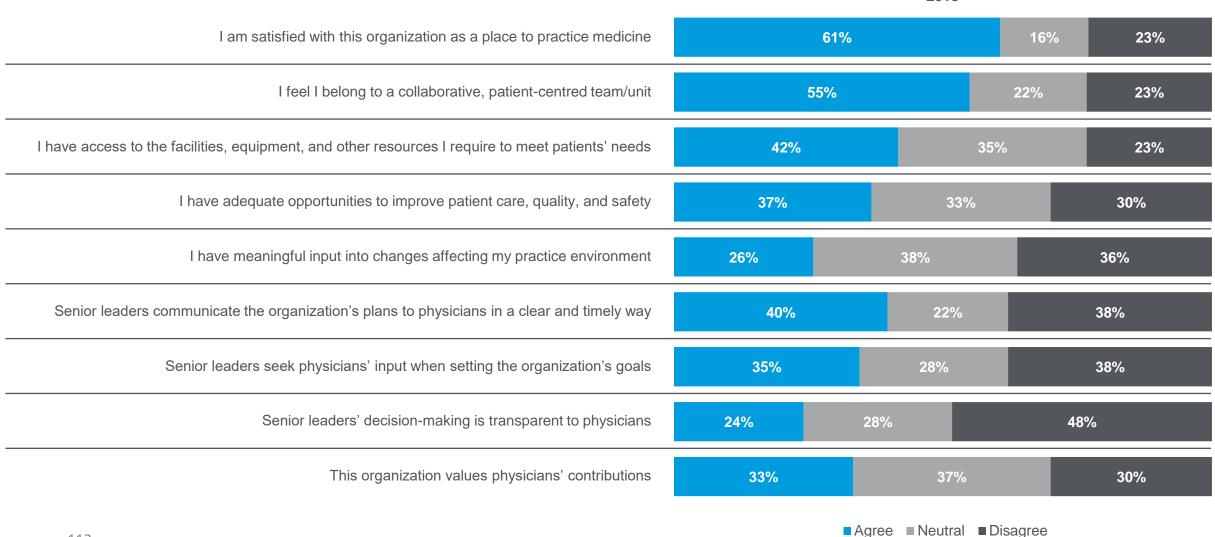
2018



NORTH SHORE DIVISION

61 Respondents

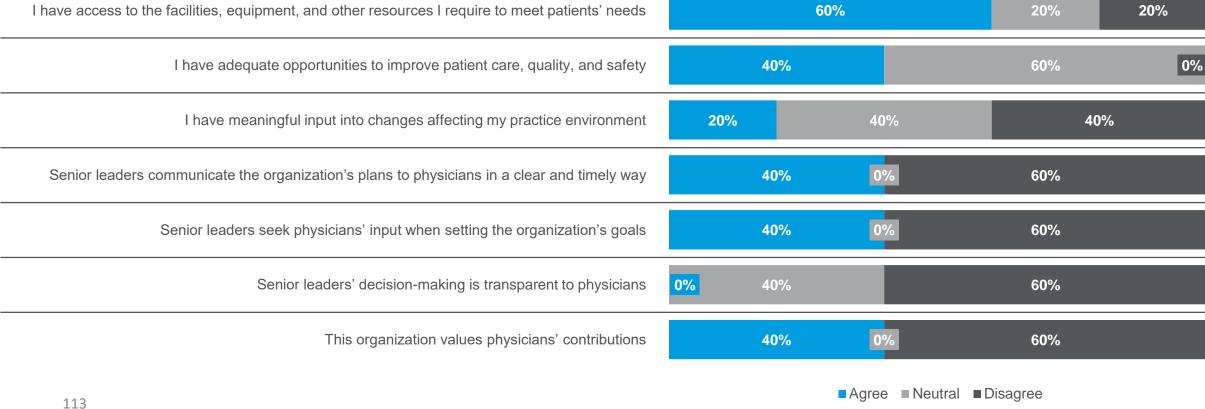
2018



POWELL RIVER DIVISION

5 Respondents

2018 I am satisfied with this organization as a place to practice medicine 40% 40% 20% I feel I belong to a collaborative, patient-centred team/unit 40% 60% 60% I have access to the facilities, equipment, and other resources I require to meet patients' needs 20% 20% I have adequate opportunities to improve patient care, quality, and safety 40% 60% I have meaningful input into changes affecting my practice environment 20% 40% 40% Senior leaders communicate the organization's plans to physicians in a clear and timely way 40% 60%

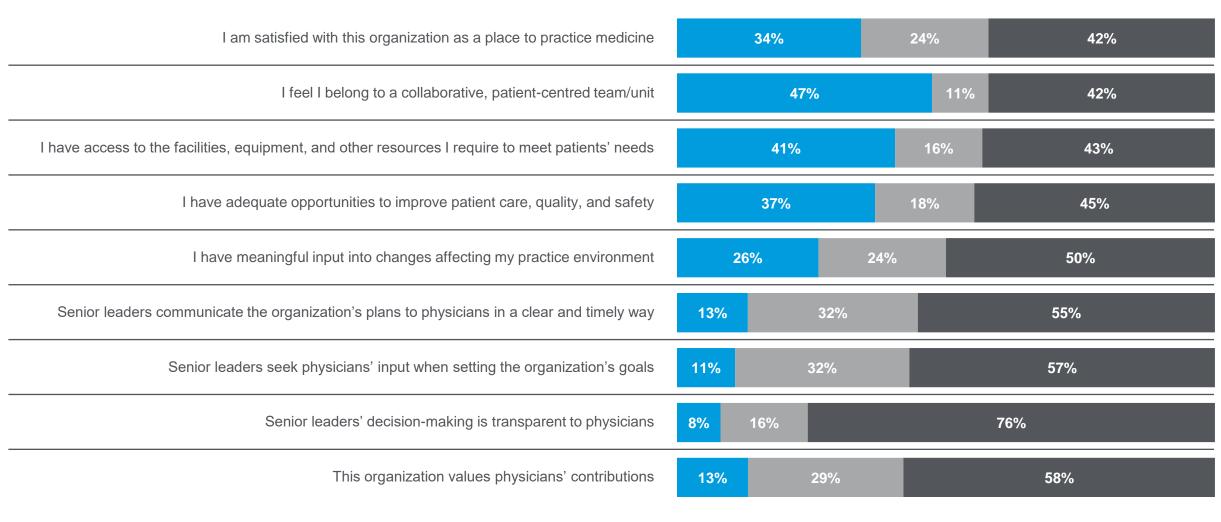


RICHMOND DIVISION

38 Respondents

2018

■ Agree ■ Neutral ■ Disagree



SEA-TO-SKY DIVISION

9 Respondents

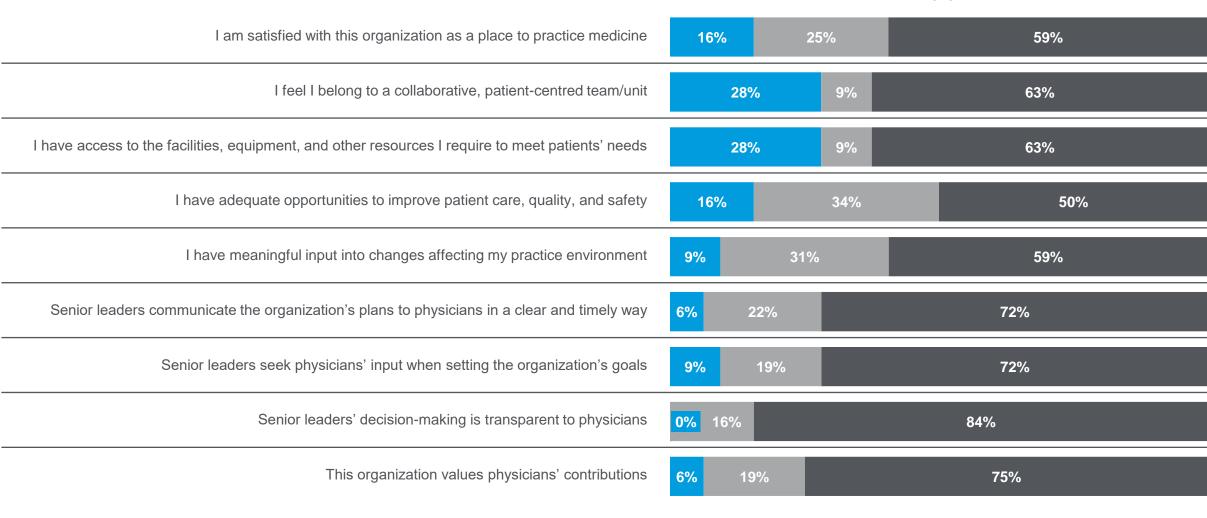
2018 I am satisfied with this organization as a place to practice medicine 33% 33% 33% I feel I belong to a collaborative, patient-centred team/unit 56% 22% 22% I have access to the facilities, equipment, and other resources I require to meet patients' needs 33% 11% 56% I have adequate opportunities to improve patient care, quality, and safety 22% 33% 44% I have meaningful input into changes affecting my practice environment 22% 22% 56% Senior leaders communicate the organization's plans to physicians in a clear and timely way 33% 22% 44% Senior leaders seek physicians' input when setting the organization's goals 0% 33% 67% Senior leaders' decision-making is transparent to physicians 11% 22% 67% This organization values physicians' contributions 22% 33% 44%

SUNSHINE COAST DIVISION

32 Respondents

2018

■ Agree ■ Neutral ■ Disagree



VANCOUVER DIVISION

228 Respondents

2018 I am satisfied with this organization as a place to practice medicine 52% 24% 24% I feel I belong to a collaborative, patient-centred team/unit 47% 30% 23% I have access to the facilities, equipment, and other resources I require to meet patients' needs 48% 24% 27% I have adequate opportunities to improve patient care, quality, and safety 47% 28% 24% I have meaningful input into changes affecting my practice environment 32% 26% 42% Senior leaders communicate the organization's plans to physicians in a clear and timely way 21% 38% 41% Senior leaders seek physicians' input when setting the organization's goals 27% 28% 45% Senior leaders' decision-making is transparent to physicians 15% 32% 53% This organization values physicians' contributions 34% 34% 32%

■ Agree ■ Neutral ■ Disagree

Section 2 - Divisions of Family Practice Rural and Remote Division



RURAL & REMOTE DIVISION

56 Respondents

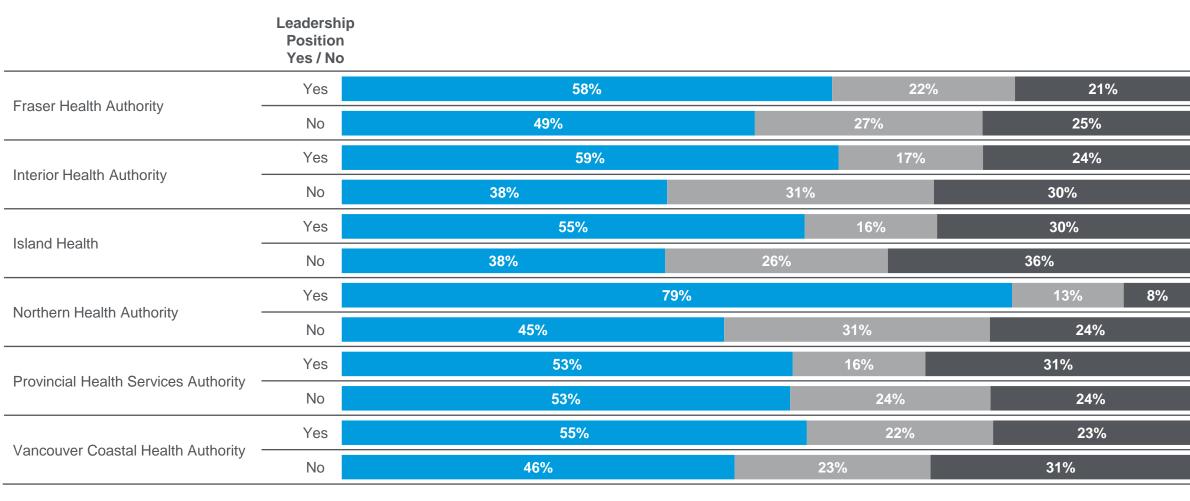
2018 I am satisfied with this organization as a place to practice medicine 43% 25% 32% I feel I belong to a collaborative, patient-centred team/unit 51% 18% 31% I have access to the facilities, equipment, and other resources I require to meet patients' needs 50% 18% 32% I have adequate opportunities to improve patient care, quality, and safety 39% 32% 29% I have meaningful input into changes affecting my practice environment 27% 35% 38% Senior leaders communicate the organization's plans to physicians in a clear and timely way 29% 29% 42% Senior leaders seek physicians' input when setting the organization's goals 31% 18% 51% 6% Senior leaders' decision-making is transparent to physicians 38% 56% This organization values physicians' contributions 31% 38% 31%

■ Agree ■ Neutral ■ Disagree

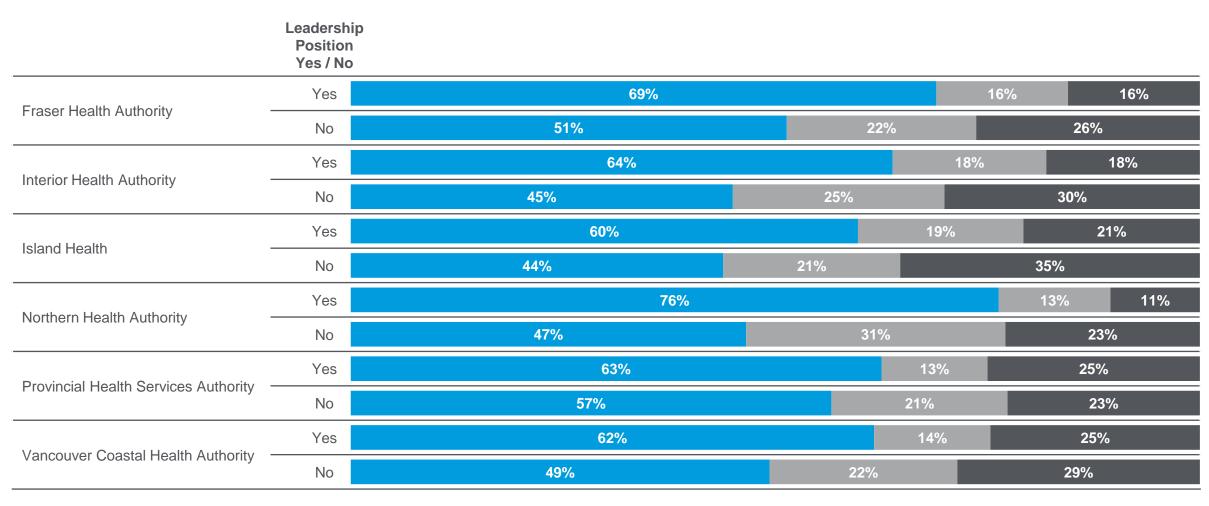
Section 3 - Medical Leadership



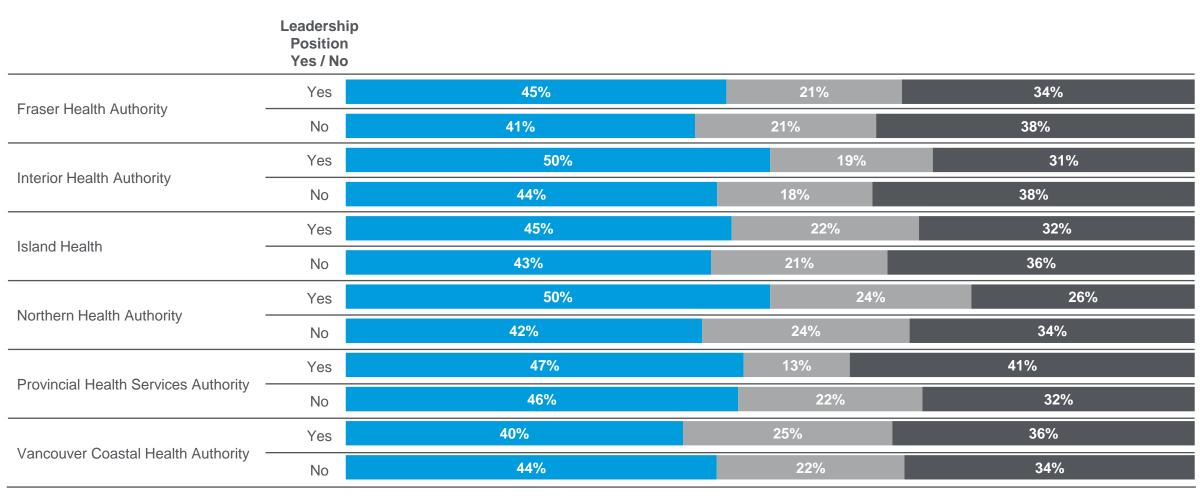
Q1: I am satisfied with this organization as a place to practice medicine.



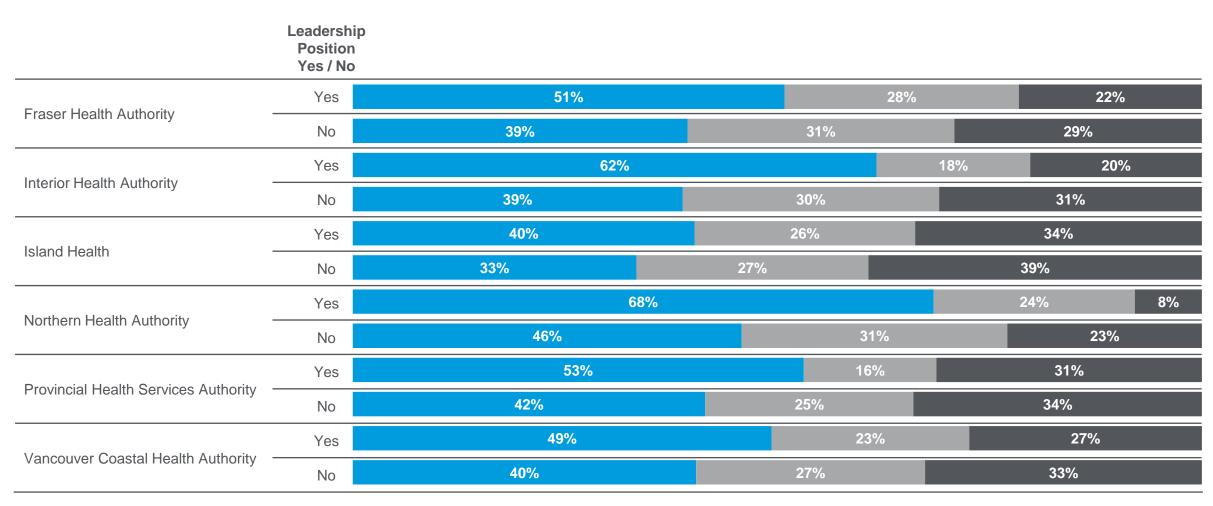
Q2: I feel I belong to a collaborative, patient-centred team/unit.



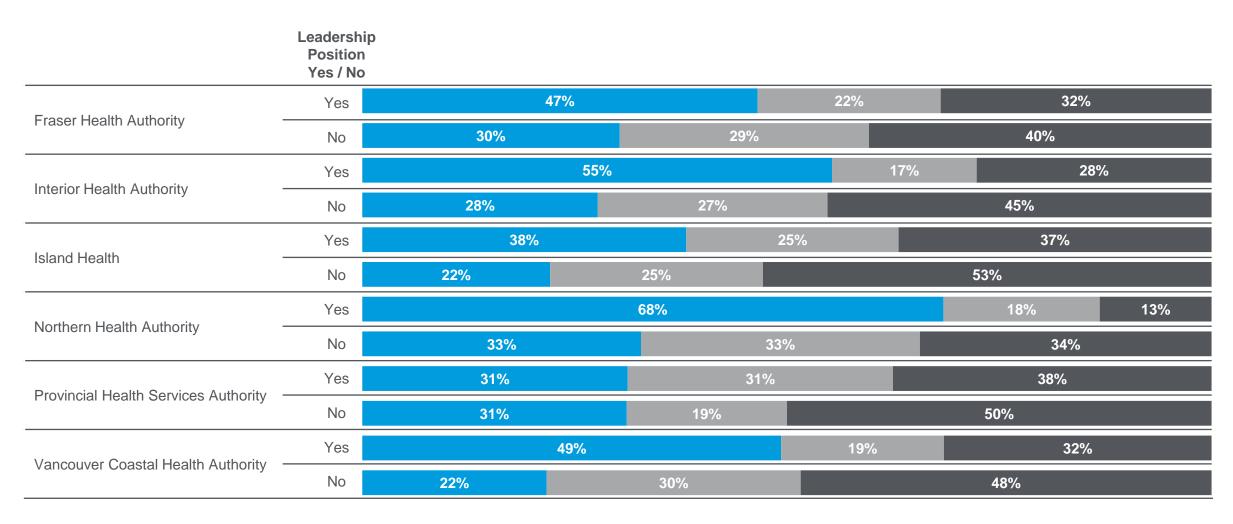
Q3: I have access to the facilities, equipment, and other resources I require to meet patients' needs.



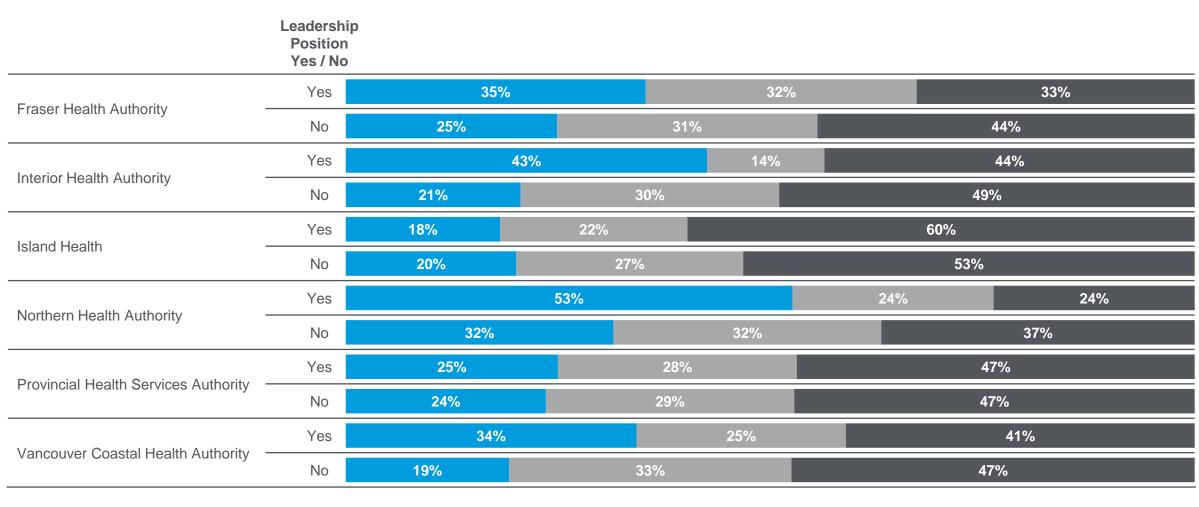
Q4: I have adequate opportunities to improve patient care, quality, and safety.



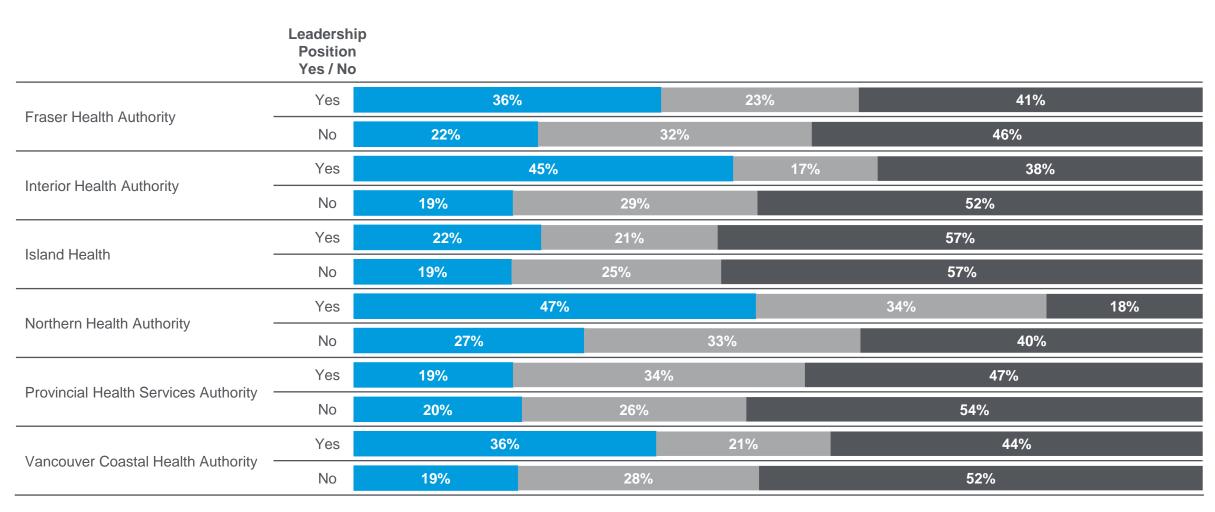
Q5: I have meaningful input into changes affecting my practice environment.



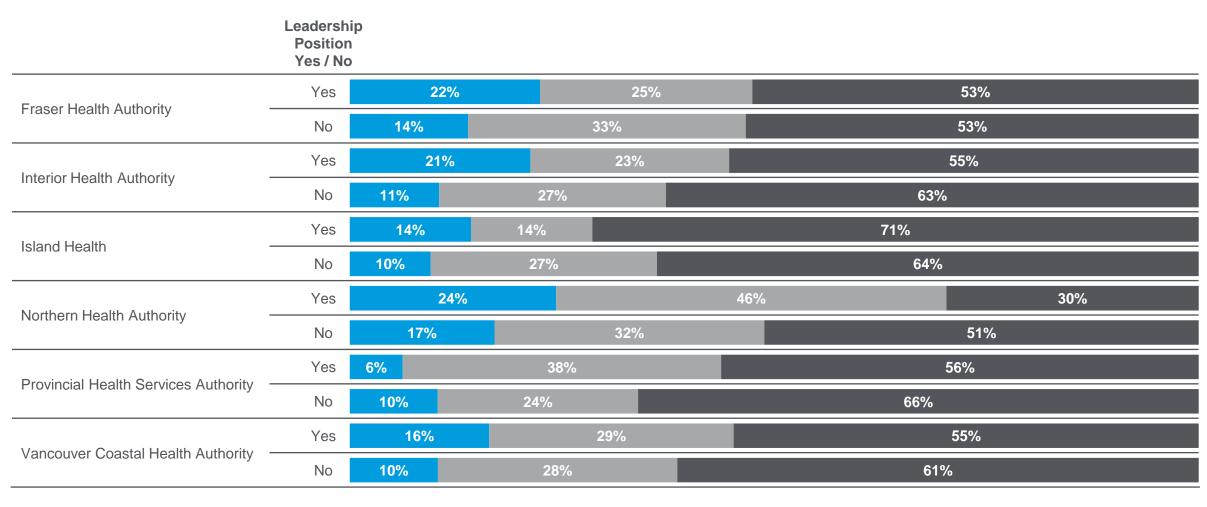
Q6: Senior leaders communicate the organization's plans to physicians in a clear and timely way.



Q7: Senior leaders seek physicians' input when setting the organization's goals.



Q8: Senior leaders' decision-making is transparent to physicians.



Q9: This organization values physicians' contributions.

